

# BA-PHALABORWA MUNICIPALITY



**“The Home of Marula, Wildlife Tourism and Mining”**

**ANNUAL BUDGET  
2026/27 MTREF**

## Vision

*“To provide quality services for community well-being, tourism and mining development”.*



## Mission

- to provide democratic and accountable government for local communities.
- to ensure the provision of services to communities in a sustainable manner.
- to promote social and economic development.
- to promote a safe and healthy environment; and
- to encourage the involvement of communities and community organisations in the matters of local government.

## Values

- Efficiency and effectiveness
- Accountability
- Innovation and creativity
- Professionalism & hospitality
- Transparency and fairness
- Continuous learning
- Conservation conscious

## TABLE OF CONTENT

### PART 1: ANNUAL BUDGET

1	Mayor’s Report.....	Page 7
2	Resolutions.....	Page 8–15
3	Executive summary.....	Page 17–24
4	Annual budget tables.....	Page 25–47

### PART 2: SUPPORTING DOCUMENTATION

5	Overview of annual budget.....	Page 48–72
6	Overview of alignment of annual budget with Integrated Development Plan.....	Page 73–80
7	Measurable performance objectives and indicators.....	Page 81–83
8	Overview of budget-related Policies.....	Page 84–87
9	Overview of budget assumptions.....	Page 87–88
10	Overview of budget funding.....	Page 89–100
11	Expenditure on allocations and grant programmes.....	Page 100–102
12	Allocations and grants made by the municipality.....	Page 102
13	Councillors and board member allowance and employee benefits.....	Page 103–105
14	Monthly targets for revenue, expenditure and cash flow.....	Page 106–111
15	Annual budget and service delivery and budget implementation plans.....	Page 111
16	Contracts having future budgetary implications.....	Page 111
17	Capital Expenditure details.....	Page 112–117
18	Legislation compliance status.....	Page 118
19	Other supporting Documents.....	Page 119–153

**PART 3: ANNEXURES**

- Annexure A : Tariff Schedule**
- Annexure B : Budget Related Policies**
- Annexure in IDP : Service Delivery Budget Implementation Plan (Section E)**
- Annexure D : Implementation Plans**
- Annexure E : Budget implementation Circular 134**
- Annexure F : UIFW reporting requirements and circular 68**

**ABBREVIATIONS/ ACRONYMS**

CFO	Chief Financial Officer
CPIX	Consumer Price Index
DORA	Division of Revenue Act
DPLG	Department of Provincial and Local Government
DLGH	Department of Local Government and Housing
EXCO	Executive Committee
GRAP	Generally Recognised Accounting Practice
IDP	Integrated Development Plan
MFMA	Municipal Finance Management Act
MIG	Municipal Infrastructure Grant

MPRA	Municipal Property Rates Act
MTREF	Medium Term Revenue and Expenditure Framework
NERSA	National Electricity Regulation of South Africa
NT	National Treasury
PMS	Performance Management System
PPP	Public-Private Partnerships
SALGA	South African Local Government Association
SDBIP	Service Delivery Budget and Implementation Plan

# **PART ONE**

## **ANNUAL BUDGET**

**1. MAYOR'S REPORT**

**BA- PHALABORWA LOCAL**

**MUNICIPALITY'S ANNUAL BUDGET**

**SPEECH FOR 2026/27**

**Left intentionally.**

## 1. ANNUAL BUDGET RESOLUTIONS

The Council of Ba-Phalaborwa Local Municipality in its sitting on the 27<sup>th</sup> of May 2026 resolved as follows regarding the annual Budget for 2026/27 Medium-Term Revenue and Expenditure Framework:

### 1.1. ANNUAL BUDGET FOR 2026/27 MTREF

Council resolved that the annual budget and MTREF and its supporting tables of the Ba-Phalaborwa municipality for the financial year 2026/27; be approved as set out in the following tables:

Table MBRR A1	Budget Summary
Table MBRR A2	Revenue and expenditure by functional classification
Table MBRR A3	Budgeted financial performance (Revenue and Expenditure by Municipal Vote)
Table MBRR A4	Budgeted financial performance (Revenue and Expenditure)
Table MBRR A5	Budgeted capital expenditure
Table MBRR A6	Financial position
Table MBRR A7	Budget cash flows
Table MBRR A8	Cash backed reserves, accumulated surplus reconciliation.
Table MBRR A9	Asset Management,

---

ANNUAL BUDGET 2026/27

Table MBRR A10 Basic service delivery measures

## 1.2. ANNUAL BUDGET SUPPORT TABLES FOR 2026/27 MTREF

That the Annual budget of Ba-Phalaborwa municipality for the financial year 2026/27; and indicative figures for the two projected outer years 2027/28 and 2028/29 be approved as set-out in the following supporting tables:

Table MBRR SA1 Supporting details to budgeted financial performance.

Table MBRR SA2 Consolidated Matrix Financial performance

Table MBRR SA3 Budgeted financial position.

Table MBRR SA7 Measurable performance objective

Table MBRR SA8 Performance indicators and benchmark

Table MBRR SA9 Social, economic and demographic statistics and assumption

Table MBRR SA10 Funding Measurements

Table MBRR SA14 Household bills

Table MBRR SA15 Investment particulars

Table MBRR SA16 Investment particulars by maturity

Table MBRR SA17 Borrowing

---

ANNUAL BUDGET 2026/27

Table MBRR SA20 Reconciliation of transfer, grant receipt and unspent funds

Table MBRR SA21 Transfers and grants made by the municipality.

Table MBRR SA22 Summary of councillor and staff benefits

Table MBRR SA23 Salaries, allowances & benefits

Table MBRR SA25 Budgeted monthly revenue and expenditure (Standard Item)

Table MBRR SA26 Budgeted monthly revenue and expenditure (Municipal vote)

Table MBRR SA27 Budgeted monthly revenue and expenditure (functional classification)

Table MBRR SA28 Budgeted monthly capital expenditure (Municipal vote)

Table MBRR SA29 Budgeted monthly capital expenditure (functional classification)

Table MBRR SA30 Budgeted monthly cash flow.

Table MBRR SA33 Contract having future budgetary implications.

Table MBRR SA34 Capital expenditure by asset classification

Table MBRR SA35 Future financial implications of the capital budget

Table MBRR SA36 Detailed capital budget

Table MBRR SA37 Detailed capital projects delayed from previous financial.

Table MBRR SA38 Consolidated detailed operational projects.

### **1.3. Property Rates and other municipal tax**

Council resolves that property rates and other municipal tax as reflected on Tariff Schedule are imposed for the budget year 2026/27.

### **1.4. Tariffs and charges**

Council resolves that the tariffs and charges reflected on Tariff Schedule are approved for 2026/27 budget year be adopted for implementation.

### **1.5. Integrated Development Plan**

Council resolves that the Integrated Development Plan be approved with this budget.

### **1.6. Credit Control, Debt Collection**

Council resolves that the credit control, debt collection and Consumer Care Policies be approved for 2026/27 financial year.

## 1.7. Indigent Policies

Council resolves that the Indigent Household Consumers Subsidy Policy be approved for 2026/27 financial year.

### Indigent Support

1.7.1. Council resolves to support indigents households approved as per adopted indigent household consumer policy.

1.7.2. Council further resolves that, in the event that the total subsidy in respect of approved indigents exceeds the budgeted amount, the excess amount be re-allocated from the current provision for bad debts to the relevant indigent subsidies, in view of the fact that the current bad debt is adequately provided for, and the resolution related to the approval of the Indigent Policy will remain intact.

1.7.3. Council resolves that for the 2026/27 financial year the indigents are subsidized as set out in adopted Household Consumer and Subsidy Policy and that the subsidy will consist of the following:

- 6 kl of water per indigent household per month, where metered, alternatively the flat rate levied
- 50 kw of electricity per indigent household per month, where metered, alternatively the flat rate levied
- 3. 100% Free refuse removal from residential stands in accordance with the Tariff Schedule
- 4. 100% Free sewer services to residential stands in accordance with the municipality's Tariff Schedule
- 5. Payment of Rates and Taxes on a residential property in accordance with the municipality's Property Rates and Tariff Policies
- Payment of rental on council-occupied residential property in accordance with the municipality's Tariff Policy

## 1.8. ANNUAL BUDGET RELATED POLICIES AND BY-LAWS

Council resolves that the following 2026/27 Annual budget related policies and By-laws be approved:

1. Property Rates Policy
2. Tariff Policy
3. Credit Control and Debt Collection By-law
4. Indigent Policy
5. Indigent Subsidy By-law
6. Supply Chain Management Policy
7. Virement policy
8. Budget policy
9. Petty Cash policy
10. Asset Management Policy
11. Bad Debts Write Off
12. Deposit & Refund Policy
13. Cash management and Investment Policy
14. Fleet management Policy

---

ANNUAL BUDGET 2026/27

15. Unknown Deposit Policy
16. Electricity Supply By-law
17. Subsistence and travelling Policy
18. Customer Care Service Standards Policy
19. Inventory Management Policy
20. Cost Containment Policy
21. Unauthorized, Irregular, Fruitless and Wasteful Expenditure Policy
22. Gifts, Donations and Sponsorship policy
23. Property Rates By-laws
24. Borrowings Policy
25. Tariff Bylaw
26. Credit Control and Debt Collection and Consumer Care Policy
27. Infrastructure Investment and Capital Projects
28. Long Term Financial Planning Policy
29. Funding and Reserves Policy
30. Retention Policy

---

ANNUAL BUDGET 2026/27

31. Customer incentive policy
32. Financial delegation of Power
33. Unknown deposit Bylaw
34. Tarriff Book

#### **1.9. Annual Procurement Plan**

Council resolves that Annual Procurement Plan 2026/27 be approved.

#### **1.10. Annual mSCOA Roadmap**

Council resolves that Annual mSCOA Roadmap 2026/27 be approved.

#### **1.11. Annual Funding Plan**

Council, in terms of the Local Government: Municipal Finance Management Act (Act No. 56 of 2003), resolves to approve the Annual Funding Plan for the 2026/27 financial year as a compliance measure to address the unfunded budget.



---

CLLR M.M. MALATJI

MAYOR OF BA-PHALABORWA LOCAL

MUNICIPALITY COUNCIL

# 1. EXECUTIVE SUMMARY

## EXECUTIVE SUMMARY

In terms of Section 16. (1) Of the MFMA, the council of a municipality must for each financial year approve an annual budget for the municipality before the start of the financial year, (which is before the end of June each year). In order for a municipality to comply with the above statement indicated, the mayor of the municipality must table the annual budget at a council meeting at least **90 days** (which is before or by the end of March) before the start of the budget year.

**Section 17 of the MFMA, further states that the annual budget of a municipality must be scheduled in the prescribed formats as indicated by National Treasury, and must do the following:**

- Setting out **realistically anticipated revenue** for the budget year from each revenue source.
- Appropriating expenditure for the budget year under the different votes of the municipality.
- Setting out **indicative revenue per revenue source and projected expenditure by vote** for the two financial years following the budget year.

**Section 18 of the MFMA, further states that the municipality may fund the expenditures from:**

- Realistically anticipated revenues to be collected. (This will include all the Grants to be received by the municipality, Donations, Transfers, and Own Revenue Collection).
- Cash-backed accumulated funds from previous years' surpluses not committed for other purposes.
- Borrowed funds, but only for the capital budget.

The application of sound financial management principles for the compilation of the Municipality's financial plan is essential and critical to ensure that the Municipality remains financially viable and that municipal services are provided sustainably, economically and equitably to all communities.

The Municipality's business and service delivery priorities were reviewed as part of this year's planning and budget process. Cost containment circular 82 was considered in the preparation of budget. Key areas where savings were realized were on telephone and internet usage, printing, workshops, travelling, accommodation, and catering. The economy is still volatile, and the South African economy is having a slow growth.

And so we must intensify our efforts to address economic constraints, improve our growth performance, create work opportunities and broaden economic participation. We need to achieve these goals if our National Development Plan is to be realised.

The Municipality has embarked on implementing a range of revenue collection strategies to optimize the collection of debt owed by consumers.

National Treasury's MFMA Circulars No. 64, 66, 67, 70, 72, 74, 75, 80, 81, 82, 84, 85, 86, 89, 91, 94, 98 and 99-134 were used to guide the compilation of the 2026/27 Annual Budget and MTREF. The planning of the budget involved consideration of all relevant factors that had far-reaching implications for the municipality's annual budget.

The 2026/27 - 2028/29 budget and medium-term revenue and expenditure framework was prepared on the basis of the following priorities, guidelines and assumptions:

#### **1. National priorities**

The national government's main priorities for the medium-term is services and social infrastructure development and job creation and therefore the focus and priorities of all spheres of government should be geared towards the achievement of this priorities. As we prepare our next five-year integrated development plan, we need to ensure that our plans and budgets are redirected towards the achievements of these priorities. We need to continue to explore opportunities to mainstream labour intensive approaches to delivering services, and more particularly to participate fully in the Extended Public Works Programme.

The municipality should not just employ more people without any reference to the level of staffing required to deliver effective services, and what is financially sustainable over the medium term.

**The municipality ought to focus on maximizing its contribution to job creation by:**

- (a) Ensuring that service delivery and capital projects use labour intensive methods wherever appropriate.
- (b) Ensuring that service providers use labour intensive approaches;
- (c) Supporting labour intensive Local Economic Development projects;
- (d) Participating fully in the Extended Public Works Programme; and
- (e) Implementing interns' programmes to provide young people with on-the-job training.

The municipality should also play a critical role in creating an enabling environment for investments and other activities that lead to job creation.

### Summary of Projected Revenue

Description	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Own Funding Revenue	487 476 664.00	534 229 493.00	558 698 883.00
Transfer and subsidies - Operational	221 171 650.00	219 295 900.00	233 511 850.00
Transfers and subsidies - capital	37 518 350.00	41 399 100.00	42 633 150.00
<b>Totals</b>	<b>746 166 664.00</b>	<b>794 924 493.00</b>	<b>834 843 883.00</b>

The total projected revenue for budget year 2026/27 is R746,2 million. The budgeted financing activities breakdown are as follows:

- Own generated revenue amount to **R487,5 million.**
- Operational transfers grants as per DORA 2026 is **R221.2 million.**
- And capital transfers grants as per DORA 2026 is **R37,5 million.**

## Operational Budget

Total expenditure for the 2026/27 financial year amount to **R812,9 million**.

**LIM334 Ba-Phalaborwa - Table A4 Budgeted Financial Performance (revenue and expenditure)**

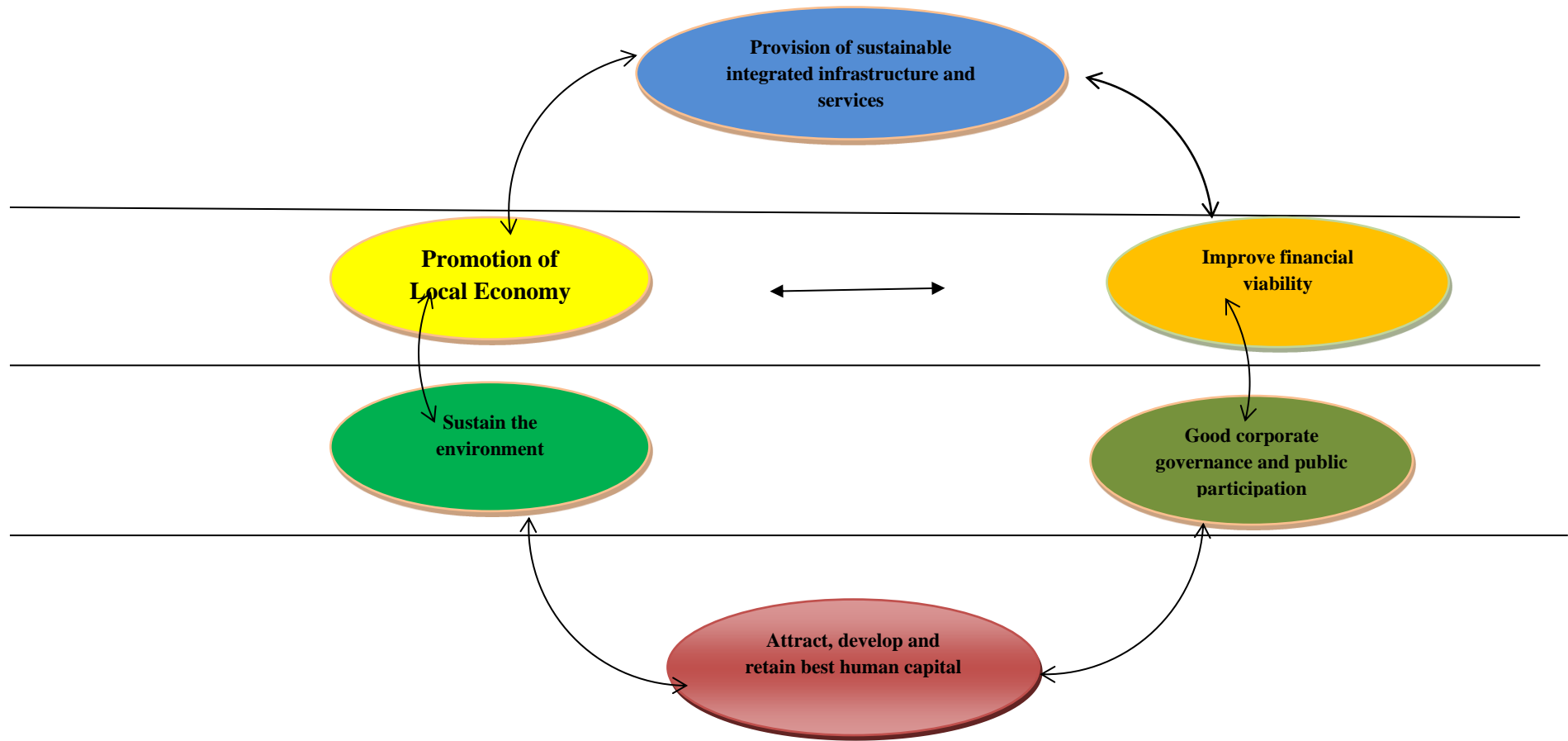
Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
<b>Expenditure</b>											
Employee related costs	2	172 122	167 310	179 437	223 845	219 169	219 169	125 568	229 580	241 059	252 509
Remuneration of councillors	2	18 189	16 987	17 260	19 196	19 196	19 196	11 204	19 908	20 913	21 916
Bulk purchases - electricity	2	93 614	116 160	138 092	150 812	150 812	150 812	100 682	164 024	178 507	194 412
Inventory consumed	2,8	36 006	46 282	42 111	26 313	33 435	33 435	16 491	35 455	36 088	39 644
Debt impairment	2,3	1 133	-	-	110 142	110 142	110 142	-	113 217	115 986	118 762
Depreciation, amortisation and impairment	2	47 422	41 804	52 554	87 220	87 220	87 220	54 697	85 106	81 879	80 106
Interest, Dividends and Rent on Land	2	20 847	22 902	21 490	20 722	5 000	5 000	-	5 000	5 000	5 000
Contracted services	2	48 792	62 096	59 834	68 642	61 884	61 884	27 229	70 406	69 051	66 897
Transfers and subsidies	2	7 390	14 022	219	522	522	522	73	541	559	577
Irrecoverable debts written off	2	(54 976)	258 191	146 917	-	-	-	31 587	-	-	-
Operational costs	2	56 582	58 958	127 516	87 732	99 825	99 825	53 227	89 707	92 268	89 915
Disposal of Fixed and Intangible Assets	2	-	-	-	-	-	-	-	-	-	-
Other Losses	2	404	1 519	726	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>447 526</b>	<b>806 232</b>	<b>786 156</b>	<b>795 146</b>	<b>787 205</b>	<b>787 205</b>	<b>420 758</b>	<b>812 944</b>	<b>841 310</b>	<b>869 737</b>

## Capital Budget

Description	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Municipal Infrastructure Grants (MIG)	R 32 624 652.00	R 35 999 218.00	R 37 072 304.00
Internally Funded Projects	R 26 194 856.00	R 22 347 826.00	R 18 086 956.00
<b>Totals</b>	<b>R 58 819 508.00</b>	<b>R 58 347 044.00</b>	<b>R 55 159 260.00</b>

- The total capital budget amounts to **R58,8** million for 2026/27 financial year.
- MIG projects amount to **R37,1 million** VAT inclusive.
- Internally funded projects amount to **R30,1 million** VAT inclusive.

PROVISION OF QUALITY SERVICES FOR COMMUNITY WELL-BEING AND TOURISM DEVELOPMENT  
“THE HOME OF MARULA, WILDLIFE TOURISM AND MINING”



## 2. ANNUAL BUDGET TABLES

## 2.1. BUDGET SUMMARY

LIM334 Ba-Phalaborwa - Table A1 Budget Summary

Description	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
<b>R thousands</b>										
<b>Financial Performance</b>										
Property rates	135 075	127 740	129 059	214 177	214 177	214 177	139 341	185 931	191 881	198 021
Service charges	138 523	137 918	159 220	213 851	202 021	202 021	104 146	198 646	225 855	244 682
Investment revenue	4 026	5 120	4 881	5 351	4 351	4 351	2 076	4 525	4 660	4 800
Transfer and subsidies - Operational	196 070	215 659	223 452	224 034	224 267	224 267	222 707	221 172	219 296	233 512
Other own revenue	88 426	66 927	80 951	92 873	97 952	97 952	52 574	98 375	111 834	111 196
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>562 120</b>	<b>553 365</b>	<b>597 562</b>	<b>750 286</b>	<b>742 768</b>	<b>742 768</b>	<b>520 844</b>	<b>708 648</b>	<b>753 526</b>	<b>792 211</b>
Employee costs	172 122	167 310	179 437	223 845	219 169	219 169	125 568	229 580	241 059	252 509
Remuneration of councillors	18 189	16 987	17 260	19 196	19 196	19 196	11 204	19 908	20 913	21 916
Depreciation, amortisation and impairment	47 422	41 804	52 554	87 220	87 220	87 220	54 697	85 106	81 879	80 106
Interest, Dividends and Rent on Land	20 847	22 902	21 490	20 722	5 000	5 000	-	5 000	5 000	5 000
Inventory consumed and bulk purchases	129 620	162 442	180 203	177 125	184 248	184 248	117 173	199 479	214 595	234 056
Transfers and subsidies	7 390	14 022	219	522	522	522	73	541	559	577
Other expenditure	51 936	380 765	334 992	266 516	271 851	271 851	112 043	273 330	277 305	275 574
<b>Total Expenditure</b>	<b>447 526</b>	<b>806 232</b>	<b>786 156</b>	<b>795 146</b>	<b>787 205</b>	<b>787 205</b>	<b>420 758</b>	<b>812 944</b>	<b>841 310</b>	<b>869 737</b>
<b>Surplus/(Deficit)</b>	<b>114 594</b>	<b>(252 866)</b>	<b>(188 594)</b>	<b>(44 860)</b>	<b>(44 438)</b>	<b>(44 438)</b>	<b>100 086</b>	<b>(104 296)</b>	<b>(87 784)</b>	<b>(77 526)</b>
Transfers and subsidies - capital (monetary allocations)	42 559	49 065	35 105	37 083	62 083	62 083	22 130	37 518	41 399	42 633
Transfers and subsidies - capital (in-kind)	332	47 059	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>157 484</b>	<b>(156 743)</b>	<b>(153 488)</b>	<b>(7 777)</b>	<b>17 646</b>	<b>17 646</b>	<b>122 216</b>	<b>(66 778)</b>	<b>(46 385)</b>	<b>(34 893)</b>
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) for the year</b>	<b>157 484</b>	<b>(156 743)</b>	<b>(153 488)</b>	<b>(7 777)</b>	<b>17 646</b>	<b>17 646</b>	<b>122 216</b>	<b>(66 778)</b>	<b>(46 385)</b>	<b>(34 893)</b>
<b>Capital expenditure &amp; funds sources</b>										
<b>Capital expenditure</b>	<b>(37 107)</b>	<b>79 197</b>	<b>40 973</b>	<b>59 319</b>	<b>71 471</b>	<b>71 471</b>	<b>33 259</b>	<b>58 820</b>	<b>58 347</b>	<b>55 159</b>
Transfers recognised - capital	15 720	34 693	26 265	32 246	54 141	54 141	16 394	32 625	35 999	37 072
Borrowing	-	-	-	-	-	-	-	-	-	-
Internally generated funds	(31 279)	44 505	-	27 073	17 330	17 330	16 865	26 195	22 348	18 087
<b>Total sources of capital funds</b>	<b>(15 558)</b>	<b>79 197</b>	<b>26 265</b>	<b>59 319</b>	<b>71 471</b>	<b>71 471</b>	<b>33 259</b>	<b>58 820</b>	<b>58 347</b>	<b>55 159</b>
<b>Financial position</b>										
Total current assets	1 927 924	1 935 527	2 042 390	279 629	255 778	255 778	2 300 850	2 005 054	2 387 240	2 165 936
Total non current assets	1 247 158	1 286 406	1 277 629	1 251 539	1 283 979	1 283 979	1 257 887	1 293 350	1 344 931	1 387 308
Total current liabilities	1 939 056	2 166 325	2 361 210	486 142	469 891	469 891	2 450 007	2 326 416	2 701 250	2 476 465
Total non current liabilities	201 940	190 907	204 348	190 928	190 928	190 928	200 248	146 314	151 728	156 583
Community wealth/Equity	2 259 581	1 627 960	843 046	854 098	878 938	878 938	324 977	819 931	873 132	914 048

ANNUAL BUDGET 2026/27

<b>Cash flows</b>										
Net cash from (used) operating	76 512	550 702	(63 528)	59 431	76 256	76 256	(12 053)	55 802	87 008	83 601
Net cash from (used) investing	(19 232)	(68 780)	(36 950)	(68 217)	(82 191)	(82 191)	(30 095)	(67 642)	(67 099)	(63 433)
Net cash from (used) financing	17 642	(1 293)	19 017	(20 400)	(12 600)	(12 600)	4 100	(20 400)	(20 400)	(20 400)
<b>Cash/cash equivalents at the year end</b>	<b>131 643</b>	<b>537 615</b>	<b>(28 456)</b>	<b>25 252</b>	<b>16 416</b>	<b>16 416</b>	<b>(7 085)</b>	<b>2 720</b>	<b>2 229</b>	<b>1 996</b>
<b>Cash backing/surplus reconciliation</b>										
Cash and investments available	131 643	537 615	(28 456)	25 252	16 416	16 416	(7 085)	2 720	2 229	1 996
Application of cash and investments	1 209 570	884 440	1 652 205	380 915	330 629	330 629	1 937 026	360 458	571 620	281 968
<b>Balance - surplus (shortfall)</b>	<b>(1 077 927)</b>	<b>(346 826)</b>	<b>(1 680 661)</b>	<b>(355 663)</b>	<b>(314 213)</b>	<b>(314 213)</b>	<b>(1 944 111)</b>	<b>(357 737)</b>	<b>(569 391)</b>	<b>(279 972)</b>
<b>Asset management</b>										
Asset register summary (WDV)	1 159 637	1 231 124	1 227 216	1 151 087	1 174 368	1 174 368		1 202 049	1 247 957	1 261 593
Depreciation	74 880	68 333	68 760	87 220	87 220	87 220		85 106	81 879	80 106
Renewal and Upgrading of Existing Assets	36	42 120	(4 449)	21 565	21 385	21 385		25 465	40 347	10 281
Repairs and Maintenance	25 507	27 720	22 334	26 083	26 683	26 683		35 991	33 557	33 756
<b>Free services</b>										
Cost of Free Basic Services provided	-	-	-	-	-	-		-	-	-
Revenue cost of free services provided	(436)	(2 577)	(2 499)	(1 587)	(2 787)	(2 787)		(14 471)	(19 871)	(20 779)
<b>Households below minimum service level</b>										
Water:	4	4	4	4	4	4		4	4	4
Sanitation/sewerage:	6	6	6	6	6	6		6	6	6
Energy:	-	-	-	-	-	-		-	-	-
Refuse:	21	21	21	21	21	21		21	21	21

## NOTES

- Total Revenue excluding capital transfers and contributions is estimated at R708,6 million for 2026/27 financial year, R753,5 million and R792,2 million for the year 2027/28 and 2028/29 respectively.
- Total Expenditure is estimated at R794 million for 2025/26 financial year, R842 million and R870 million for the year 2026/27 and 2027/28 respectively.
- Total Capital expenditure budget for the financial year 2026/27 is estimated to be R68.8 million, which comprises of R32,6 million from Capital transfers Grants and R36,1 million funded internally.

## 2.2. BUDGETED FINANCIAL PERFORMANCE

LIM334 Ba-Phalaborwa - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
<b>Revenue - Functional</b>										
<b>Governance and administration</b>		392 179	426 677	398 234	493 250	487 023	487 023	454 045	460 825	482 361
Finance and administration		392 179	426 677	398 234	493 250	487 023	487 023	454 045	460 825	482 361
<b>Community and public safety</b>		16 037	13 971	15 805	14 440	24 065	24 065	25 028	25 779	26 552
Community and social services		267	282	370	328	403	403	419	432	445
Public safety		15 770	13 689	15 436	14 112	23 662	23 662	24 609	25 347	26 107
<b>Economic and environmental services</b>		38 174	37 304	40 136	42 577	67 991	67 991	43 404	45 881	47 249
Planning and development		176	284	464	301	351	351	366	376	388
Road transport		37 998	37 020	39 672	42 276	67 640	67 640	43 039	45 505	46 862
<b>Trading services</b>		158 620	171 536	178 492	237 102	225 772	225 772	223 689	262 440	278 681
Energy sources		132 274	142 391	146 775	205 673	193 043	193 043	188 672	226 303	241 413
Waste management		26 346	29 144	31 716	31 429	32 729	32 729	35 017	36 137	37 268
<b>Total Revenue - Functional</b>	2	<b>605 010</b>	<b>649 489</b>	<b>632 667</b>	<b>787 369</b>	<b>804 851</b>	<b>804 851</b>	<b>746 166</b>	<b>794 925</b>	<b>834 844</b>
<b>Expenditure - Functional</b>	-									
<b>Governance and administration</b>		139 212	467 308	394 390	349 363	346 780	346 780	326 909	330 991	338 908
Executive and council		41 238	41 136	45 745	47 561	52 053	52 053	50 769	52 638	54 041
Finance and administration		74 112	398 632	322 069	271 970	266 059	266 059	248 186	255 364	259 583
Internal audit		23 862	27 540	26 576	29 832	28 669	28 669	27 954	22 988	25 284
<b>Community and public safety</b>		54 256	42 315	53 005	71 647	69 780	69 780	86 114	86 614	88 637
Community and social services		19 171	6 904	15 074	22 029	23 269	23 269	32 828	33 729	33 640
Sport and recreation		2 750	2 762	3 603	4 579	4 434	4 434	6 856	6 865	6 988
Public safety		19 328	19 458	20 287	24 387	23 860	23 860	24 890	26 127	27 341
Health		13 008	13 190	14 041	20 652	18 217	18 217	21 541	19 892	20 667

<b><i>Economic and environmental services</i></b>		<b>105 199</b>	<b>110 986</b>	<b>120 135</b>	<b>138 752</b>	<b>133 968</b>	<b>133 968</b>	<b>150 348</b>	<b>148 474</b>	<b>150 339</b>
Planning and development		15 708	19 279	25 560	32 415	30 001	30 001	27 547	27 851	28 455
Road transport		89 491	91 708	94 575	106 337	103 967	103 967	122 801	120 622	121 883
<b><i>Trading services</i></b>		<b>148 859</b>	<b>185 622</b>	<b>218 626</b>	<b>235 384</b>	<b>236 677</b>	<b>236 677</b>	<b>249 573</b>	<b>275 232</b>	<b>291 853</b>
Energy sources		146 385	191 962	196 252	225 791	224 642	224 642	235 378	260 657	277 179
Waste management		2 474	(6 339)	22 374	9 593	12 035	12 035	14 195	14 575	14 674
<b>Total Expenditure - Functional</b>	3	<b>447 526</b>	<b>806 232</b>	<b>786 156</b>	<b>795 146</b>	<b>787 205</b>	<b>787 205</b>	<b>812 944</b>	<b>841 310</b>	<b>869 737</b>
<b>Surplus/(Deficit) for the year</b>		<b>157 484</b>	<b>(156 743)</b>	<b>(153 488)</b>	<b>(7 777)</b>	<b>17 646</b>	<b>17 646</b>	<b>(66 778)</b>	<b>(46 385)</b>	<b>(34 893)</b>

## NOTES

- Table A2 is a view of the budgeted financial performance in relation to revenue and expenditure by functional classification.
- Total Revenue by functional Classification amount to **R746,2 million** for the financial year 2026/27 and total operating expenditure by functional Classification is estimated at **R812,9 million**.
- It must be noted that the Total Revenue on this table includes capital revenues (Transfers recognised – capital)

### 2.3. BUDGETED FINANCIAL PERFORMANCE BY MUNICIPAL VOTE

LIM334 Ba-Phalaborwa - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
<b>Revenue by Vote</b>	1									
Vote 1 - Executive and Councillors		–	–	–	–	–	–	–	–	–
Vote 2 - Budget and Treasury Office		380 822	427 507	394 982	492 900	485 135	485 135	455 510	462 484	484 234
Vote 3 - Corporate Services		11 357	(829)	3 253	349	1 887	1 887	1 971	2 022	2 075
Vote 4 - Community and Social Services		16 562	14 263	16 706	15 727	25 702	25 702	26 730	27 532	28 358
Vote 5 - Planning and Development Services		176	284	464	301	351	351	366	376	388
Vote 6 - Technical Services		196 093	208 265	217 263	278 091	291 775	291 775	261 590	302 510	319 790
<b>Total Revenue by Vote</b>	2	<b>605 010</b>	<b>649 489</b>	<b>632 667</b>	<b>787 369</b>	<b>804 851</b>	<b>804 851</b>	<b>746 166</b>	<b>794 925</b>	<b>834 844</b>
<b>Expenditure by Vote to be appropriated</b>	1									
Vote 1 - Executive and Councillors		66 915	70 287	74 617	80 295	84 647	84 647	82 805	79 879	83 737
Vote 2 - Budget and Treasury Office		16 267	336 335	247 964	192 104	185 947	185 947	166 336	170 925	174 062
Vote 3 - Corporate Services		57 846	62 297	74 105	79 823	80 068	80 068	81 807	84 397	85 481
Vote 4 - Community and Social Services		66 183	43 091	68 969	88 781	87 631	87 631	107 216	108 212	110 733
Vote 5 - Planning and Development Services		13 475	16 570	22 539	29 887	27 512	27 512	25 086	25 270	25 765
Vote 6 - Technical Services		226 841	277 652	297 961	324 255	321 399	321 399	349 694	372 627	389 958
<b>Total Expenditure by Vote</b>	2	<b>447 526</b>	<b>806 232</b>	<b>786 156</b>	<b>795 146</b>	<b>787 205</b>	<b>787 205</b>	<b>812 944</b>	<b>841 310</b>	<b>869 737</b>
<b>Surplus/(Deficit) for the year</b>	2	<b>157 484</b>	<b>(156 743)</b>	<b>(153 488)</b>	<b>(7 777)</b>	<b>17 646</b>	<b>17 646</b>	<b>(66 778)</b>	<b>(46 385)</b>	<b>(34 893)</b>

- Table A3 is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote.
- Total Revenue by Municipal Vote is **R 746,2 million** for the year 2026/27 and total Expenditure by Vote is estimated to be **R812,9 million**.
- The estimated expenditure by vote per department is allocated in the table above and the biggest one being technical department as service delivery department.

## 2.4. BUDGETED MUNICIPAL PERFORMANCE REVENUE AND EXPENDITURE

LIM334 Ba-Phalaborwa - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
<b>Revenue</b>											
<b>Exchange Revenue</b>											
Service charges - Electricity	2	119 965	117 751	137 812	193 957	180 827	180 827	89 902	176 668	203 151	221 251
Service charges - Waste Management	2	18 558	20 167	21 408	19 894	21 194	21 194	14 244	21 978	22 704	23 430
Sale of Goods and Rendering of Services	2	664	795	1 144	902	1 076	1 076	654	1 119	1 152	1 187
Agency services	2	15 400	13 388	13 293	11 932	11 932	11 932	640	12 409	12 781	13 165
Interest earned from Receivables	2	25 626	14 251	14 986	16 768	16 768	16 768	7 791	17 439	17 962	18 501
Interest earned from Current and Non Current Assets	2	4 026	5 120	4 881	5 351	4 351	4 351	2 076	4 525	4 660	4 800
Rental from Fixed Assets	2	512	342	526	349	1 654	1 654	986	1 721	1 772	1 825
Construction Contract Revenue	2	-	-	2 889	5 091	5 091	5 091	2 635	1 800	12 362	8 740
Operational Revenue	2	613	497	324	7 432	1 732	1 732	375	1 801	1 855	1 911
<b>Non-Exchange Revenue</b>											
Property rates	2	135 075	127 740	129 059	214 177	214 177	214 177	139 341	185 931	191 881	198 021
Fines, penalties and forfeits	2	514	280	768	1 306	1 056	1 056	145	1 098	1 131	1 165
Licences or permits	2	4 143	4 296	5 572	5 851	15 401	15 401	13 478	16 017	16 498	16 993
Transfer and subsidies - Operational	2	196 070	215 659	223 452	224 034	224 267	224 267	222 707	221 172	219 296	233 512
Interest	2	30 429	34 468	39 035	43 242	43 242	43 242	25 871	44 972	46 321	47 710
Gains on disposal of Fixed and Intangible Assets	2	(17)	87	-	-	-	-	-	-	-	-
Other Gains	2	10 542	(1 476)	2 412	-	-	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>562 120</b>	<b>553 365</b>	<b>597 562</b>	<b>750 286</b>	<b>742 768</b>	<b>742 768</b>	<b>520 844</b>	<b>708 648</b>	<b>753 526</b>	<b>792 211</b>
<b>Expenditure</b>											
Employee related costs	2	172 122	167 310	179 437	223 845	219 169	219 169	125 568	229 580	241 059	252 509
Remuneration of councillors	2	18 189	16 987	17 260	19 196	19 196	19 196	11 204	19 908	20 913	21 916
Bulk purchases - electricity	2	93 614	116 160	138 092	150 812	150 812	150 812	100 682	164 024	178 507	194 412
Inventory consumed	2,8	36 006	46 282	42 111	26 313	33 435	33 435	16 491	35 455	36 088	39 644
Debt impairment	2,3	1 133	-	-	110 142	110 142	110 142	-	113 217	115 986	118 762
Depreciation, amortisation and impairment	2	47 422	41 804	52 554	87 220	87 220	87 220	54 697	85 106	81 879	80 106

ANNUAL BUDGET 2026/27

Interest, Dividends and Rent on Land	2	20 847	22 902	21 490	20 722	5 000	5 000	-	5 000	5 000	5 000
Contracted services	2	48 792	62 096	59 834	68 642	61 884	61 884	27 229	70 406	69 051	66 897
Transfers and subsidies	2	7 390	14 022	219	522	522	522	73	541	559	577
Irrecoverable debts written off	2	(54 976)	258 191	146 917	-	-	-	31 587	-	-	-
Operational costs	2	56 582	58 958	127 516	87 732	99 825	99 825	53 227	89 707	92 268	89 915
Other Losses	2	404	1 519	726	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>447 526</b>	<b>806 232</b>	<b>786 156</b>	<b>795 146</b>	<b>787 205</b>	<b>787 205</b>	<b>420 758</b>	<b>812 944</b>	<b>841 310</b>	<b>869 737</b>
<b>Surplus/(Deficit)</b>		<b>114 594</b>	<b>(252 866)</b>	<b>(188 594)</b>	<b>(44 860)</b>	<b>(44 438)</b>	<b>(44 438)</b>	<b>100 086</b>	<b>(104 296)</b>	<b>(87 784)</b>	<b>(77 526)</b>
Transfers and subsidies - capital (monetary allocations)	6	42 559	49 065	35 105	37 083	62 083	62 083	22 130	37 518	41 399	42 633
<b>Surplus/(Deficit) for the year</b>	<b>1</b>	<b>157 484</b>	<b>(156 743)</b>	<b>(153 488)</b>	<b>(7 777)</b>	<b>17 646</b>	<b>17 646</b>	<b>122 216</b>	<b>(66 778)</b>	<b>(46 385)</b>	<b>(34 893)</b>

## Notes

- Total Revenue (excluding capital transfers and contributions) is **R708,6** million for 2026/27 financial year and increases to **R753,5** million for 2027/28 financial year and **R792,2** million for 2028/29 financial year.
- Revenue to be generated from property rate is estimated at **R185,9** million in 2026/27 financial year of which the property valuation roll was considered. It must be noted that the revenue includes the revenue foregone.
- Services charges relating to electricity is **R176,3** million which is VAT Inclusive.
- Transfers recognised – operating grants includes the local government equitable share which shows an increase for the two outer years.
- Total operational expenditure is estimated to be **R812,9** million for 2026/27 which is VAT exclusive.
- The employees' related cost is estimated to be **R229,5** million.
- The Remuneration of Councillors is projected at **R19,9** million and of which the municipality considered the Minister of COGSTA Determination of Upper Limits.
- The depreciation and amortisation have been estimated at **R85,1** million of which the Asset Register has been considered.

## 2.5. BUDGETED CAPITAL EXPENDITURE BY VOTE

Vote Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
<b>R thousand</b>	<b>1</b>										
<b>Capital Expenditure - Functional</b>											
<b>Governance and administration</b>		(35 038)	(1 672)	8 571	1 478	1 478	1 478	6 562	435	1 478	1 478
Finance and administration		(35 038)	(1 672)	8 571	1 478	1 478	1 478	6 562	435	1 478	1 478
<b>Community and public safety</b>		117	39 954	200	9 043	3 341	3 341	(6 941)	7 702	2 000	1 652
Sport and recreation		117	39 954	–	9 043	3 341	3 341	(6 082)	5 702	348	–
Health		–	–	200	–	–	–	–	2 000	1 652	1 652
<b>Economic and environmental services</b>		15 299	36 858	29 469	43 404	55 347	55 347	24 164	44 422	43 825	10 281
Planning and development		–	–	–	–	–	–	–	696	696	–
Road transport		15 299	36 858	29 469	43 404	55 347	55 347	24 164	43 726	43 130	10 281
Environmental protection		–	–	–	–	–	–	–	–	–	–
<b>Trading services</b>		(17 485)	4 056	2 733	5 393	11 304	11 304	9 475	6 261	11 043	41 748
Energy sources		304	–	2 733	1 915	7 826	7 826	9 475	6 087	6 522	6 087
Waste management		(17 789)	4 056	–	3 478	3 478	3 478	–	174	4 522	35 661
<b>Total Capital Expenditure - Functional</b>	<b>3</b>	<b>(37 107)</b>	<b>79 197</b>	<b>40 973</b>	<b>59 319</b>	<b>71 471</b>	<b>71 471</b>	<b>33 259</b>	<b>58 820</b>	<b>58 347</b>	<b>55 159</b>
<b>Funded by:</b>											
National Government		15 720	34 693	26 265	32 246	54 141	54 141	16 394	32 625	35 999	37 072
Transfers recognised - capital	<b>4</b>	<b>15 720</b>	<b>34 693</b>	<b>26 265</b>	<b>32 246</b>	<b>54 141</b>	<b>54 141</b>	<b>16 394</b>	<b>32 625</b>	<b>35 999</b>	<b>37 072</b>
Internally generated funds		(31 279)	44 505	–	27 073	17 330	17 330	16 865	26 195	22 348	18 087
<b>Total Capital Funding</b>	<b>7</b>	<b>(15 558)</b>	<b>79 197</b>	<b>26 265</b>	<b>59 319</b>	<b>71 471</b>	<b>71 471</b>	<b>33 259</b>	<b>58 820</b>	<b>58 347</b>	<b>55 159</b>

### Note

- The Capital Projects amount to **R58,8 million** which are appropriated per department in the municipality.
- Note that budget for 2026/27 – 2028/29 are **VAT exclusive**.

## 2.6. BUDGETED FINANCIAL POSITION

LIM334 Ba-Phalaborwa - Table A6 Budgeted Financial Position

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
<b>ASSETS</b>											
<b>Current assets</b>											
Cash and cash equivalents	1	35 719	54 114	33 844	25 252	16 416	16 416	96 073	2 716	321 142	37 176
Short term Investments	2	-	-	-	-	-	-	-	-	-	-
Trade and other receivables from exchange transactions	3	1 530 149	1 727 106	1 837 689	155 671	140 078	140 078	1 856 114	1 938 852	2 006 850	2 066 448
Receivables from non-exchange transactions	3	273 519	49 261	41 970	38 667	31 586	31 586	200 867	4 383	53	789
Inventory	5	20 926	17 030	16 212	17 030	16 222	16 222	33 503	16 668	16 566	17 096
VAT Receivable	6	59 240	78 327	101 673	31 630	40 098	40 098	103 109	30 884	30 650	32 063
Other current assets	7	8 372	9 688	11 003	11 378	11 378	11 378	11 183	11 552	11 980	12 363
<b>Total current assets</b>		<b>1 927 924</b>	<b>1 935 527</b>	<b>2 042 390</b>	<b>279 629</b>	<b>255 778</b>	<b>255 778</b>	<b>2 300 850</b>	<b>2 005 054</b>	<b>2 387 240</b>	<b>2 165 936</b>
<b>Non current assets</b>											
Investments	8	-	-	-	-	-	-	-	-	-	-
Investment property	9	440 904	472 392	492 680	472 392	492 680	492 680	492 680	508 939	527 769	544 658
Property, plant and equipment	10	701 061	736 051	709 040	778 830	790 982	790 982	686 124	706 151	736 006	758 896
Heritage assets	13	104 952	77 815	75 760	317	317	317	75 760	78 261	81 156	83 753
Intangible assets	14	91	0	-	0	0	0	-	-	-	-
Trade and other receivables from exchange transactions	15	-	-	-	-	-	-	2 255	-	-	-
Non-current receivables from non-exchange transactions	15	149	149	149	-	-	-	1 068	-	-	-
<b>Total non current assets</b>		<b>1 247 158</b>	<b>1 286 406</b>	<b>1 277 629</b>	<b>1 251 539</b>	<b>1 283 979</b>	<b>1 283 979</b>	<b>1 257 887</b>	<b>1 293 350</b>	<b>1 344 931</b>	<b>1 387 308</b>
<b>TOTAL ASSETS</b>		<b>3 175 082</b>	<b>3 221 933</b>	<b>3 320 019</b>	<b>1 531 168</b>	<b>1 539 757</b>	<b>1 539 757</b>	<b>3 558 738</b>	<b>3 298 405</b>	<b>3 732 171</b>	<b>3 553 244</b>
<b>LIABILITIES</b>											
<b>Current liabilities</b>											
Financial liabilities	18	17 668	20 122	21 751	7 951	15 751	15 751	21 751	2 069	2 900	3 646
Consumer deposits	19	5 006	5 532	6 035	5 267	5 680	5 680	6 302	6 235	6 465	6 672
Trade and other payables from exchange transactions	20	1 798 611	1 991 776	2 164 472	383 902	395 889	395 889	2 195 887	2 296 295	2 669 260	2 442 799
Trade and other payables from non-exchange transactions	21	6 471	1 270	5 955	35 931	10 642	10 642	44 988	-	-	-
Provision	22	24 082	22 913	21 718	3 725	3 725	3 725	21 718	21 817	22 625	23 349
VAT Payable	23	85 285	120 385	139 614	47 067	35 904	35 904	157 697	-	-	-

ANNUAL BUDGET 2026/27

Other current liabilities	24	1 932	4 328	1 664	2 300	2 300	2 300	1 664	-	-	-
<b>Total current liabilities</b>		<b>1 939 056</b>	<b>2 166 325</b>	<b>2 361 210</b>	<b>486 142</b>	<b>469 891</b>	<b>469 891</b>	<b>2 450 007</b>	<b>2 326 416</b>	<b>2 701 250</b>	<b>2 476 465</b>
<b>Non current liabilities</b>											
Financial liabilities	25	45 818	25 862	8 929	25 884	25 884	25 884	4 829	9 224	9 565	9 872
Provision	26	106 193	106 605	145 087	113 637	113 637	113 637	145 087	142 834	148 119	152 858
Other non-current liabilities	28	49 929	58 440	50 331	51 407	51 407	51 407	50 331	-	-	-
<b>Total non current liabilities</b>		<b>201 940</b>	<b>190 907</b>	<b>204 348</b>	<b>190 928</b>	<b>190 928</b>	<b>190 928</b>	<b>200 248</b>	<b>152 058</b>	<b>157 684</b>	<b>162 730</b>
<b>TOTAL LIABILITIES</b>		<b>2 140 996</b>	<b>2 357 232</b>	<b>2 565 557</b>	<b>677 070</b>	<b>660 819</b>	<b>660 819</b>	<b>2 650 255</b>	<b>2 478 473</b>	<b>2 858 934</b>	<b>2 639 195</b>
<b>NET ASSETS</b>		<b>1 034 086</b>	<b>864 701</b>	<b>754 462</b>	<b>854 098</b>	<b>878 938</b>	<b>878 938</b>	<b>908 483</b>	<b>819 931</b>	<b>873 237</b>	<b>914 048</b>
<b>COMMUNITY WEALTH/EQUITY</b>											
Accumulated surplus/(deficit)	29	2 247 388	1 621 318	836 404	841 905	872 296	872 296	318 334	813 070	866 017	906 705
Reserves and funds	30	12 193	6 642	6 642	12 193	6 642	6 642	6 642	6 862	7 115	7 343
Other	31	-	-	-	-	-	-	-	-	-	-
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	<b>32</b>	<b>2 259 581</b>	<b>1 627 960</b>	<b>843 046</b>	<b>854 098</b>	<b>878 938</b>	<b>878 938</b>	<b>324 977</b>	<b>819 931</b>	<b>873 132</b>	<b>914 048</b>

## 2.7. BUDGETED CASH FLOWS

LIM334 Ba-Phalaborwa - Table A7 Budgeted Cash Flows

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>											
<b>Receipts</b>											
Property rates		88 202	164 757	98 852	185 080	192 161	192 161	52 026	180 524	191 881	198 021
Service charges		184 589	297 663	86 821	172 351	150 343	150 343	52 528	183 205	225 374	244 166
Other revenue		82 328	155 282	110 260	32 863	28 669	28 669	80 018	34 165	35 189	36 245
Transfers and Subsidies - Operational	1	199 057	414 290	225 156	224 034	224 267	224 267	169 480	221 172	219 296	233 512
Transfers and Subsidies - Capital	1	42 377	93 327	33 141	37 083	62 083	62 083	40 823	37 518	41 399	42 633
Interest		3 014	5 472	-	5 351	4 351	4 351	-	4 525	4 660	4 800
Dividends		-	-	-	-	-	-	-	-	-	-
<b>Payments</b>											
Suppliers and employees		(523 054)	(580 088)	(617 758)	(594 434)	(585 097)	(585 097)	(406 928)	(604 764)	(630 233)	(675 201)
Finance charges		-	-	-	(2 376)	-	-	-	-	-	-
Transfers and Subsidies	1	-	-	-	(522)	(522)	(522)	-	(541)	(559)	(577)
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>		<b>76 512</b>	<b>550 702</b>	<b>(63 528)</b>	<b>59 431</b>	<b>76 256</b>	<b>76 256</b>	<b>(12 053)</b>	<b>55 802</b>	<b>87 008</b>	<b>83 601</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>											
<b>Receipts</b>											
Interest on Short Term Investment (Greater than 90 days) and Long Term Investments		-	-	-	-	-	-	-	-	-	-
<b>Payments</b>											
Capital assets		(19 232)	(68 780)	(36 950)	(68 217)	(82 191)	(82 191)	(30 095)	(67 642)	(67 099)	(63 433)
Retention (Capital)		-	-	-	-	-	-	-	-	-	-
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>		<b>(19 232)</b>	<b>(68 780)</b>	<b>(36 950)</b>	<b>(68 217)</b>	<b>(82 191)</b>	<b>(82 191)</b>	<b>(30 095)</b>	<b>(67 642)</b>	<b>(67 099)</b>	<b>(63 433)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>											
<b>Payments</b>											
Repayment of borrowing		17 642	(1 293)	19 017	(20 400)	(12 600)	(12 600)	4 100	(20 400)	(20 400)	(20 400)

ANNUAL BUDGET 2026/27

NET CASH FROM/(USED) FINANCING ACTIVITIES		17 642	(1 293)	19 017	(20 400)	(12 600)	(12 600)	4 100	(20 400)	(20 400)	(20 400)
NET INCREASE/ (DECREASE) IN CASH HELD		74 923	480 629	(81 461)	(29 186)	(18 535)	(18 535)	(38 048)	(32 240)	(492)	(233)
Cash/cash equivalents at the year begin:	2	56 720	56 985	53 005	54 438	34 951	34 951	30 963	34 960	2 720	2 229
Cash/cash equivalents at the year end:	2	131 643	537 615	(28 456)	25 252	16 416	16 416	(7 085)	2 720	2 229	1 996

## NOTES

- The budgeted cash flow statement is the first measurement in determining if the budget is funded, it shows the expected level of cash in-flow versus cash out-flow that is likely to result from the implementation of the budget.
- Cash and cash equivalents total **R2,7 million** as at the end of the 2026/27 financial year

## 2.8. CASH BACKED RESERVES/ACCUMULATED SURPLUSES

LIM334 Ba-Phalaborwa - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
<b>Cash and investments available</b>											
Cash/cash equivalents at the year end	1	131 643	537 615	(28 456)	25 252	16 416	16 416	(7 085)	2 720	2 229	1 996
Other current investments > 90 days		-	-	-	-	-	-	-	-	-	-
Non current Investments	1	-	-	-	-	-	-	-	-	-	-
<b>Cash and investments available:</b>		<b>131 643</b>	<b>537 615</b>	<b>(28 456)</b>	<b>25 252</b>	<b>16 416</b>	<b>16 416</b>	<b>(7 085)</b>	<b>2 720</b>	<b>2 229</b>	<b>1 996</b>
<b>Application of cash and investments</b>											
Unspent conditional transfers		0	340	253	-	(253)	(253)	39 286	-	-	-
Unspent borrowing											
Statutory requirements	2	23 126	24 841	23 116	4 784	(40 032)	(40 032)	45 261	(103 552)	(107 617)	(111 264)
Other working capital requirements	3	1 162 361	836 346	1 607 118	372 406	367 189	367 189	1 830 760	442 193	656 612	369 884
Other provisions		24 082	22 913	21 718	3 725	3 725	3 725	21 718	21 817	22 625	23 349
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5	-	-	-	-	-	-	-	-	-	-
<b>Total Application of cash and investments:</b>		<b>1 209 570</b>	<b>884 440</b>	<b>1 652 205</b>	<b>380 915</b>	<b>330 629</b>	<b>330 629</b>	<b>1 937 026</b>	<b>360 458</b>	<b>571 620</b>	<b>281 968</b>
<b>Surplus(shortfall) - Excluding Non-Current Creditors Trf to Debt Relief Benefits</b>		<b>(1 077 927)</b>	<b>(346 826)</b>	<b>(1 680 661)</b>	<b>(355 663)</b>	<b>(314 213)</b>	<b>(314 213)</b>	<b>(1 944 111)</b>	<b>(357 737)</b>	<b>(569 391)</b>	<b>(279 972)</b>
<b>Creditors transferred to Debt Relief - Non-Current portion</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Surplus(shortfall) - Including Non-Current Creditors Trf to Debt Relief Benefits</b>		<b>(1 077 927)</b>	<b>(346 826)</b>	<b>(1 680 661)</b>	<b>(355 663)</b>	<b>(314 213)</b>	<b>(314 213)</b>	<b>(1 944 111)</b>	<b>(357 737)</b>	<b>(569 391)</b>	<b>(279 972)</b>

### NOTES

- As part of the budgeting and planning guidelines that informed the compilation of the 2026/27 MTREF the end objective of the medium-term framework was to ensure the budget is funded as per section 18 of the MFMA. As it shows above the budget is unfunded.

## 2.9. ASSET MANAGEMENT

LIM334 Ba-Phalaborwa - Table A9 Asset Management

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand										
<b>CAPITAL EXPENDITURE</b>										
<b><u>Total New Assets</u></b>	1	51 944	89 058	45 422	37 754	50 086	50 086	33 354	18 000	44 878
<i>Roads Infrastructure</i>		-	-	28 737	29 578	35 999	35 999	23 789	-	-
<i>Storm water Infrastructure</i>		15 293	10 032	5 511	1 304	1 304	1 304	-	2 609	-
<i>Electrical Infrastructure</i>		-	-	2 733	1 915	7 826	7 826	5 043	5 043	5 043
<i>Water Supply Infrastructure</i>		-	-	-	-	-	-	348	348	348
<i>Sanitation Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Solid Waste Infrastructure</i>		29 982	34 038	-	-	-	-	-	4 348	4 348
<i>Rail Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>		-	-	-	-	-	-	-	-	-
<b>Infrastructure</b>		<b>45 275</b>	<b>44 070</b>	<b>36 981</b>	<b>32 797</b>	<b>45 130</b>	<b>45 130</b>	<b>29 180</b>	<b>12 348</b>	<b>9 739</b>
Community Facilities		384	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	39 954	-	-	-	-	-	-	-
<b>Community Assets</b>		<b>384</b>	<b>39 954</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Investment properties</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Operational Buildings		-	-	-	-	-	-	174	-	-
Housing		-	-	-	-	-	-	-	-	-
<b>Other Assets</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>174</b>	<b>-</b>	<b>-</b>
<b>Biological or Cultivated Assets</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
<b>Intangible Assets</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Computer Equipment		1 400	1 698	5 453	-	-	-	-	-	-
Furniture and Office Equipment		1 206	767	419	1 478	1 478	1 478	435	1 478	1 478
Machinery and Equipment		2 313	1 343	2 370	-	-	-	2 870	3 478	2 522
Transport Assets		1 365	1 226	200	-	-	-	-	-	-
Land		-	-	-	3 478	3 478	3 478	696	696	31 139
<b><u>Total Renewal of Existing Assets</u></b>	2	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4 348</b>	<b>4 348</b>	<b>4 348</b>
<i>Roads Infrastructure</i>		-	-	-	-	-	-	4 348	4 348	4 348

ANNUAL BUDGET 2026/27

<b>Total Upgrading of Existing Assets</b>	6	<b>36</b>	<b>42 120</b>	<b>(4 449)</b>	<b>21 565</b>	<b>21 385</b>	<b>21 385</b>	<b>21 117</b>	<b>35 999</b>	<b>5 933</b>
<i>Roads Infrastructure</i>		-	42 120	(4 779)	12 522	18 043	18 043	15 415	35 999	5 933
<b>Infrastructure</b>		-	<b>42 120</b>	<b>(4 779)</b>	<b>12 522</b>	<b>18 043</b>	<b>18 043</b>	<b>15 415</b>	<b>35 999</b>	<b>5 933</b>
Community Facilities		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	-	-	9 043	3 341	3 341	5 702	-	-
<b>Community Assets</b>		-	-	-	<b>9 043</b>	<b>3 341</b>	<b>3 341</b>	<b>5 702</b>	-	-
<b>Heritage Assets</b>		<b>36</b>	-	<b>330</b>	-	-	-	-	-	-
<b>Total Capital Expenditure</b>	4	<b>51 980</b>	<b>131 178</b>	<b>40 973</b>	<b>59 319</b>	<b>71 471</b>	<b>71 471</b>	<b>58 820</b>	<b>58 347</b>	<b>55 159</b>
<i>Roads Infrastructure</i>		-	42 120	23 958	42 099	54 043	54 043	43 552	40 347	10 281
<i>Storm water Infrastructure</i>		15 293	10 032	5 511	1 304	1 304	1 304	-	2 609	-
<i>Electrical Infrastructure</i>		-	-	2 733	1 915	7 826	7 826	5 043	5 043	5 043
<i>Water Supply Infrastructure</i>		-	-	-	-	-	-	348	348	348
<i>Sanitation Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Solid Waste Infrastructure</i>		29 982	34 038	-	-	-	-	-	4 348	4 348
<i>Rail Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>		-	-	-	-	-	-	-	-	-
<b>Infrastructure</b>		<b>45 275</b>	<b>86 189</b>	<b>32 202</b>	<b>45 319</b>	<b>63 173</b>	<b>63 173</b>	<b>48 943</b>	<b>52 695</b>	<b>20 020</b>
Community Facilities		384	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	39 954	-	9 043	3 341	3 341	5 702	-	-
<b>Community Assets</b>		<b>384</b>	<b>39 954</b>	-	<b>9 043</b>	<b>3 341</b>	<b>3 341</b>	<b>5 702</b>	-	-
<b>Heritage Assets</b>		<b>36</b>	-	<b>330</b>	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
<b>Investment properties</b>		-	-	-	-	-	-	-	-	-
Operational Buildings		-	-	-	-	-	-	174	-	-
Housing		-	-	-	-	-	-	-	-	-
<b>Other Assets</b>		-	-	-	-	-	-	<b>174</b>	-	-
<b>Biological or Cultivated Assets</b>		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
<b>Intangible Assets</b>		-	-	-	-	-	-	-	-	-
<b>Computer Equipment</b>		<b>1 400</b>	<b>1 698</b>	<b>5 453</b>	-	-	-	-	-	-
<b>Furniture and Office Equipment</b>		<b>1 206</b>	<b>767</b>	<b>419</b>	<b>1 478</b>	<b>1 478</b>	<b>1 478</b>	<b>435</b>	<b>1 478</b>	<b>1 478</b>
<b>Machinery and Equipment</b>		<b>2 313</b>	<b>1 343</b>	<b>2 370</b>	-	-	-	<b>2 870</b>	<b>3 478</b>	<b>2 522</b>
<b>Transport Assets</b>		<b>1 365</b>	<b>1 226</b>	<b>200</b>	-	-	-	-	-	-
<b>Land</b>		-	-	-	<b>3 478</b>	<b>3 478</b>	<b>3 478</b>	<b>696</b>	<b>696</b>	<b>31 139</b>
<b>Zoo's, Marine and Non-biological Animals</b>		-	-	-	-	-	-	-	-	-

Mature		-	-	-	-	-	-	-	-	-
Immature		-	-	-	-	-	-	-	-	-
<b>Living Resources</b>		-	-	-	-	-	-	-	-	-
<b>TOTAL CAPITAL EXPENDITURE - Asset class</b>		<b>51 980</b>	<b>131 178</b>	<b>40 973</b>	<b>59 319</b>	<b>71 471</b>	<b>71 471</b>	<b>58 820</b>	<b>58 347</b>	<b>55 159</b>
<b>ASSET REGISTER SUMMARY - PPE (WDV)</b>	5	1 159 637	1 231 124	1 227 216	1 151 087	1 174 368	1 174 368	1 289 392	1 333 112	1 341 126
<i>Roads Infrastructure</i>		362 442	385 869	385 272	185 435	195 181	195 181	26 185	32 560	35 801
<i>Storm water Infrastructure</i>		(30 247)	(22 620)	(19 621)	17 872	17 928	17 928	17 836	18 434	19 223
<i>Electrical Infrastructure</i>		9 053	692	(6 403)	100 756	101 646	101 646	106 802	110 189	114 172
<i>Water Supply Infrastructure</i>		-	-	-	-	-	-	174	174	174
<b>Infrastructure</b>		<b>341 248</b>	<b>363 942</b>	<b>359 248</b>	<b>304 063</b>	<b>314 755</b>	<b>314 755</b>	<b>150 997</b>	<b>161 357</b>	<b>169 371</b>
<b>Community Assets</b>		191 274	219 792	211 078	214 471	208 498	208 498	464 247	474 019	474 019
<b>Heritage Assets</b>		104 952	77 815	75 760	317	317	317	317	327	327
<b>Investment properties</b>		<b>440 904</b>	<b>472 392</b>	<b>492 680</b>	<b>472 392</b>	<b>492 680</b>	<b>492 680</b>	<b>492 680</b>	<b>508 939</b>	<b>508 939</b>
<b>Other Assets</b>		(962)	15 616	5 272	63 114	60 614	60 614	77 672	80 055	80 055
<b>Biological or Cultivated Assets</b>		-	-	-	-	-	-	-	-	-
<b>Intangible Assets</b>		91	0	-	0	0	0	-	-	-
<b>Computer Equipment</b>		1 143	1 861	4 866	1 816	1 316	1 316	3 484	3 599	3 599
<b>Furniture and Office Equipment</b>		601	881	701	1 898	1 898	1 898	1 666	2 751	2 751
<b>Machinery and Equipment</b>		2 076	2 462	3 495	9 901	10 401	10 401	14 834	15 837	15 837
<b>Transport Assets</b>		3 600	1 653	(596)	4 926	5 701	5 701	8 089	8 356	8 356
<b>Land</b>		74 711	74 711	74 711	78 189	78 189	78 189	75 407	77 872	77 872
<b>Zoo's, Marine and Non-biological Animals</b>		-	-	-	-	-	-	-	-	-
<b>Living Resources</b>		-	-	-	-	-	-	-	-	-
<b>TOTAL ASSET REGISTER SUMMARY - PPE (WDV)</b>	5	<b>1 159 637</b>	<b>1 231 124</b>	<b>1 227 216</b>	<b>1 151 087</b>	<b>1 174 368</b>	<b>1 174 368</b>	<b>1 289 392</b>	<b>1 333 112</b>	<b>1 341 126</b>
<b>EXPENDITURE OTHER ITEMS</b>		<b>100 387</b>	<b>96 053</b>	<b>91 094</b>	<b>113 303</b>	<b>113 903</b>	<b>113 903</b>	<b>121 097</b>	<b>115 437</b>	<b>113 862</b>
<b>Depreciation</b>	7	74 880	68 333	68 760	87 220	87 220	87 220	85 106	81 879	80 106
<b>Repairs and Maintenance by Asset Class</b>	3	<b>25 507</b>	<b>27 720</b>	<b>22 334</b>	<b>26 083</b>	<b>26 683</b>	<b>26 683</b>	<b>35 991</b>	<b>33 557</b>	<b>33 756</b>
<i>Roads Infrastructure</i>		5 317	8 095	7 931	9 569	8 700	8 700	11 308	8 987	9 274
<i>Storm water Infrastructure</i>		-	-	-	-	-	-	-	-	-

<i>Electrical Infrastructure</i>	7 952	11 270	2 743	5 000	2 091	2 091	4 348	4 237	4 134
<i>Water Supply Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Sanitation Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Solid Waste Infrastructure</i>	3 415	2 728	3 577	2 917	4 682	4 682	7 391	7 322	7 257
<i>Rail Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>	47	326	465	-	500	500	-	-	-
<b>Infrastructure</b>	<b>16 730</b>	<b>22 420</b>	<b>14 715</b>	<b>17 486</b>	<b>15 973</b>	<b>15 973</b>	<b>23 047</b>	<b>20 546</b>	<b>20 665</b>
Community Facilities	378	63	510	1 870	1 729	1 729	4 000	3 872	3 752
Sport and Recreation Facilities	-	-	7	-	-	-	-	-	-
<b>Community Assets</b>	<b>378</b>	<b>63</b>	<b>517</b>	<b>1 870</b>	<b>1 729</b>	<b>1 729</b>	<b>4 000</b>	<b>3 872</b>	<b>3 752</b>
<b>Investment properties</b>	-	-	-	-	-	-	-	-	-
Operational Buildings	60	-	4	-	-	-	1 043	1 010	979
Housing	-	-	-	-	-	-	-	-	-
<b>Other Assets</b>	<b>60</b>	-	<b>4</b>	-	-	-	<b>1 043</b>	<b>1 010</b>	<b>979</b>
<b>Furniture and Office Equipment</b>	<b>546</b>	<b>28</b>	<b>0</b>	<b>130</b>	<b>130</b>	<b>130</b>	<b>217</b>	<b>210</b>	<b>204</b>
<b>Machinery and Equipment</b>	-	-	-	-	-	-	-	-	-
<b>Transport Assets</b>	<b>7 793</b>	<b>5 210</b>	<b>7 097</b>	<b>6 597</b>	<b>8 851</b>	<b>8 851</b>	<b>7 682</b>	<b>7 919</b>	<b>8 156</b>
<b>TOTAL EXPENDITURE OTHER ITEMS</b>	<b>100 387</b>	<b>96 053</b>	<b>91 094</b>	<b>113 303</b>	<b>113 903</b>	<b>113 903</b>	<b>121 097</b>	<b>115 437</b>	<b>113 862</b>
<i>Renewal and upgrading of Existing Assets as % of total capex</i>	0.1%	32.1%	-10.9%	36.4%	29.9%	29.9%	43.3%	69.2%	18.6%
<i>Renewal and upgrading of Existing Assets as % of deprecn</i>	0.0%	61.6%	-6.5%	24.7%	24.5%	24.5%	29.9%	49.3%	12.8%
<i>R&amp;M as a % of PPE &amp; Investment Property</i>	2.4%	2.4%	1.9%	2.3%	2.3%	2.3%	2.8%	2.5%	2.5%
<i>Renewal and upgrading and R&amp;M as a % of PPE and Investment Property</i>	2.4%	6.1%	1.6%	4.1%	4.1%	4.1%	4.8%	5.5%	3.3%

## NOTES

- Table A9 provides an overview of municipal capital allocations to building new assets and the renewal of existing assets, as well as spending on repairs and maintenance by asset class.

LIM334 Ba-Phalaborwa - Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator	Ref.	Basis of calculation	2001 Census	2007 Survey	2011 Census	2021/22	2022/23	2023/24	Current Year 2025/26	2026/27 Medium Term Revenue & Expenditure Framework		
						Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	Outcome
<b>Demographics</b>												
Population			131	127	151	151	151	151	151	151	151	151
Females aged 5 - 14			15		8	78	78	78	78	78	78	78
Males aged 5 - 14			15		7	73	73	73	73	73	73	73
Females aged 15 - 34			26		7	14	14	14	14	14	14	14
Males aged 15 - 34			24		8	23	23	23	23	23	23	23
Unemployment			36.0%	11.0%	37.4%	20	20	20	20	20	20	20
<b>Monthly household income (no. of households)</b>												
	1, 12											
No income			69.9%	54,960	63,891	63,891	63,891	63,891	63,891	63,891	63,891	63,891
R1 - R1 600			5.0%	13,467	14,672	56,476	56,476	56,476	56,476	56,476	56,476	56,476
R1 601 - R3 200			5.2%	5,893	6,632	6,632	6,632	6,632	6,632	6,632	6,632	6,632
R3 201 - R6 400			3.5%	3,678	5,268	5,268	5,268	5,268	5,268	5,268	5,268	5,268
R6 401 - R12 800			1.7%	3,123	5,375	5,357	5,357	5,357	5,357	5,357	5,357	5,357
R12 801 - R25 600			0.5%	2,090	3,746	3,746	3,746	3,746	3,746	3,746	3,746	3,746
R25 601 - R51 200			0.2%	587	920	920	920	920	920	920	920	920
R52 201 - R102 400			0.1%	18	177	177	177	177	177	177	177	177

ANNUAL BUDGET 2026/27

R102 401 - R204 800			-	-	64	64	64	64	64	64	64	64
R204 801 - R409 600			-	-	78	78	78	78	78	78	78	78
R409 601 - R819 200 > R819 200												
<b>Household/demographics (000)</b>												
Number of people in municipal area						151	151	151	151	151	151	151
Number of poor people in municipal area						64	64	64	64	64	64	64
Number of households in municipal area						41	41	41	41	41	41	41
<b>Housing statistics</b>	3											
Formal			44,425	44,425	44,425	44,425	44,425	44,425	44,425	44,425	44,425	44,425
Informal			148	148	148	148	148	148	148	148	148	148
<b>Total number of households</b>			44,573	44,573	44,573	44,573	44,573	44,573	44,573	44,573	44,573	44,573

## Detail on the provision of municipal services for A10

LIM334 Ba-Phalaborwa - Table A10 Basic service delivery measurement

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
<b>Household service targets</b>	1									
<b><u>Water:</u></b>										
Piped water inside dwelling		15	15	15	15	15	15	15	15	15
Piped water inside yard (but not in dwelling)		19	19	19	19	19	19	19	19	19
Using public tap (at least min.service level)	2	3 812	3 812	3 812	3 812	3 812	3 812	3 812	3 812	3 812
Other water supply (at least min.service level)	4	413	413	413	413	413	413	413	413	413
<i>Minimum Service Level and Above sub-total</i>		4 259	4 259	4 259	4 259	4 259	4 259	4 259	4 259	4 259
Using public tap (< min.service level)	3	-	-	-	-	-	-	-	-	-
Other water supply (< min.service level)	4	4 259	4 259	4 259	4 259	4 259	4 259	4 259	4 259	4 259
No water supply		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		4 259	4 259	4 259	4 259	4 259	4 259	4 259	4 259	4 259
<b>Total number of households</b>	5	<b>8 518</b>	<b>8 518</b>	<b>8 518</b>	<b>8 518</b>	<b>8 518</b>	<b>8 518</b>	<b>8 518</b>	<b>8 518</b>	<b>8 518</b>
<b><u>Sanitation/sewerage:</u></b>										
Flush toilet (connected to sewerage)		16 638	16 638	16 638	16 638	16 638	16 638	16 638	16 638	16 638
Flush toilet (with septic tank)		860	860	860	860	860	860	860	860	860
Chemical toilet		424	424	424	424	424	424	424	424	424
Pit toilet (ventilated)		6 718	6 718	6 718	6 718	6 718	6 718	6 718	6 718	6 718
Other toilet provisions (> min.service level)		10 833	10 833	10 833	10 833	10 833	10 833	10 833	10 833	10 833
<i>Minimum Service Level and Above sub-total</i>		35 473	35 473	35 473	35 473	35 473	35 473	35 473	35 473	35 473
Bucket toilet		80	80	80	80	80	80	80	80	80
Other toilet provisions (< min.service level)		864	864	864	864	864	864	864	864	864
No toilet provisions		4 698	4 698	4 698	4 698	4 698	4 698	4 698	4 698	4 698
<i>Below Minimum Service Level sub-total</i>		5 642	5 642	5 642	5 642	5 642	5 642	5 642	5 642	5 642
<b>Total number of households</b>	5	<b>41 115</b>	<b>41 115</b>	<b>41 115</b>	<b>41 115</b>	<b>41 115</b>	<b>41 115</b>	<b>41 115</b>	<b>41 115</b>	<b>41 115</b>
<b><u>Energy:</u></b>										
Electricity (at least min.service level)		37 345	37 345	37 345	37 345	37 345	37 345	37 345	37 345	37 345
Electricity - prepaid (min.service level)		-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		37 345	37 345	37 345	37 345	37 345	37 345	37 345	37 345	37 345
Electricity (< min.service level)		-	-	-	-	-	-	-	-	-
Electricity - prepaid (< min. service level)		-	-	-	-	-	-	-	-	-
Other energy sources		-	-	-	-	-	-	-	-	-

ANNUAL BUDGET 2026/27

	<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-
<b>Total number of households</b>		5	<b>37 345</b>	<b>37 345</b>	<b>37 345</b>	<b>37 345</b>	<b>37 345</b>	<b>37 345</b>	<b>37 345</b>	<b>37 345</b>
<b><u>Refuse:</u></b>										
Removed at least once a week			20 066	20 066	20 066	20 066	20 066	20 066	20 066	20 066
	<i>Minimum Service Level and Above sub-total</i>		20 066	20 066	20 066	20 066	20 066	20 066	20 066	20 066
Removed less frequently than once a week			257	257	257	257	257	257	257	257
Using communal refuse dump			684	684	684	684	684	684	684	684
Using own refuse dump			17 849	17 849	17 849	17 849	17 849	17 849	17 849	17 849
Other rubbish disposal			327	327	327	327	327	327	327	327
No rubbish disposal			1 933	1 933	1 933	1 933	1 933	1 933	1 933	1 933
	<i>Below Minimum Service Level sub-total</i>		21 050	21 050	21 050	21 050	21 050	21 050	21 050	21 050
<b>Total number of households</b>		5	<b>41 116</b>	<b>41 116</b>	<b>41 116</b>	<b>41 116</b>	<b>41 116</b>	<b>41 116</b>	<b>41 116</b>	<b>41 116</b>
<b><u>Households receiving Free Basic Service</u></b>		7								
Water (6 kilolitres per household per month)			578	404	576	173	505	505	505	505
Sanitation (free minimum level service)			361	361	342	209	505	505	505	505
Electricity/other energy (50kwh per household per month)			802	646	385	333	1 125	1 125	1 125	1 125
Refuse (removed at least once a week)			369	541	252	227	505	505	505	505
Informal Settlements			-	-	-	-	-	-	-	-
<b><u>Cost of Free Basic Services provided - Formal Settlements (R'000)</u></b>										
Water (6 kilolitres per indigent household per month)			-	-	-	-	-	-	-	-
Sanitation (free sanitation service to indigent households)			-	-	-	-	-	-	-	-
Electricity/other energy (50kwh per indigent household per month)			-	-	-	-	-	-	-	-
Refuse (removed once a week for indigent households)			-	-	-	-	-	-	-	-
<b><u>Cost of Free Basic Services provided - Informal Formal Settlements (R'000)</u></b>			-	-	-	-	-	-	-	-
<b>Total cost of FBS provided</b>		8	-	-	-	-	-	-	-	-
<b><u>Highest level of free service provided per household</u></b>										
Property rates (R value threshold)			-	-	-	-	-	-	-	-
Water (kilolitres per household per month)			-	-	-	-	-	-	-	-
Sanitation (kilolitres per household per month)			-	-	-	-	-	-	-	-
Sanitation (Rand per household per month)			-	-	-	-	-	-	-	-
Electricity (kwh per household per month)			-	-	-	-	-	-	-	-
Refuse (average litres per week)			-	-	-	-	-	-	-	-
<b><u>Revenue cost of subsidised services provided (R'000)</u></b>		9								
Property rates (tariff adjustment) ( impermissible values per section 17 of MPRA)			-	-	-	-	-	-	-	-
Property rates exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)			-	-	-	-	-	(12 597)	(13 000)	(13 417)

Water (in excess of 6 kilolitres per indigent household per month)		-	-	-	-	-	-	-	-	-
Sanitation (in excess of free sanitation service to indigent households)		-	-	-	-	-	-	-	-	-
Electricity/other energy (in excess of 50 kwh per indigent household per month)		-	(1 487)	(1 402)	(1 413)	(1 913)	(1 913)	(1 203)	(4 785)	(5 207)
Refuse (in excess of one removal a week for indigent households)		(436)	(1 090)	(1 097)	(175)	(875)	(875)	(670)	(2 086)	(2 155)
Municipal Housing - rental rebates		-	-	-	-	-	-	-	-	-
Housing - top structure subsidies	6	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
<b>Total revenue cost of subsidised services provided</b>		<b>(436)</b>	<b>(2 577)</b>	<b>(2 499)</b>	<b>(1 587)</b>	<b>(2 787)</b>	<b>(2 787)</b>	<b>(14 471)</b>	<b>(19 871)</b>	<b>(20 779)</b>

**PART TWO**

**ANNUAL BUDGET SUPPORTING INFORMATION**

## 5. OVERVIEW OF ANNUAL BUDGET

### 5.1 Schedule of key deadlines relating to budget process

#### IDP, Budget, PMS and MPAC Calendar for 2025–26

The IDP, Budget, PMS, Risk, mSCOA and MPAC calendar presents the activities that will be undertaken by both the District Municipality and Ba-Phalaborwa Municipality during the 2025/26 financial year. The activities will culminate in the adoption of the 2026/27 IDP and Budget both Mopani District Municipality and Ba-Phalaborwa Municipality.

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
<b>IDP</b>				
July 2025	<p><b>Preparatory Phase</b></p> <ul style="list-style-type: none"> <li>• IDP, Budget &amp; PMS Operational Meeting (Preparatory Phase)</li> <li>• IDP, Budget &amp; PMS Technical Meeting (Preparatory Phase)</li> <li>• IDP, Budget &amp; PMS Steering Meeting (Preparatory Phase)</li> <li>• IDP, Budget &amp; PMS Rep Forum (Preparatory Phase)</li>   <li>• Mayor tables IDP/Budget/PMS/MPAC Framework &amp; Process Plan in (Special Council)</li> </ul>	<p>Planning and Development</p> <ul style="list-style-type: none"> <li>• Senior Manager Planning and Development</li> <li>• Manager Strategic Planning</li> </ul>	<ul style="list-style-type: none"> <li>• 14/07/2025</li> <li>• 15/07/2025</li> <li>• 16/07/2025</li>   <li>• 21/07/2025</li>   <li>• 28/07/2025</li> </ul>	31 July 2025

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
<b>Budget and mSCOA</b>				
	<ul style="list-style-type: none"> <li>Establish Departmental Budget Committees (include councillors &amp; officials).</li> </ul>	Budget and Treasury <ul style="list-style-type: none"> <li>CFO</li> <li>Manager Budget</li> </ul>	<ul style="list-style-type: none"> <li>28/07/2025</li> <li>05/09/2025</li> <li>17/07/2025</li> <li>22/07/2025</li> </ul>	-
<b>PMS</b>				
	<ul style="list-style-type: none"> <li>Compilation of 2024/2025 4<sup>th</sup> quarterly report</li> <li>Conclude 2025/26 annual performance agreements</li> <li>Submit final approved SDBIP to Mayor</li> </ul>	Planning and Development <ul style="list-style-type: none"> <li>Senior Manager Planning and Development</li> <li>Manager Strategic Planning</li> </ul>	<ul style="list-style-type: none"> <li>01/07/2025 – 18/07/2025</li> <li>01/07/2025 – 28/07/2025</li> <li>25/07/2025</li> </ul>	
<b>MPAC</b>				
	<ul style="list-style-type: none"> <li>MPAC Framework and Process Plan.</li> <li>Consideration of SDBIP for fourth quarter.</li> <li>Report on SCM- disciplinary matters related to MFMA</li> <li>Monthly budget statements.</li> <li>MPAC and Audit Committee Quarterly meeting/ report on functioning of AC</li> <li>District MPAC technical forum.</li> <li>Project visit</li> <li>Provincial MPAC forum</li> </ul>	Office of Municipal Manager <ul style="list-style-type: none"> <li>MPAC Researcher</li> </ul>	<ul style="list-style-type: none"> <li>08/07/2025</li> <li>11-29/07/2025</li> </ul>	

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
	<ul style="list-style-type: none"> <li>District broader forum</li> <li>MPAC Provincial Exco</li> <li>Final Work Programme presented to Council.</li> <li>Irregular, Fruitless. Unauthorized and Wasteful Expenditure.</li> </ul>			
<b>Risk Management</b>				
	<ul style="list-style-type: none"> <li>Risk Management Committee (2024/25 Fourth Quarter Risk Management Report)</li> </ul>	Office of Municipal Manager <ul style="list-style-type: none"> <li>Manager Risk Management</li> </ul>	<ul style="list-style-type: none"> <li>16/07/2025</li> </ul>	
<b>IDP</b>				
<b>August 2025</b>	<b>Analysis Phase</b> <ul style="list-style-type: none"> <li>Data collection (ward-based planning)</li> <li>Data analysis and interpretation</li> <li>Community Satisfaction Survey</li> </ul>	Planning and Development <ul style="list-style-type: none"> <li>Senior Manager Planning and Development</li> <li>Manager Strategic Planning</li> </ul>	<ul style="list-style-type: none"> <li>01/08/2025 – 31/09/2025</li> <li>01/08/2025 – 31/09/2025</li> <li>01/08/2025– 31/09/2025</li> </ul>	
<b>Budget and mSCOA</b>				
	<ul style="list-style-type: none"> <li>2024/25 internal analysis of financial and non-financial performance. Determine financial position and assess financial</li> </ul>	Budget and Treasury <ul style="list-style-type: none"> <li>CFO</li> <li>Manager Budget</li> </ul>	<ul style="list-style-type: none"> <li>28/08/2025</li> </ul>	

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
	capacity against future strategies.			
<b>PMS</b>				
	<ul style="list-style-type: none"> <li>2024/25 IDP implementation feedback: Fourth Quarter Mayoral Imbizo</li> <li>Make public the 2025/26 SDBIP</li> <li>Make public 2025/26 annual performance agreements and ensure that copies are submitted to Council and MEC:CoGHSTA</li> <li>Place 2025/26 annual performance agreements on the municipal website.</li> <li>Individual performance assessments 2024/25 Annual</li> </ul>	Planning and Development <ul style="list-style-type: none"> <li>Senior Manager Planning and Development</li> <li>Manager Strategic Planning</li> </ul> Office of Municipal Manager (Mayoral Imbizo) <ul style="list-style-type: none"> <li>Manager in the office of the Municipal Manager</li> <li>Senior Public Participation Officer</li> </ul>	<ul style="list-style-type: none"> <li>01/08/2025 – 31/08/2025</li> <li>10/07/2025</li> <li>16/08/2025</li> <li>14/08/2025</li> <li>02/08/2025 – 31/08/2025</li> </ul>	
<b>MPAC</b>				
	<ul style="list-style-type: none"> <li>MPAC Provincial Forum</li> <li>MPAC/Audit Committee meeting</li> <li>Working Session on the UIFWE reports</li> </ul>	Office of Municipal Manager <ul style="list-style-type: none"> <li>MPAC Researcher</li> </ul>	<ul style="list-style-type: none"> <li>4-19/08/2025</li> </ul>	

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
	<ul style="list-style-type: none"> <li>Monthly budget statements</li> <li>Annual performance plan prepared</li> <li>Performance agreements signed by MM &amp; section 56 officials.</li> <li>Annual financial statements to be submitted to AG</li> <li>Declaration forms completed and updated by Cllrs and Staff.</li> <li>Probing 4<sup>th</sup> quarter performance report.</li> <li>Public hearing on the fourth quarter performance report.</li> </ul>			
<b>IDP</b>				
<b>September 2025</b>	<b>Analysis Phase</b> <ul style="list-style-type: none"> <li>Data collection (ward-based planning)</li> <li>Data analysis and interpretation</li> <li>Community Satisfaction Survey</li> </ul>	Planning and Development <ul style="list-style-type: none"> <li>Senior Manager Planning and Development</li> <li>Manager Strategic Planning</li> </ul>	<ul style="list-style-type: none"> <li>01/08/2025 – 31/09/2025</li> <li>01/08/2025 – 30/09/2025</li> <li>01/08/2025 – 30/09/2025</li> </ul>	
<b>Budget and mSCOA</b>				
	<ul style="list-style-type: none"> <li>Circulate budget schedules to all departments</li> <li>Consolidate draft core departments business plans &amp; budgets</li> </ul>	Budget and Treasury <ul style="list-style-type: none"> <li>CFO Manager Budget</li> </ul>	<ul style="list-style-type: none"> <li>26/09/2025 – 11/10/2025</li> <li>09/09/2025 – 16/09/2025</li> </ul>	

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
	<ul style="list-style-type: none"> <li>Review resources frames and financial strategies</li> <li>mSCOA Operational Meeting</li> <li>mSCOA Steering Meeting</li> </ul>		<ul style="list-style-type: none"> <li>23/09/2025–01/11/2025</li> <li>10/09/2025</li> <li>12/09/2025</li> </ul>	
<b>PMS</b>				
	<ul style="list-style-type: none"> <li>Individual performance assessment report 2024/25 Annual</li> <li>Submission of Final 2024/25 departmental annual reports</li> </ul>	Planning and Development <ul style="list-style-type: none"> <li>Senior Manager Planning and Development</li> <li>Manager Strategic Planning</li> </ul>	<ul style="list-style-type: none"> <li>08/09/2025</li> <li>08/09/2025</li> </ul>	
<b>MPAC</b>				
	<ul style="list-style-type: none"> <li>4<sup>th</sup> Quarter Individual Performance Assessment Report</li> <li>Monthly budget statements</li> <li>Scrutinize UIF.</li> <li>District Wide Session</li> <li>MPAC /Audit Committee</li> </ul>	Office of Municipal Manager <ul style="list-style-type: none"> <li>MPAC Researcher</li> </ul>	<ul style="list-style-type: none"> <li>02/09/2025</li> <li>12/09/2025</li> <li>16–17/09/2025</li> <li>23/9/2025</li> </ul>	
<b>IDP</b>				
<b>October 2025</b>	<b>Analysis Phase</b>	Planning and Development		

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
	<ul style="list-style-type: none"> <li>Community Satisfaction Survey presentation</li> </ul>	<ul style="list-style-type: none"> <li>Senior Manager Planning and Development</li> <li>Manager Strategic Planning</li> </ul>	<ul style="list-style-type: none"> <li>11/10/2025</li> </ul>	
	<ul style="list-style-type: none"> <li>IDP, Budget &amp; PMS Operational Meeting (Analysis Phase)</li> <li>IDP, Budget &amp; PMS Technical Meeting (Analysis Phase)</li> <li>IDP, Budget &amp; PMS Steering Meeting (Analysis Phase)</li> <li>IDP, Budget &amp; PMS Rep Forum (Analysis Phase)</li> </ul>	<ul style="list-style-type: none"> <li>Senior Manager Planning and Development</li> <li>Manager Strategic Planning</li> </ul>	<ul style="list-style-type: none"> <li>17/10/2025</li> <li>21/10/2025</li> <li>22/10/2025</li> <li>23/10/2025</li> </ul>	
<b>Budget and mSCOA</b>				
	<ul style="list-style-type: none"> <li>Commence preparation for the 2025/26 departmental operational plans and service delivery and budget implementation plan aligned to strategic priorities in IDP and inputs from other stakeholders including government and bulk service providers (and NERSA)</li> </ul>	Budget and Treasury <ul style="list-style-type: none"> <li>CFO</li> <li>Manager Budget</li> <li>Manager Revenue</li> </ul>	<ul style="list-style-type: none"> <li>13-17/10/2025</li> </ul>	

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
<b>PMS</b>				
	<ul style="list-style-type: none"> <li>Continuation of preparations for 2024/25 annual report utilizing financial and non-financial information first reviewed as part of budget and IDP analysis</li> <li>Compilation of 2025/26 first quarter institutional performance report.</li> </ul>	Planning and Development <ul style="list-style-type: none"> <li>Senior Manager Planning and Development</li> <li>Manager Strategic Planning</li> </ul>	<ul style="list-style-type: none"> <li>09/10/2025 – 27/10/2025</li> <li>09/10/2025 – 27/10/2025</li> </ul>	
<b>MPAC</b>				
	<ul style="list-style-type: none"> <li>District MPAC Technical meeting</li> <li>MPAC Provincial technical forum</li> <li>District MPAC Chairpersons forum</li> <li>MPAC Strategic Planning Session</li> <li>MPAC Provincial Exco</li> <li>Consolidated AFS submitted to AG</li> <li>SDBIP for first quarter consideration</li> <li>Project Visit</li> <li>MPAC Provincial forum</li> <li>Report on SCM/disciplinary matters related to MFMA</li> <li>Monthly budget statements</li> </ul>	Office of Municipal Manager <ul style="list-style-type: none"> <li>MPAC Researcher</li> </ul>	<ul style="list-style-type: none"> <li>02/10/2025</li> <li>13/10/2025</li> <li>14/10/2025</li> <li>15/10/2025</li> <li>15-17/10/2025</li> <li>21/10/2025</li> <li>22/10/2025</li> <li>24/10/2025</li> <li>28/10/2025</li> </ul>	

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
<b>Risk Management</b>				
	<ul style="list-style-type: none"> <li>Risk Management Committee (2025/26 First Quarter Risk Management Report)</li> </ul>	Office of Municipal Manager Risk Management	<ul style="list-style-type: none"> <li>15/10/2025</li> </ul>	
<b>Budget and Mscoa</b>				
<b>November 2025</b>	<ul style="list-style-type: none"> <li>Community and stakeholder consultation process, review inputs, financial models, assess impacts on tariffs and charges and consider funding decisions including borrowing. Adjust estimates based on plans and resources. Commence consultation on the proposed tariffs. Check the tariff submission date and align.</li> <li>Draft five-year Financial Plan</li> <li>mSCOA Operational Meeting</li> <li>mSCOA Steering Meeting</li> </ul>	Budget and Treasury <ul style="list-style-type: none"> <li>CFO</li> <li>Manager Budget</li> <li>Manager Revenue</li> </ul>	<ul style="list-style-type: none"> <li>03/11/2025 – 28/11/2025</li> <li>03/11/2025 – 28/11/2025</li> <li>12/11/2025</li> <li>14/11/2025</li> </ul>	
<b>PMS</b>				
	<ul style="list-style-type: none"> <li>Mayoral Imbizo on first quarter performance</li> </ul>	Office of Municipal Manager	<ul style="list-style-type: none"> <li>06/11/2025 – 25/11/2025</li> </ul>	

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
		<ul style="list-style-type: none"> <li>Manager in the office of the Municipal Manager</li> </ul>		
<b>MPAC</b>				
	<ul style="list-style-type: none"> <li>MPAC Project Visit</li> <li>MPAC Working Session 4<sup>th</sup> quarter report.</li> <li>Probe 1<sup>st</sup> Quarter Performance report.</li> <li>Monthly budget statements</li> <li>Technical Committee meeting</li> <li>Public hearing on the 1<sup>st</sup> Quarter performance report.</li> </ul>	<ul style="list-style-type: none"> <li>Office of Municipal Manager</li> <li>MPAC Researcher</li> </ul>	<ul style="list-style-type: none"> <li>4/11/2025</li> <li>10-11/11/2025</li> <li>18/11/2025</li> <li>21/11/2025</li> </ul>	
<b>IDP</b>				
<b>December 2025</b>	<b>Strategies Phase</b> <ul style="list-style-type: none"> <li>Strategic Session</li> </ul>	<ul style="list-style-type: none"> <li>Planning and Development</li> <li>Senior Manager Planning and Development</li> <li>Manager Strategic Planning</li> </ul>	<ul style="list-style-type: none"> <li>01/12/2025 – 05/12/2025</li> </ul>	
<b>PMS</b>				
	<ul style="list-style-type: none"> <li>Finalize the draft annual report incorporating financial and non financial information on</li> </ul>	<ul style="list-style-type: none"> <li>Planning and Development</li> </ul>	<ul style="list-style-type: none"> <li>15/12/2025</li> </ul>	

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
	performance, audit reports and annual financial statements	<ul style="list-style-type: none"> <li>Senior Manager Planning and Development</li> <li>Manager Strategic Planning</li> </ul>		
<b>MPAC</b>				
	<ul style="list-style-type: none"> <li>Develop schedule for considering the 2024/25 Annual Report</li> </ul>	Office of Municipal Manager <ul style="list-style-type: none"> <li>MPAC Researcher</li> </ul>	<ul style="list-style-type: none"> <li>15 /12/2025</li> </ul>	
<b>Budget and mSCOA</b>				
	<ul style="list-style-type: none"> <li>Finalise the 2025/26 inputs from bulk resource providers (and NERSA) and agree on proposed price increase. (Align after submission of proposed tariffs)</li> </ul>	Budget and Treasury <ul style="list-style-type: none"> <li>CFO</li> <li>Manager Budget</li> <li>Manager Revenue</li> </ul>	<ul style="list-style-type: none"> <li>08/12/2025 – 12/12/2025</li> </ul>	
<b>Budget and mSCOA</b>				
<b>January 2026</b>	<ul style="list-style-type: none"> <li>Mid-year Budget engagement session (Provincial Treasury)</li> <li>Mid-Year Performance Assessment and recommend and adjustment budget, if necessary.</li> </ul>	Budget and Treasury <ul style="list-style-type: none"> <li>CFO</li> <li>Manager Budget</li> </ul>	<ul style="list-style-type: none"> <li>23/01/2026</li> <li>27/01/2026</li> </ul>	

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
	<ul style="list-style-type: none"> <li>Incorporate priorities from the President's State of the Nation Address, National Treasury and SALGA for further budget consideration.</li> <li>Review all aspects of the 2024/25 budget including any unforeseen and unavoidable expenditure in light of need for an adjustment budget.</li> <li>mSCOA Operational Meeting</li> <li>mSCOA Steering Meeting</li> </ul>		<ul style="list-style-type: none"> <li>26-30/01/2026</li> <li>12/01/2026 – 23/01/2026</li> <li>14/01/2026</li> <li>16/01/2026</li> </ul>	
<b>PMS</b>				
	<ul style="list-style-type: none"> <li>Compilation of 2025/26 Mid-year report</li> <li>Mayor tables 2024/25 annual report to council</li> <li>Make public the 2024/25 annual report and invite comments from local community, submit report to Auditor-General, Provincial Treasury &amp; CoGHSTA</li> <li>Consider monthly &amp; mid-year reports for the period ended 31 December 2025.</li> </ul>	Planning and Development <ul style="list-style-type: none"> <li>Senior Manager Planning and Development</li> <li>Manager Strategic Planning</li> </ul>	<ul style="list-style-type: none"> <li>05/01/2026 – 19/01/2026</li> <li>30/01/2026</li> <li>30/01/2026</li> <li>30/01/2026</li> </ul>	

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
	<ul style="list-style-type: none"> <li>Review implementation of budget and service delivery plan (SDBIP), identify problems and amend or recommend appropriate amendments. Submit report to council and make public any amendments to the SDBIP by the end of January 2026 to Council the status of next three year budget, 2024/25 annual report (including AFS &amp; audit report) and summarizes overall findings of 2024/25 annual performance report.</li> </ul>		<ul style="list-style-type: none"> <li>23/01/2026</li> <li>23/01/2026</li> </ul>	
<b>MPAC</b>				
	<ul style="list-style-type: none"> <li>MPAC and Audit committee</li> <li>MPAC District Technical</li> <li>Mid-year report and budget of council</li> <li>AFS returned from A-G Matters raised by A-G.</li> <li>Report on disciplinary matters related to MFMA/Report on SCM</li> </ul>	Office of Municipal Manager <ul style="list-style-type: none"> <li>MPAC Researcher</li> </ul>	<ul style="list-style-type: none"> <li>05/01/2026</li> <li>9/01/2026</li> <li>13-16 /01/2026</li> <li>19/01/2026</li> <li>21-27/01/2026</li> </ul>	

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
	<ul style="list-style-type: none"> <li>• Monthly budget statement's</li> <li>• Report in functioning of AC.</li> <li>• District MPAC Chairperson meeting</li> <li>• District MPAC Forum</li> </ul>			
<b>Risk Management</b>				
	<ul style="list-style-type: none"> <li>• Risk Management Committee (2025/26 Second Quarter Risk Management Report)</li> </ul>	Office of Municipal Manager Manager Risk Management	<ul style="list-style-type: none"> <li>• 19/02/2026</li> </ul>	
<b>IDP</b>				
<b>February 2026</b>	<b>Strategies, Projects, Integration Phase</b> <ul style="list-style-type: none"> <li>• IDP, Budget &amp; PMS Operational meeting (Strategies, Projects prioritisation and Sector plans)</li> <li>• IDP, Budget &amp; PMS Technical meeting (Strategies, Projects prioritisation and Sector plans)</li> <li>• IDP, Budget &amp; PMS Steering meeting (Strategies, Projects prioritisation and Sector plans)</li> <li>• IDP, Budget &amp; PMS Representative Forum</li> </ul>	Planning and Development <ul style="list-style-type: none"> <li>• Senior Manager Planning and Development</li> <li>• Manager Strategic Planning</li> </ul>	<ul style="list-style-type: none"> <li>• 02/02/2026</li> <li>• 03/02/2026</li> <li>• 09/02/2026</li> <li>• 20/02/2026</li> </ul>	

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
	(strategies, Projects prioritisation and Sector plans).			
<b>Budget and mSCOA</b>				
	<ul style="list-style-type: none"> <li>Incorporate directives from the National budget and Provincial and National allocations to municipalities into budget.</li> <li>Finalise the adjustment 2025/26 detailed operating &amp; capital budgets in the prescribed formats incorporating National and Provincial budget allocations, integrate and align to IDP documentation and draft SDBIP, finalise budget policies including tariff policy.</li> <li>Tabling and approval of an adjustments budget (if necessary)</li> <li>Submit the 2025/26 approved adjustments budget to the Provincial &amp; National Treasury &amp; any other affected organ of state (10 days after approval.)</li> </ul>	Budget and Treasury <ul style="list-style-type: none"> <li>CFO</li> <li>Manager Budget</li> </ul>	<ul style="list-style-type: none"> <li>07/02/2026 –</li> <li>27/02/2026</li> <li>21/02/2026</li> <li>21/02/2026</li> <li>26/02/2026</li> <li>12/03/2026</li> </ul>	

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
<b>PMS</b>				
	<ul style="list-style-type: none"> <li>Individual Performance Assessments 2025/26 Mid-year</li> <li>Place 2024/25 annual report on the municipal website</li> <li>Mayoral Imbizo</li> </ul>	Planning and Development <ul style="list-style-type: none"> <li>Senior Manager Planning and Development</li> <li>Manager Strategic Planning</li> </ul> Office of Municipal Manager (Moyoral Imbizo) <ul style="list-style-type: none"> <li>Manager in the office of the Municipal Manager</li> </ul>	<ul style="list-style-type: none"> <li>02/02/2026 – 27/02/2026</li> <li>02/02/2026</li> <li>02/02/2026 – 10/02/2026</li> </ul>	
<b>MPAC</b>				
	<ul style="list-style-type: none"> <li>Considering the 2024/25 annual report</li> <li>MPAC Working Session on the draft annual report</li> <li>MPAC public hearing preparation</li> <li>Review questions form the Executives</li> <li>MPAC Project visit</li> <li>District MPAC Forum</li> </ul>	Office of Municipal Manager <ul style="list-style-type: none"> <li>MPAC Researcher</li> </ul>	<ul style="list-style-type: none"> <li>3/02/2026</li> <li>9-13/02/2026</li> <li>16/02/2026</li> <li>3/03/2026</li> <li>20/03/2026</li> <li>23/03/2026</li> </ul>	

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
			<ul style="list-style-type: none"> <li>25/03/2026</li> </ul>	
<b>IDP</b>				
March 2026	<b>Approval Phase (Draft IDP)</b> <ul style="list-style-type: none"> <li>IDP, Budget &amp; PMS operational meeting (Draft 2026/27 IDP, Budget &amp; PMS)</li> <li>IDP, Budget &amp; PMS Technical meeting (Draft 2026/27 IDP, Budget &amp; PMS)</li> <li>IDP, Budget &amp; PMS Steering meeting (Draft 2026/27 IDP, Budget &amp; PMS)</li> <li>IDP, Budget &amp; PMS Representative Forum (Draft 2026/27 IDP, Budget &amp; PMS)</li> <li>Mayor table Draft IDP, Budget &amp; PMS for adoption by Council.</li> <li>Publication of the IDP, Budget &amp; PMS Public Participation schedule</li> </ul>	Planning and Development <ul style="list-style-type: none"> <li>Senior Manager Planning and Development</li> <li>Manager Strategic Planning</li> </ul>	<ul style="list-style-type: none"> <li>02/03/2026</li> <li>06/03/2026</li> <li>09/03/2026</li> <li>16/03/2026</li> <li>30/03/2026</li> <li>30/03/2026</li> </ul>	
<b>Budget and mSCOA</b>				
	<ul style="list-style-type: none"> <li>Consolidation of Draft 2026/27 annual budget.</li> </ul>	Budget and Treasury <ul style="list-style-type: none"> <li>CFO</li> <li>Manager Budget</li> </ul>	<ul style="list-style-type: none"> <li>02/03/2026</li> <li>06/03/2026</li> </ul>	-

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
	<ul style="list-style-type: none"> <li>Incorporate changes in prices for bulk resources and finalise tariff proposals for all charges.</li> <li>Distribute all budget documentation prior to meeting at which budget is to be tabled.</li> <li>Table in Council the 2026/27 tabled budget &amp; all supporting documents.</li> <li>Submit the 2026/27 approved adjustments budget to the Provincial &amp; National Treasury &amp; any other affected organ of state (Immediately after council approves)</li> <li>mSCOA Operational Meeting</li> <li>mSCOA Steering Meeting</li> </ul>	<ul style="list-style-type: none"> <li>Information Technology Manager</li> </ul>	<ul style="list-style-type: none"> <li>12/03/2026</li> <li>23/03/2026 25/03/2026</li> <li>26/03/2026</li> <li>26/03/2026</li> <li>12/03/2026</li> <li>19/03/2025</li> </ul>	–
<b>PMS</b>				
	<ul style="list-style-type: none"> <li>Compile Individual performance assessment report (2025/26 Mid -Year Quarter)</li> <li>Council adopts the 2024/25 annual report with the comments of the oversight committee.</li> <li>Submit draft 2026/27 SDBIP to the Mayor</li> </ul>	Planning and Development <ul style="list-style-type: none"> <li>Senior Manager Planning and Development</li> <li>Manager Strategic Planning</li> </ul>	<ul style="list-style-type: none"> <li>16/03/2026</li> <li>30/03/2026</li> <li>30/03/2026</li> </ul>	

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
	<ul style="list-style-type: none"> <li>Submit draft 2026/27 annual performance agreements to the Mayor</li> </ul>		<ul style="list-style-type: none"> <li>30/03/2026</li> </ul>	
<b>MPAC</b>				
	<ul style="list-style-type: none"> <li>Monthly budget statements</li> <li>Review all matters referred to the committee by council</li> </ul>	Office of Municipal Manager <ul style="list-style-type: none"> <li>MPAC Researcher</li> </ul>	<ul style="list-style-type: none"> <li>13/04/2026</li> <li>26/04/2026</li> </ul>	
<b>IDP</b>				
<b>April 2026</b>	<b>Approval Phase (Draft IDP cont)</b> <ul style="list-style-type: none"> <li>Consultations on tabled Draft 2026/27 IDP, Budget &amp; PMS</li> </ul>	Planning and Development <ul style="list-style-type: none"> <li>Senior Manager Planning and Development</li> <li>Manager Strategic Planning</li> </ul> Office of Municipal Manager <ul style="list-style-type: none"> <li>Manager in the office of the Municipal Manager</li> <li>Senior Officer Public Participation</li> </ul>	<ul style="list-style-type: none"> <li>02/04/2026–28/04/2026</li> </ul>	
<b>Risk Management</b>				
	<ul style="list-style-type: none"> <li>Strategic Risk Assessment – Develop 2026/27 Strategic Register</li> </ul>	Office of Municipal Manager	<ul style="list-style-type: none"> <li>01/04/2026</li> </ul>	

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
		<ul style="list-style-type: none"> <li>• Manager Risk Management</li> </ul>		
	<ul style="list-style-type: none"> <li>• Risk Management Committee (2025/26 Third Quarter Risk Management Report and the Draft Strategic Risk Register)</li> <li>• Council adopts the Strategic Risk Register</li> </ul>	Office of Municipal Manager Manager Risk Management	<ul style="list-style-type: none"> <li>• 16/04/2026</li> </ul>	
<b>Budget and mSCOA</b>				
	<ul style="list-style-type: none"> <li>• Make public the 2025/26 tabled annual budget &amp; accompanying budget documentation, invite the community to submit representations and submit to Provincial &amp; National Treasury and other affected organs of state.</li> <li>• Consultation on tabled budget, publicise and conduct public hearings and meetings within wards.</li> </ul>	Budget and Treasury <ul style="list-style-type: none"> <li>• CFO</li> <li>• Manager Budget</li> </ul>	<ul style="list-style-type: none"> <li>• 06/04/2026 – 24/04/2026</li> <li>• 06/04/2026 – 10/04/2026</li> </ul>	
<b>PMS</b>				
	<ul style="list-style-type: none"> <li>• Submit the 2024/25 Annual Report &amp; Oversight Report to</li> </ul>	Planning and Development	<ul style="list-style-type: none"> <li>• 08/04/2026</li> </ul>	

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
	Provincial Treasury, CoGHSTA, AG and Legislature. <ul style="list-style-type: none"> <li>• Make public the 2024/25 oversight report</li> <li>• Submission of third quarter departmental performance report</li> </ul>	<ul style="list-style-type: none"> <li>• Senior Manager Planning and Development</li> <li>• Manager Strategic Planning</li> </ul>	<ul style="list-style-type: none"> <li>• 12/04/2026</li> <li>• 12/04/2026</li> </ul>	
<b>MPAC</b>				
	<ul style="list-style-type: none"> <li>• Oversight report made public</li> <li>• Consider the 2025/26 Draft SDBIP for third quarter</li> <li>• Report on SCM</li> <li>• Report on disciplinary matters related to MFMA</li> <li>• Monthly budget statements</li> <li>• MPAC and Audit committee Quarterly meeting</li> </ul>	Office of Municipal Manager <ul style="list-style-type: none"> <li>• MPAC Researcher</li> </ul>	<ul style="list-style-type: none"> <li>• 07/05/2026</li> <li>• 22/05/2026</li> </ul>	
<b>IDP</b>				
<b>May 2026</b>	<b>Approval Phase (Final IDP)</b> <ul style="list-style-type: none"> <li>• IDP, Budget &amp; PMS Operational Teams (Analysis &amp; integration of public comments)</li> </ul>	Planning and Development <ul style="list-style-type: none"> <li>• Senior Manager Planning and Development</li> <li>• Manager Strategic Planning</li> </ul>	<ul style="list-style-type: none"> <li>• 04/05/2026 (14h00)</li> <li>• 05/05/2026</li> </ul>	

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
	<ul style="list-style-type: none"> <li>IDP, Budget &amp; PMS Technical meeting (Analysis &amp; integration of public comments)</li> <li>IDP, Budget &amp; PMS Steering meeting (analysis &amp; integration of public comments)</li> <li>IDP, Budget &amp; PMS Representative meeting (analysis &amp; integration of public comments)</li> <li>Mayor tables Final 2025/26 IDP, Budget &amp; PMS for final approval/adoption</li> </ul>		<ul style="list-style-type: none"> <li>11/05/2026</li> <li>18/05/2026</li> <li>27/05/2026</li> </ul>	
<b>Budget and mSCOA</b>				
	<ul style="list-style-type: none"> <li>Draft Benchmark exercise 2026/27</li> <li>Consider the views of the community and other stakeholders on the 2026/27 budget.</li> <li>Respond to submissions received &amp; if necessary revise the budget and table amendments for council consideration.</li> </ul>	Budget and Treasury <ul style="list-style-type: none"> <li>CFO</li> <li>Manager Budget</li> <li>Information Technology Manager</li> </ul>	<ul style="list-style-type: none"> <li>06-08/05/2026</li> <li>11/05/2026-14/05/2026</li> <li>11/05/2026-14/05/2026</li> <li>28/05/2026</li> </ul>	

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
	<ul style="list-style-type: none"> <li>Table in Council the 2026/27 adopted budget &amp; all supporting documents.</li> <li>mSCOA Steering Meeting</li> <li>mSCOA Operational Meeting</li> </ul>		<ul style="list-style-type: none"> <li>07/05/2026</li> <li>14/05/2026</li> </ul>	
<b>MPAC</b>				
	<ul style="list-style-type: none"> <li>MPAC Technical committee meeting.</li> <li>MPAC District forum meeting</li> <li>Consider the Draft IDP, Budget and PMS</li> <li>Consider third Quarter report</li> <li>Monthly budget statements</li> <li>Probing and public hearing on third Quarter Institutional Performance Report.</li> </ul>	Office of Municipal Manager <ul style="list-style-type: none"> <li>MPAC Researcher</li> <li></li> </ul>	<ul style="list-style-type: none"> <li>05/06/2026</li> <li>10/06/2026</li> <li>15-18/06/2026</li> </ul>	
<b>IDP</b>				
<b>June 2025</b>	<ul style="list-style-type: none"> <li>Public Notice on the adoption of IDP, Budget &amp; PMS</li> <li>Submission of the Final Approved IDP to the MEC for Local Government &amp; Housing</li> </ul>	Planning and Development <ul style="list-style-type: none"> <li>Senior Manager Planning and Development</li> <li>Manager Strategic Planning</li> </ul>	<ul style="list-style-type: none"> <li>10/06/2026</li> <li>10/06/2026</li> </ul>	
<b>Budget</b>				
	<ul style="list-style-type: none"> <li>Submit approved IDP/Budget to National &amp; Provincial Treasury,</li> </ul>	Budget and Treasury <ul style="list-style-type: none"> <li>CFO</li> </ul>	<ul style="list-style-type: none"> <li>12/06/2026</li> </ul>	

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
	CoGHSTA and District (10 working days after approval) <ul style="list-style-type: none"> <li>• mSCOA Operational Meeting</li> <li>• mSCOA Steering Meeting</li> </ul>	Manager Budget <ul style="list-style-type: none"> <li>• Information Technology Manager</li> </ul>	<ul style="list-style-type: none"> <li>• 11/06/2026</li> <li>• 18/06/2026</li> </ul>	
<b>MPAC</b>				
	<ul style="list-style-type: none"> <li>• Monthly budget statements</li> <li>• Consider the alignment of final IDP, Budget, PMS and MPAC Work Programme</li> <li>• Tracking implementation of the resolutions of the council as a result of the recommendations of MPAC</li> </ul>	Office of Municipal Manager <ul style="list-style-type: none"> <li>• MPAC Researcher</li> </ul>	<ul style="list-style-type: none"> <li>• 18/6/2026</li> <li>• 22-24/06/2026</li> </ul>	

## 6. OVERVIEW OF ALIGNMENT OF ANNUAL BUDGET WITH INTEGRATED DEVELOPMENT PLAN

### 6.1 VISION OF THE MUNICIPALITY

The vision was therefore revised as follows:

*“To provide quality services for community well-being, tourism, and mining development”*”.

### 6.2 The mission of Ba-Phalaborwa Local Municipality is maintained to read:

*““To provide quality infrastructure and affordable services, promote sustainable development, financial viability, sound administration and accountable governance””.*

### 6.3 FIVE YEAR STRATEGIC FOCUS AREA

**Good governance and institutional excellence:** The learning and growth perspective entails skills development and capacitating of employees. Employees are the foundation of the municipality; if employees are skilled and capacitated, they will improve the ways they work and both service delivery and individual performance will improve. This perspective will also include leadership, financial and management training. This objective will address NSDP priority area “Effective administration and governance structure.”

**Provide, maintain and upgrade municipal assets and services:** The core function of the municipality is to provide access to services. Ba-Phalaborwa experiences the following challenges as mentioned under the binding constraints in the strategic alignment and which is directly linked to the NSDP and PGDS: Infrastructure development, poor maintenance plans and infrastructure development plans. If these are not addressed, the municipality will not be able to provide sustainable services to the community and investment and economic growth in the municipal area will be challenged. The infrastructure master plan such as Electricity, roads and water master plans to be developed as a matter of urgency to unlock gaps of the challenges of the infrastructure.

**Environmental sustainability:** PGDS strategic objective deals with environmental sustainability and climate change. A priority mentioned in the PGDS is that all municipalities have to have environmental management plans. Also mentioned are waste management plans, recycling of waste and water and alternative energy plan. Ba-Phalaborwa plays a leading role in the achievement of this objective as mentioned under NSDP and PGDS priorities.

**Develop effective and sustainable stakeholder relationships and partnerships:** With the small revenue base it is crucial that partnerships be formed, and stakeholder relationships built to ensure cooperation and development of Ba-Phalaborwa and its

community. Ba-Phalaborwa has established strategic relationships with the mines, Phalaborwa Foundation and DBSA. Stakeholder management, however, is not structured.

**Facilitate local economic growth and provide for mobility and access:** The best way to alleviate poverty, curb unemployment and address social problems is to ensure that there are enough jobs so that everybody in the community can earn a living. Ba-Phalaborwa has various projects and initiatives to alleviate poverty and stimulate economic growth. Ba-Phalaborwa's location has established it as developmental and economic nodes in tourism, mining, agriculture and a service node.

**Become financially viable:** To be sustainable, it is necessary for the municipality to increase its revenue base through expanding its collection points, partnership and investment in the area. Again, investment will only be achieved if the necessary infrastructure is provided and therefore maintenance, upgrading and replacement of infrastructure is of utmost importance for the municipality.

**Ensure community well-being;** Community well-being does not only have to do with provision of services, but also deals with priorities such as HIV/Aids, education, health, safety and security and literacy. Ba-Phalaborwa strives, together with its stakeholders and partnerships to achieve on all these priorities to ensure healthy and sustained community.

#### **6.4 ALIGNMENT OF IDP WITH NATIONAL AND PROVINCIAL GOVERNMENT**

Cluster	Perspective	MTSF	COGTA	LEGDP (PGDS)	Outcome 9	Strategic agenda kpa	National development plan	Back-to-basics	Ba-Phalaborwa
Economic	Financial	1. Speed Up Economic Growth And Transform The Economy To Create Decent Work And Sustainable Livelihoods.		1. Ensuring More Inclusive Economic Growth, Decent Work And Sustainable Livelihoods	3. Implement The Community Work Programme And Cooperatives Supported	Local Economic Development	An Economy That Will Create More Jobs  An Inclusive And Integrated Rural Economy		Growing Economic Environment
Social Infrastructure	Community Satisfaction	5. Improve The Health Profile Of Society	5. Fostering Development Partnerships, Social Cohesion And Community Mobilisation	4. Access To Quality Education		Basic Service Delivery	Improving The Quality Of Education, Training And Innovation	Basic Services: Creating Decent Living Conditions	Good Corporate Governance And Public Participation
Social Infrastructure	A			5. Improved Health Care		Basic Service Delivery	Quality Health Care For All	Basic Services: Creating Decent Living Conditions	Protected Environment And Enhanced Community Well-Being
Social Infrastructure	Institutional	6. Intensify The Fight Against Crime And Corruption		6. Fighting Crime And Corruption		Good Governance And Public Participation	Fighting Corruption	Good Governance	Good Corporate Governance And Public Participation

Cluster	Perspective	MTSF	COGTA	LEGDP (PGDS)	Outcome 9	Strategic agenda kpa	National development plan	Back-to-basics	Ba-Phalaborwa
Social Infrastructure	Community Satisfaction	7. Building Of Cohesive, Caring And Sustainable Communities		8. Cohesive And Sustained Communities		Basic Service Delivery	An Inclusive And Integrated Rural Economy Transforming Society And Uniting The Country	Basic Services: Creating Decent Living Conditions	Protected Environment And Enhanced Community Well-Being
Social Infrastructure	Community Satisfaction		3. Accelerating Service Delivery And Supporting The Vulnerable	3. Rural Development, Food Security And Land Reform		Basic Service Delivery	An Inclusive And Integrated Rural Economy	Basic Services: Creating Decent Living Conditions	Sustainable Integrated Infrastructure And Services
Technical Infrastructure	Institutional Processes		3. Accelerating Service Delivery And Supporting The Vulnerable		2. Improved Access To Basic Services	Basic Service Delivery	Improving Infrastructure	Basic Services: Creating Decent Living Conditions	Sustainable Integrated Infrastructure And Services
Technical Infrastructure	Institutional Processes	2. Massive Programmes To Build Economic And Social Infrastructure			1. Implement A Differentiated Approach To Municipal Financing,	Basic Service Delivery	Reforming Public Service  Improving Infrastructure	Sound Financial Management  Building Capable	Sustainable Integrated Infrastructure And Services

Cluster	Perspective	MTSF	COGTA	LEGDP (PGDS)	Outcome 9	Strategic agenda kpa	National development plan	Back-to-basics	Ba-Phalaborwa
					Planning And Support (Outcome 2 And 3)			Institutions And Administrations	
Technical Infrastructure	Institutional Processes		3. Accelerating Service Delivery And Supporting The Vulnerable	2. Provision Of Economic And Social Infrastructure		Basic Service Delivery	Improving Infrastructure	Basic Services: Creating Decent Living Conditions	Sustainable Integrated Infrastructure And Services
Technical Infrastructure	Institutional Processes	3. Comprehensive Rural Development Strategy Linked To Land And Agrarian Reform And Food Security				Basic Service Delivery	Improving Infrastructure An Inclusive And Integrated Rural Economy	Basic Services: Creating Decent Living Conditions	Sustainable Integrated Infrastructure And Services
Technical Infrastructure	Institutional Processes	9. Sustainable Resource Management And Use		9. Sustainable Resource Management And Use		Basic Service Delivery	Transition To A Low-Carbon Economy	Basic Services: Creating Decent Living Conditions	Protected Environment And Enhanced Community Well-Being

Cluster	Perspective	MTSF	COGTA	LEGDP (PGDS)	Outcome 9	Strategic agenda kpa	National development plan	Back-to-basics	Ba-Phalaborwa
Governance And Administration	Institutional Processes				6: Improved Municipal Financial And Administrative Capacity	Municipal Financial Viability And Management	Reforming The Public Service	Sound Financial Management  Building Capable Institutions And Administrations	Improved Financial Viability
Governance And Administration	Institutional Processes		4. Improving The Developmental Capability Of The Institution Of Traditional Leadership.		5. Deepened Democracy Through A Refined Ward Committee Model	Good Governance And Public Participation	Reforming The Public Service	Public Participation: Putting People First	Good Corporate Governance And Public Participation
Governance And Administration	Institutional Processes	3. Comprehensive Rural Development Strategy Linked To Land And Agrarian Reform And Food Security		3. Rural Development, Food Security And Land Reform	4. Actions Supportive Of Human Settlement Outcomes	Municipal Transformation And Organisational Development	Reversing The Spatial Effect Of Apartheid	Basic Services: Creating Decent Living Conditions	Sustainable Integrated Infrastructure And Services

Cluster	Perspective	MTSF	COGTA	LEGDP (PGDS)	Outcome 9	Strategic agenda kpa	National development plan	Back-to-basics	Ba-Phalaborwa
Governance And Administration	Institutional Processes	10. Building Of A Developmental State Including Improving Of Public Services And Strengthening Democratic Institutions	1. Building The Developmental State In Provincial And Local Government That Is Efficient, Effective And Responsive	10. A Developmental State Including Improvement Of Public Services	7. Single Window Of Coordination	Good Governance And Public Participation	Reforming The Public Service	Building Capable Institutions And Administrations	Sustainable Integrated Infrastructure And Services
Governance And Administration	Institutional Processes		2. Strengthen Accountability And Clean Government	9. Sustainable Resource Management And Use	6. Improved Administrative Capacity	Good Governance And Public Participation	Reforming The Public Service	Good Governance	Skilled, Competent And Innovative Workforce
Governance And Administration	Institutional Processes	6. Intensify The Fight Against Crime And Corruption		6. Fighting Crime And Corruption		Good Governance And Public Participation	Fighting Corruption	Good Governance	Good Corporate Governance And Public Participation
Governance And Administration	Institutional Processes	8. Pursuing African Advancement And Enhanced		8. Creation Of A Better Africa And A Better World			Reforming The Public Service	Good Governance	Good Corporate Governance And Public Participation

Cluster	Perspective	MTSF	COGTA	LEGDP (PGDS)	Outcome 9	Strategic agenda kpa	National development plan	Back-to-basics	Ba-Phalaborwa
		International Cooperation							
Governance And Administration	Learning And Growth	4. Strengthening Of Skills And Human Resource Base				Municipal Transformation And Organisational Development	Reforming The Public Service	Building Capable Institutions And Administrations	Skilled, Competent And Innovative Workforce

**7. MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS**

**7.1 Key Financial Indicators and ratios**

**LIM334 Ba-Phalaborwa - Supporting Table SA8 Performance indicators and benchmarks**

Description of financial indicator	Basis of calculation	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
<b><u>Borrowing Management</u></b>											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	0.7%	3.0%	0.3%	5.2%	2.2%	2.2%	-1.0%	3.1%	3.0%	2.9%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	0.6%	4.4%	0.4%	5.5%	2.4%	2.4%	-0.8%	3.6%	3.4%	3.2%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<b><u>Safety of Capital</u></b>											
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<b><u>Liquidity</u></b>											
Current Ratio	Current assets/current liabilities	1.0	0.9	0.9	0.6	0.5	0.5	0.9	0.9	0.9	0.9
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	1.0	0.9	0.9	0.6	0.5	0.5	0.9	0.9	0.9	0.9
Liquidity Ratio	Monetary Assets/Current Liabilities	0.8	0.8	0.8	0.4	0.3	0.3	0.8	0.8	0.9	0.8
<b><u>Revenue Management</u></b>											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing	0.0%	196.0%	333.4%	115.8%	166.4%	168.6%	168.6%	99.8%	182.1%	183.8%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		196.0%	333.4%	115.8%	166.4%	168.6%	168.6%	99.8%	182.1%	183.8%	179.8%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	141.4%	111.5%	109.2%	74.6%	78.2%	78.2%	159.4%	79.1%	76.3%	75.1%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
<b><u>Creditors Management</u></b>											
Creditors System Efficiency	% of Creditors Paid Within Terms (within 'MFMA' s 65(e))										

ANNUAL BUDGET 2026/27

Creditors to Cash and Investments		1366.3%	370.5%	-7606.5%	1520.3%	2411.6%	2411.6%	-30994.2%	84413.1%	119765.9%	122378.4%
<b>Other Indicators</b>											
Electricity Distribution Losses (2)	Total Volume Losses (kW) technical Total Volume Losses (kW) non technical Total Cost of Losses (Rand '000) % Volume (units purchased and generated less units sold)/units purchased and generated										
Water Volumes :System input	Bulk Purchase Water treatment works Natural sources Total Volume Losses (kℓ)										
Water Distribution Losses (2)	Total Cost of Losses (Rand '000) % Volume (units purchased and generated less units sold)/units purchased and generated										
Employee costs	Employee costs/(Total Revenue - capital revenue)	30.6%	30.2%	30.0%	29.8%	29.5%	29.5%	24.1%	32.4%	32.0%	31.9%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	33.9%	33.3%	32.9%	32.4%	32.1%	32.1%	47.9%	35.2%	34.8%	34.6%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	4.5%	5.0%	3.7%	3.5%	3.6%	3.6%	6.9%	5.1%	4.5%	4.3%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	12.1%	11.7%	12.4%	14.4%	12.4%	12.4%	10.5%	12.7%	11.5%	10.7%
<b>IDP regulation financial viability indicators</b>											
i. Debt coverage	– (Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	83.1	(29.1)	23.2	44.3	43.8	(181.2)	20.9	28.3	29.9	31.4
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	228.8%	95.1%	92.1%	38.5%	40.9%	40.9%	320.1%	24.5%	19.7%	19.3%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	2.2	7.7	(0.4)	0.4	0.4	0.2	(0.1)	0.0	–	–

References

1. Consumer debtors > 12 months old are excluded from current assets

2. Only include if services provided by the municipality

Calculation data

Debtors > 90 days

Monthly fixed operational expenditure	510	60	218	70	265	69	265	69	269	43	081	71	396	73	036	77	-	-		
Fixed operational expenditure % assumption	40.0%		40.0%		40.0%		40.0%		40.0%		40.0%		40.0%		40.0%		40.0%		40.0%	
Own capex	828)	(52	505	44	707	14	073	27	330	17	330	17	865	16	195	26	348	22	087	18
Borrowing	-		-		-		-		-		-		-		-		-		-	

## 8. OVERVIEW OF BUDGET-RELATED POLICIES

The following policies has been reviewed and adopted with this budget for implementation as from July 2026

### **Tariff Policy**

- The Tariff Policy was reviewed in line with relevant legislation and adopted with this budget for implementation as from July 2026

### **Property Rates Policy**

- A policy in line with Local Government: Municipal Property Rates Act, Act No. 6 of 2004 was reviewed to take into consideration requirements of Gazette to ensure the implementation of the new property rates act and is adopted with this budget for implementation.

### **Budget Policy**

- A budget policy in line with relevant legislation was reviewed and is adopted with this budget for implementation as from July 2026.

### **Asset Management Policy**

- A policy in line with relevant legislation is reviewed and adopted with this annual budget for implementation as July 2026.

### **Supply chain management policy**

- The supply chain management policy in line with the reviewed PPPFA regulation has been reviewed and is adopted with this budget for implementation as from July 2026.

### **Indigent Household Consumer Policy**

- The Indigent and household Consumer policy in line with relevant legislation was reviewed and is adopted with this budget for implementation as from July 2026. The approved indigent register will be in force as from 1<sup>st</sup> July 2026.

### **Credit Control, Debt Collection and Consumer Care Policy**

- Credit Control and Debt Collection Policy of the municipality was reviewed to take into account relevant legislation and developments in court findings and orders during the year. The policy also covers Consumer Care principles. The policy is adopted with this budget for implementation from July 2026

### **Investment Policy**

- The municipality was reviewing an Investment Policy to ensure proper cash management and investment in line with relevant legislation and the policy and is adopted with this budget for implementation. The policy will be implemented after adopting procedure manuals for implementation from July 2026.

### **Virement Policy**

- Virement policy was reviewed by the municipality in line with legislation to ensure that the process of this policy is implemented, to enable budget manager to amend the budgets to reflect anticipated changes.

### **Petty Cash Policy**

- The municipality reviewed the petty cash policy in line with relevant legislation and policy so that it may be able to improve the efficiency of departmental operations especially for purchases of minor items.

### **Bad Debt Write Off**

- Bad debt write off policy was reviewed by the municipality in line with legislation and policy to ensure that the whole credit control and debt collection process have been followed in terms of trying to obtain payment due to Council by customer, taking into account developments of legislation governing financial management in local government as well as accounting standards.

### **Deposit Policy**

- Deposit policy reviewed in order for municipality council in line with legislation to amend any clause, stipulation or tariff embodied in the policy in the interest of the parties concerned.

### **Fleet Management Policy**

- Municipality reviewed this policy in line with legislation to regulate the use of official Municipal vehicles and to ensure that they are used in a safe and efficient manner in order to minimize accidents and abuse of vehicles.

### **Electricity Supply by-laws**

- Electricity supply by-laws was reviewed by the municipality in line with legislation so that only the service provider shall supply or contract for the supply of electricity within the jurisdiction of the Service Authority.

### **Subsistence and Traveling Policy**

- This policy was reviewed in line with legislation by municipality to sets out the basis for the payment of a subsistence and travel allowance for the purposes of such official who travel from time to time to establish and maintain links and relationships with other municipalities, government bodies, and other parties, institutions and organizations operating in the sphere of local government so that they can broaden their knowledge and understanding.

### **Inventory management Policy**

The policy aims to achieve the following objectives which are to: –

- Provide guidelines that employees of the Municipality must follow in the management and control of inventory, including safeguarding and disposal of inventory.
- Procure inventory in line with the established procurement principles contained in the Municipality’s Supply Chain Management Policy. Eliminate any potential misuse of inventory and possible theft.

- To lay down procedures and processes for the procurement management and control over inventory (stock) items in accordance with all relevant regulations and legislation and other policies and directives.

The envisaged outcome is an efficient and effective control and inventory management tool for the Municipality.

## 9. OVERVIEW OF BUDGET ASSUMPTIONS

### External factors

The following factors and assumptions were taken into consideration during the compilation of the 2026/27 Budget to ensure that the budget is realistic, meaningful, and easy to understand in the calculation of estimated revenues and expenditures:

- Division of Revenue Bill, 2026
- Domestic outlook
- Population growth
- Risks to the global outlook
- National target in new growth path to create jobs over the next decade.
- Sound macroeconomic policy enables the Country to fund social and economic priorities.
- Anticipated salary increases.
- Demand for services provision on free basic services
- Rates – Tariffs, charges and timing of revenue collection
- Sustainability – Consumer affordability to services municipal services
- Interest rate

## Internal factors

### KEY FINANCIAL TARGETS

The following assumptions were considered on compilation of 2026/27 budget on revenues: The multi – year budget is underpinned by the following key financial target assumptions:

- Increasing/ maximizing revenue collection on outstanding debtors
- Full implementation of credit control policy and intensifying debt collection
- Revision of cemetery tariffs and other minor sources of income such as building plans
- Improvement on billing system by means of ensuring correctness of meter readings.
- Customer education
- Improvement on public participation
- Tariff increase,
- Macro Growth factor indicator
- Capital Charges
- Total expenditure increases allowed.
- Increase in repairs and maintenance.

**There are several sources of information gathered during the compilation of 2026/27 budget:**

- Ba-Phalaborwa Integrated Development Plan
- mSCOA circulars
- Treasury circulars No. 64, 66, 67, 70, 72, 74, 75, 80, 81, 82, 84, 85, 86, 89, 91, 94, 98 and 99-134
- Statistics SA guidelines on economic indicators
- Financial management system and departmental budget inputs submitted.
- Consumer/ Customers surveys on services

## 10. OVERVIEW OF BUDGET FUNDING

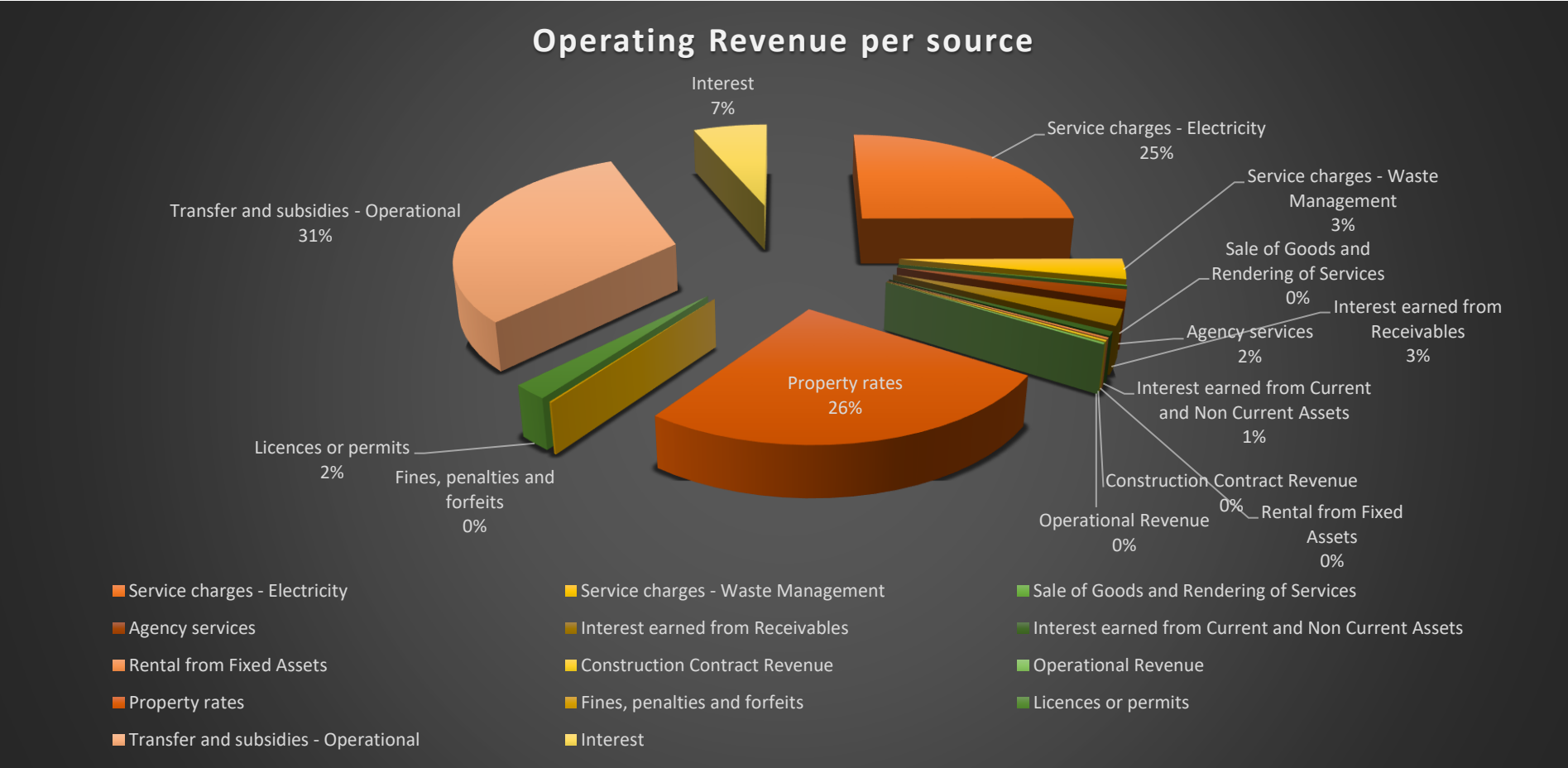
### 10.1 REVENUE AND FINANCING ACTIVITIES

LIM334 Ba-Phalaborwa - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
<b>Revenue</b>											
<b>Exchange Revenue</b>											
Service charges - Electricity	2	119 965	117 751	137 812	193 957	180 827	180 827	89 902	176 668	203 151	221 251
Service charges - Waste Management	2	18 558	20 167	21 408	19 894	21 194	21 194	14 244	21 978	22 704	23 430
Sale of Goods and Rendering of Services	2	664	795	1 144	902	1 076	1 076	654	1 119	1 152	1 187
Agency services	2	15 400	13 388	13 293	11 932	11 932	11 932	640	12 409	12 781	13 165
Interest earned from Receivables	2	25 626	14 251	14 986	16 768	16 768	16 768	7 791	17 439	17 962	18 501
Interest earned from Current and Non Current Assets	2	4 026	5 120	4 881	5 351	4 351	4 351	2 076	4 525	4 660	4 800
Rental from Fixed Assets	2	512	342	526	349	1 654	1 654	986	1 721	1 772	1 825
Construction Contract Revenue	2	-	-	2 889	5 091	5 091	5 091	2 635	1 800	12 362	8 740
Operational Revenue	2	613	497	324	7 432	1 732	1 732	375	1 801	1 855	1 911
<b>Non-Exchange Revenue</b>											
Property rates	2	135 075	127 740	129 059	214 177	214 177	214 177	139 341	185 931	191 881	198 021
Fines, penalties and forfeits	2	514	280	768	1 306	1 056	1 056	145	1 098	1 131	1 165
Licences or permits	2	4 143	4 296	5 572	5 851	15 401	15 401	13 478	16 017	16 498	16 993
Transfer and subsidies - Operational	2	196 070	215 659	223 452	224 034	224 267	224 267	222 707	221 172	219 296	233 512
Interest	2	30 429	34 468	39 035	43 242	43 242	43 242	25 871	44 972	46 321	47 710
Gains on disposal of Fixed and Intangible Assets	2	(17)	87	-	-	-	-	-	-	-	-
Other Gains	2	10 542	(1 476)	2 412	-	-	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>562 120</b>	<b>553 365</b>	<b>597 562</b>	<b>750 286</b>	<b>742 768</b>	<b>742 768</b>	<b>520 844</b>	<b>708 648</b>	<b>753 526</b>	<b>792 211</b>

- The table above shows the summary of revenue and financing activities.
- The estimated revenue for 2026/27 is **R708.6 million** excluding capital grants.
- Equitable share allocation is as per Division of Revenue (DORA 2026)

Graphically Operational Revenue per source:



## 10.2.1 GRANTS AND SUBSIDIES AS PER DIVISION OF REVENUE 2026

### LIM334 Ba-Phalaborwa - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
<b>RECEIPTS</b>	1.2									
<b>Operating</b>										
<b>National Government</b>										
<b>Monetary Allocations</b>										
<i>Energy Efficiency and Demand Management</i>	-	-	4,000	-	-	-	-	-	-	-
<i>Local Government Equitable Share</i>	-	189,853	205,239	216,586	217,276	217,276	217,276	214,272	213,767	227,918
<i>EPWP Incentive</i>	-	1,186	1,470	1,769	1,806	1,806	1,806	1,675	-	-
<i>Finance Management</i>	-	3,100	3,100	3,000	3,000	3,000	3,000	3,000	3,100	3,100
<i>Municipal Infrastructure Grant</i>	-	1,809	-	1,857	1,952	1,952	1,952	1,975	2,179	2,244
<i>National Departmental Agencies Education, Training and Development Practices SETA_Receipts</i>	-	-	-	-	-	233	233	250	250	250
<b>Total Monetary Allocations</b>		<b>195,949</b>	<b>213,809</b>	<b>223,212</b>	<b>224,034</b>	<b>224,267</b>	<b>224,267</b>	<b>221,172</b>	<b>219,296</b>	<b>233,512</b>
<b>Total Operating/National Government</b>		<b>195,949</b>	<b>213,809</b>	<b>223,212</b>	<b>224,034</b>	<b>224,267</b>	<b>224,267</b>	<b>221,172</b>	<b>219,296</b>	<b>233,512</b>
<b>Total Operating</b>	5	<b>195,949</b>	<b>213,809</b>	<b>223,212</b>	<b>224,034</b>	<b>224,267</b>	<b>224,267</b>	<b>221,171,650</b>	<b>219,295,900</b>	<b>233,511,850</b>
<b>Capital</b>										
<b>National Government</b>										
<b>Monetary Allocations</b>										
<i>Municipal Infrastructure Grant (MIG)</i>	-	34,377	35,156	35,284	37,083	37,083	37,083	37,518	41,399	42,633
<i>Municipal Disaster Relief Grant</i>	-	-	-	-	-	25,000	25,000	-	-	-
<i>Integrated National Electrification Programme Grant</i>	-	8,000	15,794	-	-	-	-	-	-	-
<b>Total Monetary Allocations</b>		<b>42,377</b>	<b>50,950</b>	<b>35,284</b>	<b>37,083</b>	<b>62,083</b>	<b>62,083</b>	<b>37,518,350</b>	<b>41,399,100</b>	<b>42,633,150</b>
<b>Total Capital/National Government</b>		<b>42,377</b>	<b>50,950</b>	<b>35,284</b>	<b>37,083</b>	<b>62,083</b>	<b>62,083</b>	<b>37,518,350</b>	<b>41,399,100</b>	<b>42,633,150</b>
<b>Total Capital</b>	5	<b>42,377</b>	<b>50,950</b>	<b>35,284</b>	<b>37,083</b>	<b>62,083</b>	<b>62,083</b>	<b>37,518</b>	<b>41,399</b>	<b>42,633</b>
<b>TOTAL RECEIPTS OF TRANSFERS AND GRANTS</b>		<b>238,325</b>	<b>264,759</b>	<b>258,496</b>	<b>261,117</b>	<b>286,350</b>	<b>286,350</b>	<b>258,690</b>	<b>260,695</b>	<b>276,145</b>

- Equitable Share allocated as per Division of Revenue Act was reduced from **R217,3 million** in 2025/27 to **R214,2 million** for 2026/27.
- Financial Management Grant remain unchanged at **R3 million** as per the 2026 Division of Revenue Act.
- Municipal Infrastructure Grant has increased as per Division of Revenue 2026 from **R37 million to R37.5 million** in 2026/27.
- Expanded public Works Grant has been reduced from **R1.8 million to R1,7 million** as per Division of Revenue 2026

## ALLOCATION OF EXPENDITURE PER STANDARD ITEM

LIM334 Ba-Phalaborwa - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
<b>Expenditure</b>											
Employee related costs	2	172 122	167 310	179 437	223 845	219 169	219 169	125 568	229 580	241 059	252 509
Remuneration of councillors	2	18 189	16 987	17 260	19 196	19 196	19 196	11 204	19 908	20 913	21 916
Bulk purchases - electricity	2	93 614	116 160	138 092	150 812	150 812	150 812	100 682	164 024	178 507	194 412
Inventory consumed	2,8	36 006	46 282	42 111	26 313	33 435	33 435	16 491	35 455	36 088	39 644
Debt impairment	2,3	1 133	-	-	110 142	110 142	110 142	-	113 217	115 986	118 762
Depreciation, amortisation and impairment	2	47 422	41 804	52 554	87 220	87 220	87 220	54 697	85 106	81 879	80 106
Interest, Dividends and Rent on Land	2	20 847	22 902	21 490	20 722	5 000	5 000	-	5 000	5 000	5 000
Contracted services	2	48 792	62 096	59 834	68 642	61 884	61 884	27 229	70 406	69 051	66 897
Transfers and subsidies	2	7 390	14 022	219	522	522	522	73	541	559	577
Irrecoverable debts written off	2	(54 976)	258 191	146 917	-	-	-	31 587	-	-	-
Operational costs	2	56 582	58 958	127 516	87 732	99 825	99 825	53 227	89 707	92 268	89 915
Other Losses	2	404	1 519	726	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>447 526</b>	<b>806 232</b>	<b>786 156</b>	<b>795 146</b>	<b>787 205</b>	<b>787 205</b>	<b>420 758</b>	<b>812 944</b>	<b>841 310</b>	<b>869 737</b>

- The estimated total operational expenditure as per standard item is R817,7 million for the financial year 2026/27
- Included on the expenditure per standard item is the depreciation and amortisation of assets at an estimated amount of R88.1 million.
- Employee related costs for entire staff members exclusive of councillors is estimated at R229,6 million in 2026/27 financial year.

## Summary of operating expenditure by standard classification item

### Employee Related Costs

The budgeted allocation for employee related costs for the 2026/27 financial year amounts to R229.6 million which equals 28,2% of the total operating expenditure.

### Remuneration of councillors

- The cost associated with the remuneration of councillors is determined by the Minister of Co-operative Governance and Traditional Affairs in accordance with the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998). For the 2026/27 financial year the remuneration of councillors will amount to R19,9 million.

### Debt impairment

- The provision of debt impairment was determined based on a current collection rate and Debt Write-off Policy of the municipality. While this expenditure is considered to be a non-cash flow item, it is informed by the total cost associated with rendering the services of the municipality, as well as the municipality's realistically anticipated revenues and amount to R113,2 million which equals to 13.8% of the operating expenditure.

### Depreciation and asset impairment

- Provision for depreciation and asset impairment has been informed by the Municipality's Asset Management Policy. Budget appropriations in this regard amount to R85.1 million for the 2026/27 financial year, which equates to 10.5% of the total operating expenditure. The implementation of GRAP 17 has also been taken into account.

### Bulk Purchases

- Bulk purchases are directly informed by the purchase of electricity from Eskom. The annual price increases have been factored into the budget appropriations and directly inform the revenue provisions.

### **Contracted Services**

- In the 2026/27 financial year, this group of expenditure totals R70,4 million which equals to 8,7% of the total operating expenditure.

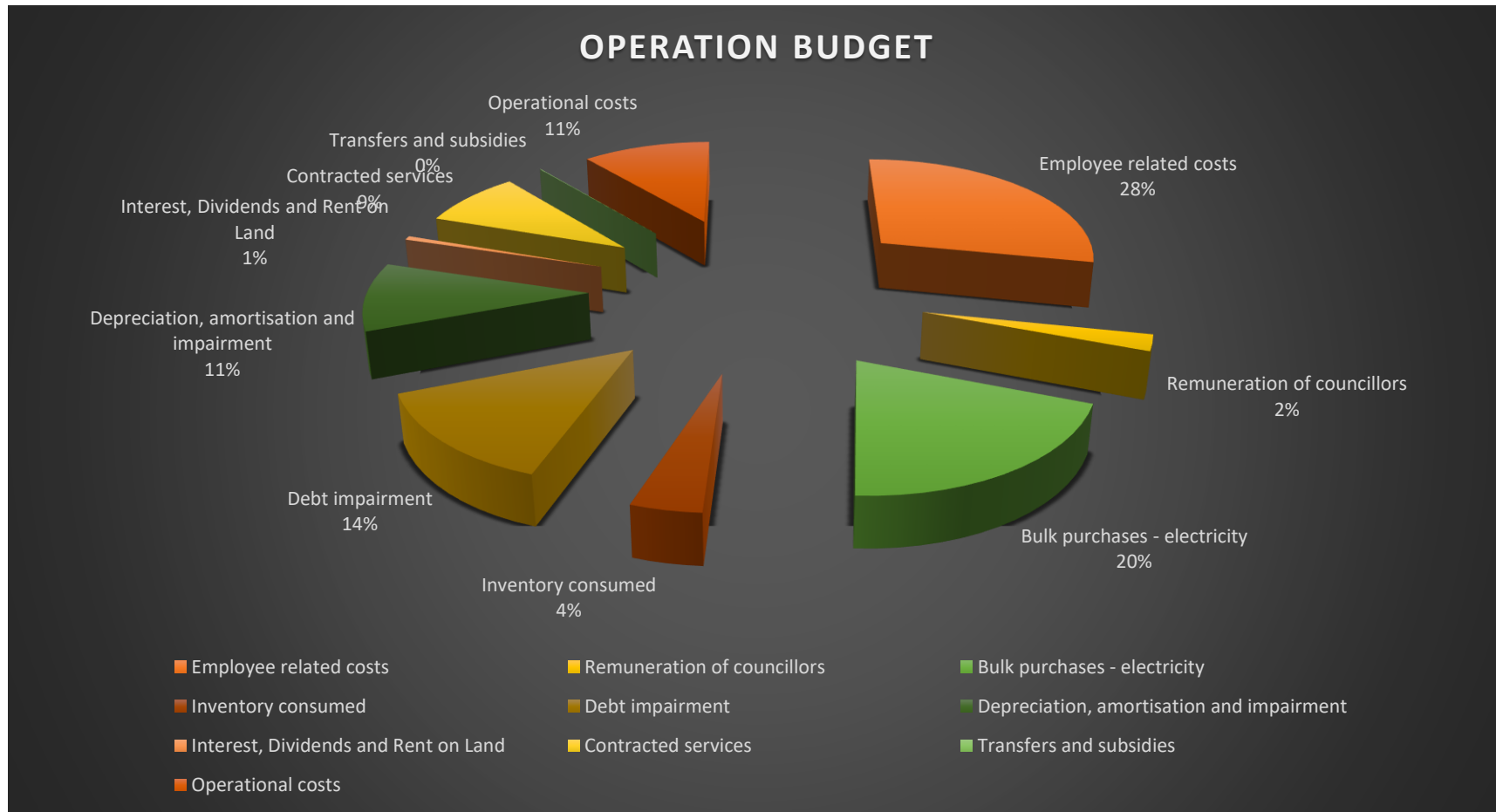
### **Other Expenditure**

- Other expenditure comprises of various line items relating to the daily operations of the municipality, for 2026/27 financial year is estimated at R92,8 million which equals to 11% of total operational budget.

### **Interest (Finance Charges)**

- The Interest (finance charges) for 2026/27 financial year is estimated at R5 million which constitute 0.6% of the total operating expenditure.

The following graph gives a breakdown of the main expenditure categories for the 2026/27 financial year.



## 10.2.2 ALLOCATION OF MAIN VOTE

LIM334 Ba-Phalaborwa - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
<b>Revenue by Vote</b>	1									
Vote 1 - Executive and Councillors		–	–	–	–	–	–	–	–	–
Vote 2 - Budget and Treasury Office		380 822	427 507	394 982	492 900	485 135	485 135	455 510	462 484	484 234
Vote 3 - Corporate Services		11 357	(829)	3 253	349	1 887	1 887	1 971	2 022	2 075
Vote 4 - Community and Social Services		16 562	14 263	16 706	15 727	25 702	25 702	26 730	27 532	28 358
Vote 5 - Planning and Development Services		176	284	464	301	351	351	366	376	388
Vote 6 - Technical Services		196 093	208 265	217 263	278 091	291 775	291 775	261 590	302 510	319 790
<b>Total Revenue by Vote</b>	2	<b>605 010</b>	<b>649 489</b>	<b>632 667</b>	<b>787 369</b>	<b>804 851</b>	<b>804 851</b>	<b>746 166</b>	<b>794 925</b>	<b>834 844</b>
<b>Expenditure by Vote to be appropriated</b>	1									
Vote 1 - Executive and Councillors		66 915	70 287	74 617	80 295	84 647	84 647	82 805	79 879	83 737
Vote 2 - Budget and Treasury Office		16 267	336 335	247 964	192 104	185 947	185 947	166 336	170 925	174 062
Vote 3 - Corporate Services		57 846	62 297	74 105	79 823	80 068	80 068	81 807	84 397	85 481
Vote 4 - Community and Social Services		66 183	43 091	68 969	88 781	87 631	87 631	107 216	108 212	110 733
Vote 5 - Planning and Development Services		13 475	16 570	22 539	29 887	27 512	27 512	25 086	25 270	25 765
Vote 6 - Technical Services		226 841	277 652	297 961	324 255	321 399	321 399	349 694	372 627	389 958
<b>Total Expenditure by Vote</b>	2	<b>447 526</b>	<b>806 232</b>	<b>786 156</b>	<b>795 146</b>	<b>787 205</b>	<b>787 205</b>	<b>812 944</b>	<b>841 310</b>	<b>869 737</b>
<b>Surplus/(Deficit) for the year</b>	2	<b>157 484</b>	<b>(156 743)</b>	<b>(153 488)</b>	<b>(7 777)</b>	<b>17 646</b>	<b>17 646</b>	<b>(66 778)</b>	<b>(46 385)</b>	<b>(34 893)</b>

- Allocation of expenditure per main vote highlights the share per department's budget.
- The directorate receiving a bigger share in terms of the main votes are Technical Services
- The least directorate receiving smaller share of budget is Planning and Development services.

## 10.5 FUNDING MEASUREMENT

LIM334 Ba-Phalaborwa Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
<b>Funding measures</b>												
Cash/cash equivalents at the year end - R'000	18(1)b	1	131 643	537 615	(28 456)	25 252	16 416	16 416	(7 085)	2 720	2 229	1 996
Cash + investments at the yr end less applications - R'000	18(1)b	2	(1 077 927)	(346 826)	(1 680 661)	(355 663)	(314 213)	(314 213)	(1 944 111)	(357 737)	(569 391)	(279 972)
Cash year end/monthly employee/supplier payments	18(1)b	3	2.2	7.7	(0.4)	0.4	0.4	0.2	(0.1)	0.0	-	-
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	157 484	(156 743)	(153 488)	(7 777)	17 646	17 646	122 216	(66 778)	(46 385)	(34 893)
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	(8.9%)	2.5%	42.5%	(8.8%)	(6.0%)	(47.5%)	(13.6%)	2.6%	(0.0%)
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	35.6%	65.1%	30.0%	24.4%	23.1%	23.1%	18.0%	95.4%	100.3%	100.3%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	0.4%	0.0%	0.0%	25.7%	26.5%	26.5%	0.0%	29.4%	27.8%	26.8%
Capital payments % of capital expenditure	18(1)c;19	8	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								0.0%	0.0%	0.0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	(1.5%)	5.8%	(89.7%)	(11.7%)	0.0%	1098.3%	(5.5%)	3.3%	3.0%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	0.0%	0.0%	(100.0%)	0.0%	0.0%	0.0%	(100.0%)	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	2.4%	2.4%	1.9%	2.3%	2.3%	2.3%	3.2%	2.9%	2.9%	0.0%
Asset renewal % of capital budget	20(1)(vi)	14	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	7.4%	7.5%	7.9%

References

1. Positive cash balances indicative of minimum compliance - subject to 2
2. Deduct cash and investment applications (defined) from cash balances
3. Indicative of sufficient liquidity to meet average monthly operating payments
4. Indicative of funded operational requirements
5. Indicative of adherence to macro-economic targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
6. Realistic average cash collection forecasts as % of annual billed revenue
7. Realistic average increase in debt impairment (doubtful debt) provision
8. Indicative of planned capital expenditure level & cash payment timing
9. Indicative of compliance with borrowing 'only' for the capital budget - should not exceed 100% unless refinancing
10. Substantiation of National/Province allocations included in budget
11. Indicative of realistic current arrear debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
12. Indicative of realistic long term arrear debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
13. Indicative of a credible allowance for repairs & maintenance of assets - functioning assets revenue protection
14. Indicative of a credible allowance for asset renewal (requires analysis of asset renewal projects as % of total capital projects - detailed capital plan) - functioning assets revenue protection

<b>Supporting indicators</b>												
% incr total service charges (incl prop rates)	18(1)a	-	0.0%	(2.9%)	8.5%	48.5%	(2.8%)	0.0%	(41.5%)	(7.6%)	8.6%	6.0%
% incr Property Tax	18(1)a	-	0.0%	(5.4%)	1.0%	66.0%	0.0%	0.0%	(34.9%)	(13.2%)	3.2%	3.2%

ANNUAL BUDGET 2026/27



										-	-	-
<b>Trend</b>												
Change in consumer debtors (current and non-current)												
			N/A	(27 302)	103 292	(1 685 470)	(22 674)	-	1 888 640	(117 070)	63 668	60 335
<b>Total Operating Revenue</b>												
<b>Total Operating Expenditure</b>												
<b>Operating Performance Surplus/(Deficit)</b>												
<b>Cash and Cash Equivalents (30 June 2012)</b>												
<b>Revenue</b>												
% Increase in Total Operating Revenue												
				(1.6%)	8.0%	25.6%	(1.0%)	0.0%	(29.9%)	(4.6%)	6.3%	5.1%
% Increase in Property Rates Revenue												
				(5.4%)	1.0%	66.0%	0.0%	0.0%	(34.9%)	33.4%	3.2%	3.2%
% Increase in Electricity Revenue												
				(1.8%)	17.0%	40.7%	(6.8%)	0.0%	(50.3%)	(2.3%)	15.0%	8.9%
% Increase in Property Rates & Services Charges												
				(2.9%)	8.5%	48.5%	(2.8%)	0.0%	(41.5%)	(7.6%)	8.6%	6.0%
<b>Expenditure</b>												
% Increase in Total Operating Expenditure												
			0.0%	80.2%	(2.5%)	1.1%	(1.0%)	0.0%	(46.6%)	3.3%	3.5%	3.4%
% Increase in Employee Costs												
			0.0%	(2.8%)	7.2%	24.7%	(2.1%)	0.0%	(42.7%)	4.8%	5.0%	4.8%
% Increase in Electricity Bulk Purchases												
			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Average Cost Per Budgeted Employee Position (Remuneration)												
			0	154345.1411	453124.6995	334596.3558	524328.4258	0	10463988.92	19131652.42	576695.7225	21042425.75
Average Cost Per Councillor (Remuneration)												
			0	0	466497.2973	518803.1081	0	0	302805.3784	538040.8108	0	592317.5405
R&M % of PPE												
			2.4%	2.4%	1.9%	2.3%	2.3%	2.3%	3.2%	3.2%	2.9%	2.9%
Asset Renewal and R&M as a % of PPE												
			2.4%	6.1%	1.6%	4.1%	4.1%	4.1%	5.5%	5.5%	6.3%	3.7%
Debt Impairment % of Total Billable Revenue												
			0.4%	0.0%	0.0%	25.7%	26.5%	26.5%	0.0%	29.4%	27.8%	26.8%
<b>Capital Revenue</b>												
Internally Funded & Other (R'000)												
			(31 279)	44 505	-	27 073	17 330	17 330	16 865	26 195	22 348	18 087
Borrowing (R'000)												
			-	-	-	-	-	-	-	-	-	-
Grant Funding and Other (R'000)												
			15 720	34 693	26 265	32 246	54 141	54 141	16 394	32 625	35 999	37 072
Internally Generated funds % of Non Grant Funding												
			100.0%	100.0%	0.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Borrowing % of Non Grant Funding												
			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grant Funding % of Total Funding												
			(101.0%)	43.8%	100.0%	54.4%	75.8%	75.8%	49.3%	55.5%	61.7%	67.2%
<b>Capital Expenditure</b>												
Total Capital Programme (R'000)												
			(37 107)	79 197	40 973	59 319	71 471	71 471	33 259	58 820	58 347	55 159
Asset Renewal												
			36	42 120	(4 449)	21 565	21 385	21 385	-	25 465	40 347	10 281
Asset Renewal % of Total Capital Expenditure												
			(0.2%)	53.2%	(16.9%)	36.4%	29.9%	29.9%	0.0%	43.3%	69.2%	18.6%
<b>Cash</b>												
Cash Receipts % of Rate Payer & Other												
			35.6%	65.1%	30.0%	24.4%	23.1%	23.1%	18.0%	95.4%	100.3%	100.3%
Cash Coverage Ratio												
			0	0	(0)	0	0	0	(0)	0	-	-
<b>Borrowing</b>												
Most recent Credit Rating												
										0		
Capital Charges to Operating												
			0.7%	3.0%	0.3%	5.2%	2.2%	2.2%	(1.0%)	3.1%	3.0%	2.9%
Borrowing Receipts % of Capital Expenditure												
			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<b>Reserves</b>												

Uncommitted reserves after application of cash and investments		(1 077 927)	(346 826)	(1 680 661)	(355 663)	(314 213)	(314 213)	(1 944 111)	(357 737)	(569 391)	(279 972)
<b>Free Services</b>											
Free Basic Services as a % of Equitable Share		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Free Services as a % of Operating Revenue (excl operational transfers)		(0.1%)	(0.8%)	(0.7%)	(0.3%)	(0.5%)	(0.5%)	(4.9%)	(3.0%)	(3.7%)	(3.7%)
<b>High Level Outcome of Funding Compliance</b>											
Total Operating Revenue		562 120	553 365	597 562	750 286	742 768	742 768	520 844	708 648	753 526	792 211
Total Operating Expenditure		447 526	806 232	786 156	795 146	787 205	787 205	420 758	812 944	841 310	869 737
Surplus/(Deficit) Budgeted Operating Statement		114 594	(252 866)	(188 594)	(44 860)	(44 438)	(44 438)	100 086	(104 296)	(87 784)	(77 526)
Surplus/(Deficit) Considering Reserves and Cash Backing		(1 077 927)	(346 826)	(1 680 661)	(355 663)	(314 213)	(314 213)	(1 944 111)	(357 737)	(569 391)	(279 972)
<b>MTREF Funded (1) / Unfunded (0)</b>	15	0	0	0	0	0	0	0	0	0	0
<b>MTREF Funded ✓ / Unfunded ✗</b>	15	✗	✗	✗	✗	✗	✗	✗	✗	✗	✗

## 11 . EXPENDITURE ON ALLOCATIONS AND GRANT PROGRAMMES

### Summary of Expenditure per Sub-Vote

LIM334 Ba-Phalaborwa - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
<b>Expenditure by Vote</b>	1									
<b>Vote 1 - Executive and Councillors</b>		<b>66 915</b>	<b>70 287</b>	<b>74 617</b>	<b>80 295</b>	<b>84 647</b>	<b>84 647</b>	<b>82 805</b>	<b>79 879</b>	<b>83 737</b>
1.1 - Mayor and Council		27 317	26 900	32 919	29 855	34 394	34 394	33 893	34 963	35 622
1.2 - Municipal Manager, Town Secretary and Chief Executive		13 920	14 236	12 826	17 706	17 659	17 659	16 875	17 676	18 419
1.3 - Governance Function		23 862	27 540	26 576	29 832	28 669	28 669	27 954	22 988	25 284
1.4 - Disaster Management		1 815	1 611	2 296	2 859	3 882	3 882	4 039	4 210	4 372
1.5 - Risk Management		-	-	-	43	43	43	43	42	41
<b>Vote 2 - Budget and Treasury Office</b>		<b>16 267</b>	<b>336 335</b>	<b>247 964</b>	<b>192 104</b>	<b>185 947</b>	<b>185 947</b>	<b>166 336</b>	<b>170 925</b>	<b>174 062</b>
2.1 - Finance		(29 810)	290 694	188 760	62 250	50 881	50 881	53 500	55 308	56 105
2.2 - Asset Management		21 012	24 345	15 027	22 515	24 218	24 218	7 427	7 625	7 690
2.3 - Supply Chain Management		22 449	19 006	42 160	17 049	21 333	21 333	15 858	16 460	16 749
2.4 - Valuation Service		-	-	-	87 127	87 127	87 127	89 351	91 332	93 319
2.5 - Property Services		-	-	-	-	-	-	-	-	-
2.6 - Fleet Management		2 615	2 290	2 017	3 163	2 388	2 388	200	200	200
<b>Vote 3 - Corporate Services</b>		<b>57 846</b>	<b>62 297</b>	<b>74 105</b>	<b>79 823</b>	<b>80 068</b>	<b>80 068</b>	<b>81 807</b>	<b>84 397</b>	<b>85 481</b>
3.1 - Administrative and Corporate Support		23 992	25 627	29 331	35 842	33 690	33 690	35 835	37 321	38 585
3.2 - Information Technology		15 812	15 599	20 603	22 482	23 408	23 408	23 215	23 472	23 699
3.3 - Human Resources		8 928	7 530	10 216	10 889	12 420	12 420	12 669	13 117	12 880
3.4 - Legal Services		9 114	13 541	13 955	10 610	10 549	10 549	10 087	10 488	10 316
<b>Vote 4 - Community and Social Services</b>		<b>66 183</b>	<b>43 091</b>	<b>68 969</b>	<b>88 781</b>	<b>87 631</b>	<b>87 631</b>	<b>107 216</b>	<b>108 212</b>	<b>110 733</b>
4.1 - Community Halls and Facilities		12 941	76	8 770	11 530	13 157	13 157	22 553	22 960	22 558
4.2 - Cemeteries, Funeral Parlours and Crematoriums		1 935	2 796	1 867	3 656	3 650	3 650	3 933	4 060	4 110
4.3 - Community Parks (including Nurseries)		2 750	2 762	3 603	4 579	4 434	4 434	6 856	6 865	6 988
4.4 - Road and Traffic Regulation		12 925	11 085	14 683	16 990	17 052	17 052	17 749	18 487	19 211
4.5 - Libraries and Archives		2 479	2 421	2 140	3 984	2 579	2 579	2 303	2 499	2 601
4.6 - Health Services		13 008	13 190	14 041	20 652	18 217	18 217	21 541	19 892	20 667
4.7 - Licensing and Control of Animals		19 328	19 458	20 287	24 387	23 860	23 860	24 890	26 127	27 341
4.8 - Solid Waste Disposal (Landfill Sites)		817	(8 698)	3 578	3 004	4 682	4 682	7 391	7 322	7 257

ANNUAL BUDGET 2026/27

4.9 - Storm Water Management		-	-	-	-	-	-	-	-	-
<b>Vote 5 - Planning and Development Services</b>		<b>13 475</b>	<b>16 570</b>	<b>22 539</b>	<b>29 887</b>	<b>27 512</b>	<b>27 512</b>	<b>25 086</b>	<b>25 270</b>	<b>25 765</b>
5.1 - Economic Development/Planning		5 563	5 931	9 114	9 590	9 386	9 386	9 685	9 896	10 103
5.2 - Corporate Wide Strategic Planning (IDPs, LEDs)		2 315	3 664	2 350	6 014	4 812	4 812	3 696	3 851	3 976
5.3 - Town Planning, Building Regulations and Enforcement, and City Engineer		5 201	6 503	10 438	13 544	12 551	12 551	11 096	10 934	11 116
5.4 - Development Facilitation		396	473	637	739	764	764	609	589	571
<b>Vote 6 - Technical Services</b>		<b>226 841</b>	<b>277 652</b>	<b>297 961</b>	<b>324 255</b>	<b>321 399</b>	<b>321 399</b>	<b>349 694</b>	<b>372 627</b>	<b>389 958</b>
6.1 - Solid Waste Removal		1 657	2 359	18 796	6 589	7 353	7 353	6 804	7 253	7 418
6.2 - Roads		76 566	80 622	79 892	89 347	86 915	86 915	105 051	102 136	102 672
6.3 - Project Management Unit		2 234	2 709	3 021	2 528	2 489	2 489	2 462	2 582	2 690
6.4 - Street Lighting and Signal Systems		-	-	-	-	-	-	-	-	-
6.5 - Sports Grounds and Stadiums		-	-	-	-	-	-	-	-	-
6.6 - Electricity		146 385	191 962	196 252	225 791	224 642	224 642	235 378	260 657	277 179
6.7 - Sewerage		-	-	-	-	-	-	-	-	-
<b>Total Expenditure by Vote</b>	2	<b>447 526</b>	<b>806 232</b>	<b>786 156</b>	<b>795 146</b>	<b>787 205</b>	<b>787 205</b>	<b>812 944</b>	<b>841 310</b>	<b>869 737</b>
<b>Surplus/(Deficit) for the year</b>	2	<b>157 484</b>	<b>(156 743)</b>	<b>(153 488)</b>	<b>(7 777)</b>	<b>17 646</b>	<b>17 646</b>	<b>(66 778)</b>	<b>(46 385)</b>	<b>(34 893)</b>

## 12 ALLOCATIONS AND GRANTS MADE BY THE MUNICIPALITY

In the 2026/27 MTREF no allocations will be made by the Municipality to:

- ✚ Other municipalities.
- ✚ Municipal Entities and other external service delivery mechanisms;
- ✚ Any other organs of state; and
- ✚ Any other organisation outside government

### 13 COUNCILLORS AND BOARD MEMBER ALLOWANCE AND EMPLOYEE BENEFITS

#### 13.1 Summary of Councillors and Staff Benefits

LIM334 Ba-Phalaborwa - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration R thousand	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
		A	B	C	D	E	F	G	H	I
-	1									
<b><u>Councillors (Political Office Bearers plus Other)</u></b>										
<b>Allowances and Service Related Benefits</b>										
Basic Salary		9 873	11 711	11 799	12 843	12 843	12 843	13 253	13 926	14 597
Cell phone Allowance		1 624	1 716	1 735	1 897	1 897	1 897	1 987	2 086	2 185
Travelling Allowance		3 291	3 560	3 726	4 456	4 456	4 456	4 667	4 901	5 134
Use of Personal Facilities		-	-	-	-	-	-	-	-	-
<b>Total Allowances and Service Related Benefits</b>		<b>18 189</b>	<b>16 987</b>	<b>17 260</b>	<b>19 196</b>	<b>19 196</b>	<b>19 196</b>	<b>19 908</b>	<b>20 913</b>	<b>21 916</b>
<b>Social Contributions</b>										
Medial Aid Benefits		-	-	-	-	-	-	-	-	-
Pension Fund Contributions		-	-	-	-	-	-	-	-	-
<b>Total Social Contributions</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Councillors</b>		<b>18 189</b>	<b>16 987</b>	<b>17 260</b>	<b>19 196</b>	<b>19 196</b>	<b>19 196</b>	<b>19 908</b>	<b>20 913</b>	<b>21 916</b>
<b>% increase</b>	4		<b>(6.6%)</b>	<b>1.6%</b>	<b>11.2%</b>	<b>-</b>	<b>-</b>	<b>3.7%</b>	<b>5.1%</b>	<b>4.8%</b>
<b><u>Senior Managers of the Municipality</u></b>	2									
<b>Salaries and Allowances</b>										
Basic Salary		1 987	3 534	3 365	4 869	4 869	4 869	5 100	5 355	5 610
Bonuses		46	283	290	-	-	-	-	-	-
<b>Allowance</b>										
Accommodation, Travel and Incidental		-	-	-	-	-	-	-	-	-
Cellular and Telephone	3	80	358	257	161	231	231	242	255	267
Housing Benefits	3	-	-	-	-	-	-	-	-	-
Non-pensionable		-	-	-	137	152	152	159	167	175
Travel or Motor Vehicle	3	995	1 974	1 736	1 623	1 803	1 803	1 889	1 983	2 077
Voluntary Work		-	-	-	-	-	-	-	-	-
<b>Total Allowance</b>		<b>1 075</b>	<b>2 332</b>	<b>1 994</b>	<b>1 921</b>	<b>2 186</b>	<b>2 186</b>	<b>2 290</b>	<b>2 405</b>	<b>2 519</b>

ANNUAL BUDGET 2026/27

<b>Service Related Benefits</b>										
Acting	3	43	-	87	64	64	64	67	70	73
Leave Pay	3	194	-	214	-	-	-	-	-	-
<b>Total Service Related Benefits</b>		<b>237</b>	<b>-</b>	<b>301</b>	<b>64</b>	<b>64</b>	<b>64</b>	<b>67</b>	<b>70</b>	<b>73</b>
<b>Total Salaries and Allowances</b>		<b>3 345</b>	<b>6 149</b>	<b>5 950</b>	<b>6 854</b>	<b>7 119</b>	<b>7 119</b>	<b>7 457</b>	<b>7 830</b>	<b>8 202</b>
<b>Social Contributions</b>										
Unemployment Insurance		6	13	17	14	14	14	14	15	16
<b>Total Social Contributions</b>		<b>6</b>	<b>13</b>	<b>17</b>	<b>14</b>	<b>14</b>	<b>14</b>	<b>14</b>	<b>15</b>	<b>16</b>
<b>Post-retirement Benefit</b>	6									
Medical		-	-	-	-	-	-	-	-	-
Other Benefits		-	-	-	-	-	-	-	-	-
Pension		-	-	-	-	-	-	-	-	-
<b>Total Post-retirement Benefit</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Costs Capitalised to PPE		-	-	-	-	-	-	-	-	-
<b>Sub Total - Senior Managers of Municipality</b>		<b>3 351</b>	<b>6 161</b>	<b>5 966</b>	<b>6 868</b>	<b>7 133</b>	<b>7 133</b>	<b>7 471</b>	<b>7 845</b>	<b>8 218</b>
<b>% increase</b>	4		<b>83.9%</b>	<b>(3.2%)</b>	<b>15.1%</b>	<b>3.9%</b>	<b>-</b>	<b>4.7%</b>	<b>5.0%</b>	<b>4.7%</b>
<b>Other Municipal Staff</b>										
<b>Salaries and Allowances</b>										
Basic Salary		94 520	93 970	101 199	117 544	116 301	116 301	121 825	127 916	133 992
Bonuses		-	-	-	-	-	-	-	-	-
<b>Allowance</b>										
Accommodation, Travel and Incidental		-	-	-	-	-	-	-	-	-
Cellular and Telephone	3	1 463	1 580	1 659	2 021	2 146	2 146	2 248	2 360	2 472
Housing Benefits	3	727	590	528	1 056	1 051	1 051	1 101	1 156	1 211
Non-pensionable		2 221	1 352	1 466	5 645	3 029	3 029	3 172	3 331	3 489
Travel or Motor Vehicle	3	13 859	13 762	15 287	20 785	19 185	19 185	20 097	21 101	22 104
Voluntary Work		-	-	-	-	-	-	-	-	-
<b>Total Allowance</b>		<b>18 271</b>	<b>17 284</b>	<b>18 940</b>	<b>29 508</b>	<b>25 411</b>	<b>25 411</b>	<b>26 618</b>	<b>27 949</b>	<b>29 277</b>
<b>Service Related Benefits</b>										
Acting	3	2 996	3 136	3 264	4 713	3 578	3 578	3 748	3 936	4 122
Bonus	3	7 906	7 820	8 174	9 808	9 661	9 661	10 120	10 626	11 130
Leave Pay	3	11 005	8 216	9 966	11 060	8 800	8 800	9 218	9 679	10 139
Lifeguard/Duty Squads		-	-	-	-	-	-	-	-	-
Long Service Award		(994)	(2 196)	(424)	-	1 566	1 566	1 641	1 723	1 805
Overtime		3 844	1 394	2 428	4 656	4 546	4 546	4 762	5 000	5 238
Scarcity	3	-	-	-	-	-	-	-	-	-
Standby Allowance	3	551	-	-	1 150	950	950	995	1 045	1 095
Tools Allowance	3	1	1	1	2	2	2	2	2	2

<b>Total Service Related Benefits</b>		<b>25 308</b>	<b>18 372</b>	<b>23 409</b>	<b>31 390</b>	<b>29 104</b>	<b>29 104</b>	<b>30 486</b>	<b>32 010</b>	<b>33 531</b>
<b>Total Salaries and Allowances</b>		<b>138 099</b>	<b>129 626</b>	<b>143 548</b>	<b>178 442</b>	<b>170 816</b>	<b>170 816</b>	<b>178 929</b>	<b>187 876</b>	<b>196 800</b>
<b>Social Contributions</b>										
Bargaining Council		47	48	52	100	102	102	106	112	117
Group Life Insurance		522	575	716	1 130	1 130	1 130	1 184	1 243	1 302
Medical		9 216	11 457	8 890	12 973	15 897	15 897	16 652	17 485	18 315
Pension		18 375	18 697	19 482	23 357	23 127	23 127	24 226	25 437	26 645
Unemployment Insurance		764	745	782	975	965	965	1 011	1 061	1 112
<b>Total Social Contributions</b>		<b>28 923</b>	<b>31 523</b>	<b>29 923</b>	<b>38 536</b>	<b>41 221</b>	<b>41 221</b>	<b>43 179</b>	<b>45 338</b>	<b>47 492</b>
<b>Post-retirement Benefit</b>	6									
Medical		1 749	-	-	-	-	-	-	-	-
<b>Total Post-retirement Benefit</b>		<b>1 749</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Costs Capitalised to PPE		-	-	-	-	-	-	-	-	-
<b>Sub Total - Other Municipal Staff</b>		<b>168 771</b>	<b>161 149</b>	<b>173 471</b>	<b>216 977</b>	<b>212 037</b>	<b>212 037</b>	<b>222 108</b>	<b>233 214</b>	<b>244 292</b>
% increase	4		(4.5%)	7.6%	25.1%	(2.3%)	-	4.8%	5.0%	4.8%
<b>Total Parent Municipality</b>		<b>190 312</b>	<b>184 297</b>	<b>196 698</b>	<b>243 041</b>	<b>238 365</b>	<b>238 365</b>	<b>249 487</b>	<b>261 972</b>	<b>274 425</b>
<b>TOTAL SALARY, ALLOWANCES &amp; BENEFITS</b>		<b>190 312</b>	<b>184 297</b>	<b>196 698</b>	<b>243 041</b>	<b>238 365</b>	<b>238 365</b>	<b>249 487</b>	<b>261 972</b>	<b>274 425</b>
% increase	4		(3.2%)	6.7%	23.6%	(1.9%)	-	4.7%	5.0%	4.8%
<b>TOTAL MANAGERS AND STAFF</b>	5,7	<b>172 122</b>	<b>167 310</b>	<b>179 437</b>	<b>223 845</b>	<b>219 169</b>	<b>219 169</b>	<b>229 580</b>	<b>241 059</b>	<b>252 509</b>

**14. MONTHLY TARGETS FOR REVENUE AND EXPENDITURE**

**LIM334 Ba-Phalaborwa - Supporting Table SA25 Budgeted monthly revenue and expenditure**

Description	Ref	Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
<b>Revenue</b>																
<b>Exchange Revenue</b>																
Service charges - Electricity		14 722	14 722	14 722	14 722	14 722	14 722	14 722	14 722	14 722	14 722	14 722	14 722	176 668	203 151	221 251
Service charges - Waste Management		1 831	1 831	1 831	1 831	1 831	1 831	1 831	1 831	1 831	1 831	1 831	1 831	21 978	22 704	23 430
Sale of Goods and Rendering of Services		93	93	93	93	93	93	93	93	93	93	93	93	1 119	1 152	1 187
Agency services		1 034	1 034	1 034	1 034	1 034	1 034	1 034	1 034	1 034	1 034	1 034	1 034	12 409	12 781	13 165
Interest earned from Receivables		1 453	1 453	1 453	1 453	1 453	1 453	1 453	1 453	1 453	1 453	1 453	1 453	17 439	17 962	18 501
Interest earned from Current and Non Current Assets		377	377	377	377	377	377	377	377	377	377	377	377	4 525	4 660	4 800
Rental from Fixed Assets		143	143	143	143	143	143	143	143	143	143	143	143	1 721	1 772	1 825
Construction Contract Revenue		150	150	150	150	150	150	150	150	150	150	150	150	1 800	12 362	8 740
Operational Revenue		150	150	150	150	150	150	150	150	150	150	150	150	1 801	1 855	1 911
<b>Non-Exchange Revenue</b>																
Property rates		15 494	15 494	15 494	15 494	15 494	15 494	15 494	15 494	15 494	15 494	15 494	15 494	185 931	191 881	198 021
Fines, penalties and forfeits		92	92	92	92	92	92	92	92	92	92	92	92	1 098	1 131	1 165
Licences or permits		1 335	1 335	1 335	1 335	1 335	1 335	1 335	1 335	1 335	1 335	1 335	1 335	16 017	16 498	16 993
Transfer and subsidies - Operational		18 431	18 431	18 431	18 431	18 431	18 431	18 431	18 431	18 431	18 431	18 431	18 431	221 172	219 296	233 512
Interest		3 748	3 748	3 748	3 748	3 748	3 748	3 748	3 748	3 748	3 748	3 748	3 748	44 972	46 321	47 710
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>59 054</b>	<b>59 054</b>	<b>59 054</b>	<b>59 054</b>	<b>59 054</b>	<b>59 054</b>	<b>59 054</b>	<b>59 054</b>	<b>59 054</b>	<b>59 054</b>	<b>59 054</b>	<b>59 054</b>	<b>708 648</b>	<b>753 526</b>	<b>792 211</b>
<b>Expenditure</b>																
Employee related costs		19 132	19 132	19 132	19 132	19 132	19 132	19 132	19 132	19 132	19 132	19 132	19 132	229 580	241 059	252 509
Remuneration of councillors		1 659	1 659	1 659	1 659	1 659	1 659	1 659	1 659	1 659	1 659	1 659	1 659	19 908	20 913	21 916
Bulk purchases - electricity		13 669	13 669	13 669	13 669	13 669	13 669	13 669	13 669	13 669	13 669	13 669	13 669	164 024	178 507	194 412

ANNUAL BUDGET 2026/27

Inventory consumed		2 955	2 955	2 955	2 955	2 955	2 955	2 955	2 955	2 955	2 955	2 955	2 955	35 455	36 088	39 644
Debt impairment		9 435	9 435	9 435	9 435	9 435	9 435	9 435	9 435	9 435	9 435	9 435	9 435	113 217	115 986	118 762
Depreciation, amortisation and impairment		7 092	7 092	7 092	7 092	7 092	7 092	7 092	7 092	7 092	7 092	7 092	7 092	85 106	81 879	80 106
Interest, Dividends and Rent on Land		417	417	417	417	417	417	417	417	417	417	417	417	5 000	5 000	5 000
Contracted services		5 867	5 867	5 867	5 867	5 867	5 867	5 867	5 867	5 867	5 867	5 867	5 867	70 406	69 051	66 897
Transfers and subsidies		45	45	45	45	45	45	45	45	45	45	45	45	541	559	577
Operational costs		7 476	7 476	7 476	7 476	7 476	7 476	7 476	7 476	7 476	7 476	7 476	7 476	89 707	92 268	89 915
<b>Total Expenditure</b>		<b>67 745</b>	<b>67 745</b>	<b>67 745</b>	<b>67 745</b>	<b>67 745</b>	<b>67 745</b>	<b>67 745</b>	<b>67 745</b>	<b>67 745</b>	<b>67 745</b>	<b>67 745</b>	<b>67 745</b>	<b>812 944</b>	<b>841 310</b>	<b>869 737</b>
<b>Surplus/(Deficit)</b>		<b>(8 691)</b>	<b>(8 691)</b>	<b>(8 691)</b>	<b>(8 691)</b>	<b>(8 691)</b>	<b>(8 691)</b>	<b>(8 691)</b>	<b>(8 691)</b>	<b>(8 691)</b>	<b>(8 691)</b>	<b>(8 691)</b>	<b>(8 691)</b>	<b>(104 296)</b>	<b>(87 784)</b>	<b>(77 526)</b>
Transfers and subsidies - capital (monetary allocations)		3 127	3 127	3 127	3 127	3 127	3 127	3 127	3 127	3 127	3 127	3 127	3 127	37 518	41 399	42 633
<b>Surplus/(Deficit) for the year</b>	1	<b>(5 565)</b>	<b>(5 565)</b>	<b>(5 565)</b>	<b>(5 565)</b>	<b>(5 565)</b>	<b>(5 565)</b>	<b>(5 565)</b>	<b>(5 565)</b>	<b>(5 565)</b>	<b>(5 565)</b>	<b>(5 565)</b>	<b>(5 565)</b>	<b>(66 778)</b>	<b>(46 385)</b>	<b>(34 893)</b>

**BUDGETED MONTHLY REVENUE AND EXPENDITURE (FUNCTIONAL CLASSIFICATION)**

LIM334 Ba-Phalaborwa - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

Description	Ref	Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
<b>Revenue - Functional</b>																
<b>Governance and administration</b>	-	37 837	37 837	37 837	37 837	37 837	37 837	37 837	37 837	37 837	37 837	37 837	37 837	454 045	460 825	482 361
Executive and council		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Finance and administration		37 837	37 837	37 837	37 837	37 837	37 837	37 837	37 837	37 837	37 837	37 837	37 837	454 045	460 825	482 361
Internal audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Community and public safety</b>		2 086	2 086	2 086	2 086	2 086	2 086	2 086	2 086	2 086	2 086	2 086	2 086	25 028	25 779	26 552
Community and social services		35	35	35	35	35	35	35	35	35	35	35	35	419	432	445
Sport and recreation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public safety		2 051	2 051	2 051	2 051	2 051	2 051	2 051	2 051	2 051	2 051	2 051	2 051	24 609	25 347	26 107
Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>		3 617	3 617	3 617	3 617	3 617	3 617	3 617	3 617	3 617	3 617	3 617	3 617	43 404	45 881	47 249
Planning and development		30	30	30	30	30	30	30	30	30	30	30	30	366	376	388
Road transport		3 587	3 587	3 587	3 587	3 587	3 587	3 587	3 587	3 587	3 587	3 587	3 587	43 039	45 505	46 862
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Trading services</b>		18 641	18 641	18 641	18 641	18 641	18 641	18 641	18 641	18 641	18 641	18 641	18 641	223 689	262 440	278 681
Energy sources		15 723	15 723	15 723	15 723	15 723	15 723	15 723	15 723	15 723	15 723	15 723	15 723	188 672	226 303	241 413
Water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste management		2 918	2 918	2 918	2 918	2 918	2 918	2 918	2 918	2 918	2 918	2 918	2 918	35 017	36 137	37 268
<b>Other</b>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue - Functional</b>		<b>62 181</b>	<b>62 181</b>	<b>62 181</b>	<b>62 181</b>	<b>62 181</b>	<b>62 181</b>	<b>62 181</b>	<b>62 181</b>	<b>62 181</b>	<b>62 181</b>	<b>62 181</b>	<b>62 180</b>	<b>746 166</b>	<b>794 925</b>	<b>834 844</b>
<b>Expenditure - Functional</b>																
<b>Governance and administration</b>	-	27 242	27 242	27 242	27 242	27 242	27 242	27 242	27 242	27 242	27 242	27 242	27 242	326 909	330 991	338 908
Executive and council		4 231	4 231	4 231	4 231	4 231	4 231	4 231	4 231	4 231	4 231	4 231	4 231	50 769	52 638	54 041
Finance and administration		20 682	20 682	20 682	20 682	20 682	20 682	20 682	20 682	20 682	20 682	20 682	20 682	248 186	255 364	259 583
Internal audit		2 330	2 330	2 330	2 330	2 330	2 330	2 330	2 330	2 330	2 330	2 330	2 330	27 954	22 988	25 284
<b>Community and public safety</b>		7 176	7 176	7 176	7 176	7 176	7 176	7 176	7 176	7 176	7 176	7 176	7 176	86 114	86 614	88 637
Community and social services		2 736	2 736	2 736	2 736	2 736	2 736	2 736	2 736	2 736	2 736	2 736	2 736	32 828	33 729	33 640
Sport and recreation		571	571	571	571	571	571	571	571	571	571	571	571	6 856	6 865	6 988
Public safety		2 074	2 074	2 074	2 074	2 074	2 074	2 074	2 074	2 074	2 074	2 074	2 074	24 890	26 127	27 341

ANNUAL BUDGET 2026/27

Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health		1 795	1 795	1 795	1 795	1 795	1 795	1 795	1 795	1 795	1 795	1 795	1 795	21 541	19 892	20 667
<b>Economic and environmental services</b>		<b>12 529</b>	<b>12 529</b>	<b>12 529</b>	<b>12 529</b>	<b>12 529</b>	<b>12 529</b>	<b>12 529</b>	<b>12 529</b>	<b>12 529</b>	<b>12 529</b>	<b>12 529</b>	<b>12 529</b>	<b>150 348</b>	<b>148 474</b>	<b>150 339</b>
Planning and development		2 296	2 296	2 296	2 296	2 296	2 296	2 296	2 296	2 296	2 296	2 296	2 296	27 547	27 851	28 455
Road transport		10 233	10 233	10 233	10 233	10 233	10 233	10 233	10 233	10 233	10 233	10 233	10 233	122 801	120 622	121 883
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Trading services</b>		<b>20 798</b>	<b>20 798</b>	<b>20 798</b>	<b>20 798</b>	<b>20 798</b>	<b>20 798</b>	<b>20 798</b>	<b>20 798</b>	<b>20 798</b>	<b>20 798</b>	<b>20 798</b>	<b>20 798</b>	<b>249 573</b>	<b>275 232</b>	<b>291 853</b>
Energy sources		19 615	19 615	19 615	19 615	19 615	19 615	19 615	19 615	19 615	19 615	19 615	19 615	235 378	260 657	277 179
Water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste management		1 183	1 183	1 183	1 183	1 183	1 183	1 183	1 183	1 183	1 183	1 183	1 183	14 195	14 575	14 674
<b>Other</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditure - Functional</b>		<b>67 745</b>	<b>67 745</b>	<b>67 745</b>	<b>67 745</b>	<b>67 745</b>	<b>67 745</b>	<b>67 745</b>	<b>67 745</b>	<b>67 745</b>	<b>67 745</b>	<b>67 745</b>	<b>67 745</b>	<b>812 944</b>	<b>841 310</b>	<b>869 737</b>
<b>Surplus/(Deficit) before assoc.</b>		<b>(5 565)</b>	<b>(5 565)</b>	<b>(5 565)</b>	<b>(5 565)</b>	<b>(5 565)</b>	<b>(5 565)</b>	<b>(5 565)</b>	<b>(5 565)</b>	<b>(5 565)</b>	<b>(5 565)</b>	<b>(5 565)</b>	<b>(5 565)</b>	<b>(66 778)</b>	<b>(46 385)</b>	<b>(34 893)</b>
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit)</b>	<b>1</b>	<b>(5 565)</b>	<b>(5 565)</b>	<b>(5 565)</b>	<b>(5 565)</b>	<b>(5 565)</b>	<b>(5 565)</b>	<b>(5 565)</b>	<b>(5 565)</b>	<b>(5 565)</b>	<b>(5 565)</b>	<b>(5 565)</b>	<b>(5 565)</b>	<b>(66 778)</b>	<b>(46 385)</b>	<b>(34 893)</b>

**BUDGETED MONTHLY CASH FLOW**

**LIM334 Ba-Phalaborwa - Supporting Table SA30 Budgeted monthly cash flow**

MONTHLY CASH FLOWS	Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
	R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28
<b>Cash Receipts By Source</b>													1		
Property rates	15 044	15 044	15 044	15 044	15 044	15 044	15 044	15 044	15 044	15 044	15 044	15 044	180 524	191 881	198 021
Service charges - electricity revenue	13 862	13 862	13 862	13 862	13 862	13 862	13 862	13 862	13 862	13 862	13 862	13 862	166 339	202 811	220 881
Service charges - refuse revenue	1 405	1 405	1 405	1 405	1 405	1 405	1 405	1 405	1 405	1 405	1 405	1 405	16 866	22 563	23 285
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	143	143	143	143	143	143	143	143	143	143	143	143	1 721	1 772	1 825
Interest earned - external investments	377	377	377	377	377	377	377	377	377	377	377	377	4 525	4 660	4 800
Fines, penalties and forfeits	144	144	144	144	144	144	144	144	144	144	144	144	1 722	1 774	1 827
Licences and permits	1 335	1 335	1 335	1 335	1 335	1 335	1 335	1 335	1 335	1 335	1 335	1 335	16 017	16 498	16 993
Agency services	1 034	1 034	1 034	1 034	1 034	1 034	1 034	1 034	1 034	1 034	1 034	1 034	12 409	12 781	13 165
Transfers and Subsidies - Operational	18 431	18 431	18 431	18 431	18 431	18 431	18 431	18 431	18 431	18 431	18 431	18 431	221 172	219 296	233 512
Other revenue	191	191	191	191	191	191	191	191	191	191	191	191	2 296	2 364	2 435
<b>Cash Receipts by Source</b>	<b>51 966</b>	<b>51 966</b>	<b>51 966</b>	<b>51 966</b>	<b>51 966</b>	<b>51 966</b>	<b>51 966</b>	<b>51 966</b>	<b>51 966</b>	<b>51 966</b>	<b>51 966</b>	<b>51 966</b>	<b>623 589</b>	<b>676 401</b>	<b>716 745</b>
<b>Other Cash Flows by Source</b>															
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	3 127	3 127	3 127	3 127	3 127	3 127	3 127	3 127	3 127	3 127	3 127	3 127	37 518	41 399	42 633
<b>Total Cash Receipts by Source</b>	<b>55 092</b>	<b>55 092</b>	<b>55 092</b>	<b>55 092</b>	<b>55 092</b>	<b>55 092</b>	<b>55 092</b>	<b>55 092</b>	<b>55 092</b>	<b>55 092</b>	<b>55 092</b>	<b>55 092</b>	<b>661 107</b>	<b>717 800</b>	<b>759 378</b>
<b>Cash Payments by Type</b>															
Employee related costs	18 930	18 930	18 930	18 930	18 930	18 930	18 930	18 930	18 930	18 930	18 930	18 930	227 161	238 692	249 090
Remuneration of councillors	1 659	1 659	1 659	1 659	1 659	1 659	1 659	1 659	1 659	1 659	1 659	1 659	19 908	20 913	21 916
Finance charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Bulk purchases - Electricity	14 520	14 520	14 520	14 520	14 520	14 520	14 520	14 520	14 520	14 520	14 520	14 520	174 239	188 283	207 574
Acquisition inventory - water and other inventory	1 846	1 846	1 846	1 846	1 846	1 846	1 846	1 846	1 846	1 846	1 846	1 846	22 149	22 787	37 865
Contracted services	6 254	6 254	6 254	6 254	6 254	6 254	6 254	6 254	6 254	6 254	6 254	6 254	75 053	77 491	74 706

ANNUAL BUDGET 2026/27

Transfers and subsidies - other	45	45	45	45	45	45	45	45	45	45	45	45	541	559	577
Other expenditure	7 188	7 188	7 188	7 188	7 188	7 188	7 188	7 188	7 188	7 188	7 188	7 188	86 255	82 068	84 050
<b>Cash Payments by Type</b>	<b>50 442</b>	<b>50 442</b>	<b>50 442</b>	<b>50 442</b>	<b>50 442</b>	<b>50 442</b>	<b>50 442</b>	<b>50 442</b>	<b>50 442</b>	<b>50 442</b>	<b>50 442</b>	<b>50 442</b>	<b>605 305</b>	<b>630 792</b>	<b>675 777</b>
<b>Other Cash Flows/Payments by Type</b>															
Capital assets	5 637	5 637	5 637	5 637	5 637	5 637	5 637	5 637	5 637	5 637	5 637	5 637	67 642	67 099	63 433
Retention (Capital)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of borrowing	1 700	1 700	1 700	1 700	1 700	1 700	1 700	1 700	1 700	1 700	1 700	1 700	20 400	20 400	20 400
Other Cash Flows/Payments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Cash Payments by Type</b>	<b>57 779</b>	<b>57 779</b>	<b>57 779</b>	<b>57 779</b>	<b>57 779</b>	<b>57 779</b>	<b>57 779</b>	<b>57 779</b>	<b>57 779</b>	<b>57 779</b>	<b>57 779</b>	<b>57 779</b>	<b>693 347</b>	<b>718 291</b>	<b>759 611</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD</b>	<b>(2 687)</b>	<b>(2 687)</b>	<b>(2 687)</b>	<b>(2 687)</b>	<b>(2 687)</b>	<b>(2 687)</b>	<b>(2 687)</b>	<b>(2 687)</b>	<b>(2 687)</b>	<b>(2 687)</b>	<b>(2 687)</b>	<b>(2 687)</b>	<b>(32 240)</b>	<b>(492)</b>	<b>(233)</b>
Cash/cash equivalents at the month/year begin:	34 960	32 274	29 587	26 900	24 214	21 527	18 840	16 154	13 467	10 780	8 094	5 407	34 960	2 720	2 229
Cash/cash equivalents at the month/year end:	32 274	29 587	26 900	24 214	21 527	18 840	16 154	13 467	10 780	8 094	5 407	2 720	2 720	2 229	1 996

## 15 ANNUAL BUDGET AND SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLANS

The Service Delivery and Budget Implementation Plan will be tabled by the Mayor after approving the budget and IDP within 28 working days.

## 16 CONTRACTS HAVING FUTURE BUDGETARY IMPLICATION

All services to be acquired on contracts are within the MTREF budget allocation. There is no project indicative to spent multi-year and above three years.

## 17 CAPITAL EXPENDITURE DETAILS

## 17.1 CAPITAL EXPENDITURE ON NEW ASSETS BY ASSET CLASS

LIM334 Ba-Phalaborwa - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
<b>Capital expenditure on new assets by Asset Class/Sub-class</b>										
–										
<b>Infrastructure</b>		<b>45 275</b>	<b>44 070</b>	<b>36 981</b>	<b>32 797</b>	<b>45 130</b>	<b>45 130</b>	<b>29 180</b>	<b>12 348</b>	<b>9 739</b>
Roads Infrastructure		–	–	28 737	29 578	35 999	35 999	23 789	–	–
<i>Roads</i>		–	–	23 499	26 099	35 130	35 130	14 050	–	–
<i>Road Structures</i>		–	–	5 238	3 478	870	870	9 739	–	–
Storm water Infrastructure		15 293	10 032	5 511	1 304	1 304	1 304	–	2 609	–
<i>Drainage Collection</i>		–	–	–	1 304	1 304	1 304	–	2 609	–
<i>Storm water Conveyance</i>		15 293	10 032	5 511	–	–	–	–	–	–
<i>Attenuation</i>		–	–	–	–	–	–	–	–	–
Electrical Infrastructure		–	–	2 733	1 915	7 826	7 826	5 043	5 043	5 043
<i>Power Plants</i>		–	–	–	–	–	–	1 391	1 391	1 391
<i>MV Networks</i>		–	–	2 733	–	–	–	2 609	2 609	2 609
<i>LV Networks</i>		–	–	–	–	–	–	1 043	1 043	1 043
<i>Capital Spares</i>		–	–	–	1 915	7 826	7 826	–	–	–
Water Supply Infrastructure		–	–	–	–	–	–	348	348	348
<i>Dams and Weirs</i>		–	–	–	–	–	–	–	–	–
<i>Boreholes</i>		–	–	–	–	–	–	348	348	348
Solid Waste Infrastructure		29 982	34 038	–	–	–	–	–	4 348	4 348
<i>Landfill Sites</i>		29 982	34 038	–	–	–	–	–	4 348	4 348
<b>Community Assets</b>		<b>384</b>	<b>39 954</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
Community Facilities		384	–	–	–	–	–	–	–	–
<i>Cemeteries/Crematoria</i>		384	–	–	–	–	–	–	–	–
Sport and Recreation Facilities		–	39 954	–	–	–	–	–	–	–
<i>Indoor Facilities</i>		–	39 954	–	–	–	–	–	–	–
<i>Outdoor Facilities</i>		–	–	–	–	–	–	–	–	–
<i>Capital Spares</i>		–	–	–	–	–	–	–	–	–

ANNUAL BUDGET 2026/27

<b>Other assets</b>		-	-	-	-	-	-	<b>174</b>	-	-
Operational Buildings		-	-	-	-	-	-	174	-	-
Stores		-	-	-	-	-	-	174	-	-
<b>Computer Equipment</b>		1 400	1 698	5 453	-	-	-	-	-	-
Computer Equipment		1 400	1 698	5 453	-	-	-	-	-	-
<b>Furniture and Office Equipment</b>		1 206	767	419	1 478	1 478	1 478	435	1 478	1 478
Furniture and Office Equipment		1 206	767	419	1 478	1 478	1 478	435	1 478	1 478
<b>Machinery and Equipment</b>		2 313	1 343	2 370	-	-	-	2 870	3 478	2 522
Machinery and Equipment		2 313	1 343	2 370	-	-	-	2 870	3 478	2 522
<b>Transport Assets</b>		1 365	1 226	200	-	-	-	-	-	-
Transport Assets		1 365	1 226	200	-	-	-	-	-	-
<b>Land</b>		-	-	-	3 478	3 478	3 478	696	696	31 139
Land		-	-	-	3 478	3 478	3 478	696	696	31 139
<b>Total Capital Expenditure on new assets</b>	<b>1</b>	<b>51 944</b>	<b>89 058</b>	<b>45 422</b>	<b>37 754</b>	<b>50 086</b>	<b>50 086</b>	<b>33 354</b>	<b>18 000</b>	<b>44 878</b>

The MFMA provides that a municipality may approve multi-year or single-year capital budget appropriations.

For 2026/27 financial year the infrastructure-Roads is budgeted for **R23,8 million** followed by infrastructure-Electricity is budgeted for **R5 million** and Machinery and Equipment is budgeted for **R2,8 million**. The budget is **VAT exclusive**.

The budget appropriations for the two outer years are indicative allocations based on the departmental business plans as informed by the IDP and will be reviewed on an annual basis to assess the relevance of the expenditure in relation to the strategic objectives and service delivery imperatives of the municipality.

## Funding on Capital Assets budget year 2026/27

The capital programme is funded from grants and transfers – MIG and internally generated funds from the current year’s collection. For 2026/27 financial year on the MTREF.

### DETAILED CAPITAL PROGRAMMES

#### MIG CAPITAL PROJECTS

Project no	Project Name	Project Description and Location	Project Duration		Total Budget	Sources of Funding	MTEF Forward Estimates		
			Date: Start	Date: Finish			2026/27	2027/28	2028/29
MIG1	Upgrading of gravel to block paving from Aubrey carwash via cemetery to Kanana	Upgrading of road Location: ward 1 & 19	December 2024	December 2026	R 23 630 852.54	MIG & Co-funding	R6 221 357.27	R0.00	R0.00
MIG2	Upgrading of gravel to block paving from Honeyville to Dinoko Sebera	Upgrading of road Location: ward 2 & 9	December 2024	December 2026	R34 723 255.59	MIG & Co-funding	R2 369 615.26		
MIG3	Installation of precast storm water culverts at Shitshitwe culvert	Construction of stormwater culvert Location: Makhushane Ward 2	October 2025	June 2027	R 12 200 000.00	MIG	R11 200 000.00	R0.00	R0.00
MIG4	Upgrading of gravel to block paving from clinic via ZCC	Upgrading of road from gravel to block paving. Location: Makhushane Ward 02	October 2025	June 2027	R6 400 000.00	MIG	R5 500 000.00	R0.00	R0.00
MIG5	Upgrading of gravel to block paving from Nkateko Primary to Pondo Combined	Upgrading of road from gravel to block paving. Location: Lulekani Ward 14	October 2025	June 2027	R8 000 000.00	MIG	R7 150 000.00	R0.00	R0.00
MIG6	Upgrading of gravel road to block paved road from Humulani clinic to PMC bus stop	Upgrading of road from gravel to block paving. Location: Matikoxikaya Ward 16	October 2026	June 2028	R19 900 000.00	MIG	R2 077 377.47	R17 822 622.53	R0.00
MIG7	Upgrading of gravel road to block paved road from Mabine Primary to Lebeko Secondary School	Upgrading of road from gravel to block paving. Location: Mashishimale Ward 08	October 2026	June 2029	R33 400 000.00	MIG	R3 000 000.00	R23 576 477.47	R6 823 522.53
MIG8	Construction of the new landfill site	Construction of a new landfill site	July 2028	June 2031		MIG			R35 809 627.47
					R91 900 000		<b>R37 518 350.00</b>	<b>R41 399 100.00</b>	<b>R42 633 150.00</b>

**Note: The budget figure is inclusive of VAT.**

**INEP PROJECTS**

Project Name	Sources of funding	2026/27
Electrification of 70 households at Prieska village	INEP	R1 800 000.00

**Note: The budget figure is inclusive of VAT.**

**INTERNALLY FUNDED CAPITAL PROJECTS**

Project Name	Budget Year 2026/27
Establishment of a new Cemetery in Phalaborwa	800 000.00
New 11-kV Overhead Power Line from Ext.6 to Kruger Spar	2 000 000.00
Quality of Supply Monitoring Equipment in the Distribution System	600 000.00
Replacement of Switchgear in Extension 8B Substation	1 600 000.00
New 11-kV Overhead Power Line at Potgieter Street (Main Sub to Cleveland Sub).	1 000 000.00
New 500-kVA Minisub and Meter Kiosks at Aalwyn Street in Ward 11	1 200 000.00
New Surge Generator and Related Equipment	400 000.00
New Mobile Backup Generator & Trailer	100 000.00
Capital Tools and Equipment (2 x Link Sticks and 2 x 12-kV Insulation Testers/Meggers)	100 000.00
Rehabilitation of Hanspirrow Street in ward 11	5 000 000.00

---

ANNUAL BUDGET 2026/27

Upgrading of Honeyville to Dinoko Sebera from gravel to block paving	4 514 674.54
Upgrading of gravel to block paving from Aubrey carwash via cemetery to Kanana	3 051 731.91
Refurbishment of Namakgale stadium	6 557 678.64
Construction of new storeroom for parks section	200 000.00
Procurement of Refuse Skip loader truck	1 300 000.00
Procurement of skip bins x10	400 000.00
Drilling of upstream borehole for environmental compliance at the Phalaborwa Landfill Site	200 000.00
Drilling of downstream and upstream boreholes at the Namakgale Landfill Site for Water Quality Monitoring	200 000.00
Purchase of Machinery and Equipment (Sledgers and ride on mover)	400 000.00
Purchase of Furniture and Office Equipment's	500 000.00
	<b>R29 724 085.09</b>

**Note: The budget figure is inclusive of VAT.**

## 18 . LEGISLATION COMPLIANCE STATUS

The budget compilation has taken into account the following legislative documents.

- Municipal Finance Management Act (MFMA), Act No.56 of 2003
- Division of Revenue of Act (DORA) 2026
- The Bill 2022
- Budget Regulations and Circulars
- Asset Management Regulations
- Municipal Systems Act, 2000
- Minimum Competency Levels of Municipal Finance Officers Regulations
- Local Government: Municipal Property Rates Act (MPRA)
- Municipal Budget and Reporting Regulations (MBRR)
- Municipal Standard Charts of Account (mSCOA)

**19 OTHER SUPPORTING DOCUMENTS**

**19.1 Supporting details to Budgeted Financial Performance**

**LIM334 Ba-Phalaborwa - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'**

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
<b>R thousand</b>											
<b>REVENUE ITEMS:</b>											
<b>Exchange revenue</b>											
<b>Service charges - Electricity</b>											
Appliance Maintenance	6	-	-	-	-	-	-	-	-	-	-
Availability Charges		746	(10 862)	12 152	2 907	6 727	6 727	(3 689)	7 316	7 962	8 671
Connection/Reconnection		232	855	995	452	952	952	582	1 035	1 126	1 227
Electricity Distribution Revenue for Services		-	-	-	-	-	-	-	-	-	-
Electricity Sales		118 988	129 244	126 068	192 012	175 062	175 062	94 212	173 101	199 270	217 024
Joint Pole Usage		-	-	-	-	-	-	-	-	-	-
Meter Compliance Testing		-	-	-	-	-	-	-	-	-	-
Meter Reading Fees		-	-	-	-	-	-	-	-	-	-
Notice Revenues		-	-	-	-	-	-	-	-	-	-
Temporary Service Plant		-	-	-	-	-	-	-	-	-	-
<b>Total Service charges - Electricity</b>		<b>119 965</b>	<b>119 238</b>	<b>139 214</b>	<b>195 370</b>	<b>182 740</b>	<b>182 740</b>	<b>91 106</b>	<b>181 452</b>	<b>208 358</b>	<b>226 922</b>
<i>Less Revenue Foregone (in excess of 50 kwh per indigent household per month)</i>		-	(1 487)	(1 402)	(1 413)	(1 913)	(1 913)	(1 203)	(4 785)	(5 207)	(5 671)
<i>Less Cost of Free Basis Services (50 kwh per indigent household per month)</i>		-	-	-	-	-	-	-	-	-	-
<b>Net Service charges - Electricity</b>		<b>119 965</b>	<b>117 751</b>	<b>137 812</b>	<b>193 957</b>	<b>180 827</b>	<b>180 827</b>	<b>89 902</b>	<b>176 668</b>	<b>203 151</b>	<b>221 251</b>
<b>Service charges - Waste Management</b>											
Availability Charges	6	-	-	-	-	-	-	-	-	-	-
Carrier Bags		-	-	-	-	-	-	-	-	-	-
Disposal Facilities		-	-	-	-	-	-	-	-	-	-
Refuse Bags		-	-	-	-	-	-	-	-	-	-
Refuse Removal		18 993	21 257	22 505	20 069	22 069	22 069	14 914	24 064	24 859	25 654
Skip		-	-	-	-	-	-	-	-	-	-
Waste Bins		-	-	-	-	-	-	-	-	-	-
<b>Total refuse removal revenue</b>		<b>18 993</b>	<b>21 257</b>	<b>22 505</b>	<b>20 069</b>	<b>22 069</b>	<b>22 069</b>	<b>14 914</b>	<b>24 064</b>	<b>24 859</b>	<b>25 654</b>
<i>Less Revenue Foregone (in excess of one removal a week to indigent households)</i>		(436)	(1 090)	(1 097)	(175)	(875)	(875)	(670)	(2 086)	(2 155)	(2 224)
<i>Less Cost of Free Basis Services (removed once a week to indigent households)</i>		-	-	-	-	-	-	-	-	-	-

ANNUAL BUDGET 2026/27

<b>Net Service charges - Waste Management</b>	<b>18 558</b>	<b>20 167</b>	<b>21 408</b>	<b>19 894</b>	<b>21 194</b>	<b>21 194</b>	<b>14 244</b>	<b>21 978</b>	<b>22 704</b>	<b>23 430</b>
<b><u>Sales of Goods and Rendering of Services</u></b>										
Academic Services	-	-	-	-	-	-	-	-	-	-
Advertisements	105	155	180	137	186	186	164	194	199	205
Amendment Fees	-	-	-	-	-	-	-	-	-	-
Application Fees for Land Usage	70	130	284	165	165	165	28	172	177	182
Building Plan Approval	101	106	114	146	146	146	72	152	157	162
Building Plan Clause Levy	-	-	-	-	-	-	-	-	-	-
Buyers Card	-	-	-	-	-	-	-	-	-	-
Camping Fees	-	-	-	-	-	-	-	-	-	-
Cemetery and Burial	149	159	197	154	204	204	141	213	219	225
Cleaning and Removal	-	-	-	-	-	-	-	-	-	-
Clearance Certificates	110	111	191	144	194	194	140	202	208	214
Computer Services	-	-	-	-	-	-	-	-	-	-
Day Care Fees	-	-	-	-	-	-	-	-	-	-
Demolition Application Fees	-	-	-	-	-	-	-	-	-	-
Development Charges	-	-	-	-	-	-	-	-	-	-
Domestic Services	-	-	-	-	-	-	-	-	-	-
Drainage Fees	-	-	-	-	-	-	-	-	-	-
Encroachment Fees	-	-	-	-	-	-	-	-	-	-
Entrance Fees	-	-	-	-	-	-	-	-	-	-
Escort Fees	11	11	6	14	14	14	-	14	15	15
Exempted Parking	-	-	-	-	-	-	-	-	-	-
Fire Services	-	-	-	-	-	-	-	-	-	-
Health Services	-	-	-	-	-	-	-	-	-	-
Housing (Boarding Services)	-	-	-	-	-	-	-	-	-	-
Immunisation Fees	-	-	-	-	-	-	-	-	-	-
Laboratory Services	-	-	-	-	-	-	-	-	-	-
Legal Fees	-	-	-	-	-	-	-	-	-	-
Library Fees	118	119	160	136	161	161	108	168	173	178
Management Fees	-	-	-	-	-	-	-	-	-	-
Meal and Refreshment	-	-	-	-	-	-	-	-	-	-
Membership Fees	-	-	-	-	-	-	-	-	-	-
Objections and Appeals	-	-	-	-	-	-	-	-	-	-
Occupation Certificates	-	-	-	-	-	-	-	-	-	-
Parking Fees	-	-	-	-	-	-	-	-	-	-
Photo copies, Faxes and Telephone charges	-	4	12	5	5	5	0	5	5	5
<b>Total Sales of Goods and Rendering of Services</b>	<b>664</b>	<b>795</b>	<b>1 144</b>	<b>902</b>	<b>1 076</b>	<b>1 076</b>	<b>654</b>	<b>1 119</b>	<b>1 152</b>	<b>1 187</b>
<b><u>Agency Services</u></b>										
<b>District Municipalities</b>										
Eastern Cape	-	-	-	-	-	-	-	-	-	-
Free State	-	-	-	-	-	-	-	-	-	-
Gauteng	-	-	-	-	-	-	-	-	-	-
KwazuluNatal	-	-	-	-	-	-	-	-	-	-

Limpopo	11 628	9 394	9 863	8 261	8 261	8 261	-	8 591	8 849	9 115
Mpumalanga	-	-	-	-	-	-	-	-	-	-
Northern Cape	-	-	-	-	-	-	-	-	-	-
Northwest	-	-	-	-	-	-	-	-	-	-
Western Cape	-	-	-	-	-	-	-	-	-	-
<b>Total District Municipalities</b>	<b>11 628</b>	<b>9 394</b>	<b>9 863</b>	<b>8 261</b>	<b>8 261</b>	<b>8 261</b>	<b>-</b>	<b>8 591</b>	<b>8 849</b>	<b>9 115</b>
<b>National</b>										
AARTO	-	-	-	-	-	-	-	-	-	-
Department of Environmental Affairs	-	-	-	-	-	-	-	-	-	-
<b>Total National</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Provincial</b>										
Eastern Cape	-	-	-	-	-	-	-	-	-	-
Free State	-	-	-	-	-	-	-	-	-	-
Gauteng	-	-	-	-	-	-	-	-	-	-
KwazuluNatal	-	-	-	-	-	-	-	-	-	-
Limpopo	3 773	3 994	3 430	3 671	3 671	3 671	640	3 818	3 932	4 050
Mpumalanga	-	-	-	-	-	-	-	-	-	-
Northern Cape	-	-	-	-	-	-	-	-	-	-
Northwest	-	-	-	-	-	-	-	-	-	-
Western Cape	-	-	-	-	-	-	-	-	-	-
<b>Total Provincial</b>	<b>3 773</b>	<b>3 994</b>	<b>3 430</b>	<b>3 671</b>	<b>3 671</b>	<b>3 671</b>	<b>640</b>	<b>3 818</b>	<b>3 932</b>	<b>4 050</b>
<b>Total Agency Services</b>	<b>15 400</b>	<b>13 388</b>	<b>13 293</b>	<b>11 932</b>	<b>11 932</b>	<b>11 932</b>	<b>640</b>	<b>12 409</b>	<b>12 781</b>	<b>13 165</b>
<b>Interest - Deemed Interest</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b><u>Interest earned from Receivables</u></b>										
Affiliates/Related Parties/Associated Companies	-	-	-	-	-	-	-	-	-	-
Electricity	4 309	3 700	4 672	5 212	5 212	5 212	188	5 420	5 583	5 750
Housing	-	-	-	-	-	-	-	-	-	-
Housing Land Sales	-	-	-	-	-	-	-	-	-	-
Housing Selling Schemes	-	-	-	-	-	-	-	-	-	-
Merchandising, Jobbing and Contracts	-	-	-	-	-	-	-	-	-	-
Property Rental Debtors	1	-	6	-	-	-	-	-	-	-
SARS	-	-	-	-	-	-	-	-	-	-
Service Charges	13 528	1 574	-	22	22	22	-	23	23	24
Sporting and Other Bodies	-	-	-	-	-	-	-	-	-	-
Staff	-	-	-	-	-	-	-	-	-	-
Waste Management	7 788	8 977	10 308	11 534	11 534	11 534	7 602	11 996	12 356	12 726
Waste Water Management	-	-	-	-	-	-	-	-	-	-
Water	-	-	-	-	-	-	-	-	-	-
Shared Services	-	-	-	-	-	-	-	-	-	-

<b>Total Interest earned from Receivables</b>	<b>25 626</b>	<b>14 251</b>	<b>14 986</b>	<b>16 768</b>	<b>16 768</b>	<b>16 768</b>	<b>7 791</b>	<b>17 439</b>	<b>17 962</b>	<b>18 501</b>
<b>Interest earned from Current and Non Current Assets</b>										
Bank Accounts	-	-	-	-	-	-	-	-	-	-
Financial Assets	-	-	-	-	-	-	-	-	-	-
Short Term Investments and Call Accounts	4 026	5 120	4 881	5 351	4 351	4 351	2 076	4 525	4 660	4 800
<b>Total Interest earned from Current and Non Current Assets</b>	<b>4 026</b>	<b>5 120</b>	<b>4 881</b>	<b>5 351</b>	<b>4 351</b>	<b>4 351</b>	<b>2 076</b>	<b>4 525</b>	<b>4 660</b>	<b>4 800</b>
<b>Dividends</b>										
External Investment	-	-	-	-	-	-	-	-	-	-
Municipal Entities	-	-	-	-	-	-	-	-	-	-
<b>Total Dividends</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Property Plant and Equipment	512	342	526	349	1 654	1 654	986	1 721	1 772	1 825
<b>Total Market Related</b>	<b>512</b>	<b>342</b>	<b>526</b>	<b>349</b>	<b>1 654</b>	<b>1 654</b>	<b>986</b>	<b>1 721</b>	<b>1 772</b>	<b>1 825</b>
<b>Non-market Related</b>										
Biological Assets	-	-	-	-	-	-	-	-	-	-
Heritage Assets	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-
Property Plant and Equipment	-	-	-	-	-	-	-	-	-	-
<b>Total Non-market Related</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Rental from Fixed Assets</b>	<b>512</b>	<b>342</b>	<b>526</b>	<b>349</b>	<b>1 654</b>	<b>1 654</b>	<b>986</b>	<b>1 721</b>	<b>1 772</b>	<b>1 825</b>
<b>Total Special Rating Levies</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Construction Contract Revenue</b>	<b>-</b>	<b>-</b>	<b>2 889</b>	<b>5 091</b>	<b>5 091</b>	<b>5 091</b>	<b>2 635</b>	<b>1 800</b>	<b>12 362</b>	<b>8 740</b>
<b>Development Charges</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Operational Revenue</b>										
Administrative Handling Fees	613	501	194	1 853	553	553	99	576	593	611
Arbor City Awards Competition	-	-	-	-	-	-	-	-	-	-
Bad Debts Recovered	-	-	-	-	-	-	-	-	-	-
Bottle Ke Botho Cleaning and Greening Award	-	-	-	-	-	-	-	-	-	-
Breakages and Losses Recovered	-	-	-	-	-	-	-	-	-	-
Bursary Repayment	-	-	-	-	-	-	-	-	-	-
Collection Charges	-	-	-	-	-	-	-	-	-	-
Commission	-	-	-	-	-	-	-	-	-	-
Discounts and Early Settlements	-	-	-	5 441	441	441	-	459	472	487
Incidental Cash Surpluses	-	(4)	128	97	712	712	276	740	762	785
Inspection Fees	-	-	-	-	-	-	-	-	-	-
Insurance Refund	-	-	-	-	-	-	-	-	-	-
Merchandising, Jobbing and Contracts	-	-	-	-	-	-	-	-	-	-
Recovery Maintenance	-	-	-	-	-	-	-	-	-	-
Registration Fees	-	-	-	-	-	-	-	-	-	-
Request for Information	-	-	-	-	-	-	-	-	-	-
Sale of Property	-	-	3	41	26	26	1	27	27	28
Skills Development Levy Refund	-	-	-	-	-	-	-	-	-	-

Staff and Councillors Recoveries	-	-	-	-	-	-	-	-	-	-
<b>Total Operational Revenue</b>	<b>613</b>	<b>497</b>	<b>324</b>	<b>7 432</b>	<b>1 732</b>	<b>1 732</b>	<b>375</b>	<b>1 801</b>	<b>1 855</b>	<b>1 911</b>
<b>Non-Exchange revenue</b>										
<b>Property Rates</b>										
Agricultural Properties	7 463	13 169	14 410	51 476	91 976	91 976	60 756	85 040	87 761	90 570
Business and Commercial Properties	21 496	29 601	31 050	30 041	33 541	33 541	24 018	36 141	37 297	38 491
Industrial Properties	3 225	3 279	3 681	3 993	3 993	3 993	2 878	3 993	4 121	4 252
Mining Properties	9 746	10 825	11 355	11 922	11 922	11 922	8 130	11 922	12 303	12 697
Public Benefit Organisations	(7)	46	38	36	11	11	10	11	11	12
Public Service Infrastructure Properties	31 566	(12)	16	38 577	8 447	8 447	(57)	267	275	284
Public Service Purposes Properties	(1 304)	224	50	(1 343)	1 812	1 812	1 619	2 680	2 765	2 854
Residential Properties	61 386	69 577	65 840	77 304	59 804	59 804	40 345	56 804	58 622	60 498
Residential Sectional Title Garages	-	-	-	-	-	-	-	-	-	-
Sport Clubs and Fields	-	-	-	-	-	-	-	-	-	-
Vacant Land	1 504	1 032	2 619	2 172	2 672	2 672	1 641	1 672	1 726	1 781
<b>Total Property Rates</b>	<b>135 075</b>	<b>127 740</b>	<b>129 059</b>	<b>214 177</b>	<b>214 177</b>	<b>214 177</b>	<b>139 341</b>	<b>198 528</b>	<b>204 881</b>	<b>211 438</b>
<i>Less Revenue Foregone (exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)</i>	-	-	-	-	-	-	-	(12 597)	(13 000)	(13 417)
<b>Net Property Rates</b>	<b>135 075</b>	<b>127 740</b>	<b>129 059</b>	<b>214 177</b>	<b>214 177</b>	<b>214 177</b>	<b>139 341</b>	<b>185 931</b>	<b>191 881</b>	<b>198 021</b>
<b>Surcharges and Taxes</b>										
Surcharges	-	-	-	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-	-	-	-
<b>Total Surcharges and Taxes</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fines, Penalties and Forfeits</b>										
Fines	514	280	768	1 306	1 056	1 056	145	1 098	1 131	1 165
Forfeits	-	-	-	-	-	-	-	-	-	-
Penalties	-	-	-	-	-	-	-	-	-	-
<b>Total Fines, Penalties and Forfeits</b>	<b>514</b>	<b>280</b>	<b>768</b>	<b>1 306</b>	<b>1 056</b>	<b>1 056</b>	<b>145</b>	<b>1 098</b>	<b>1 131</b>	<b>1 165</b>
<b>Licences or Permits</b>										
Road and Transport	4 143	4 296	5 572	5 851	15 401	15 401	13 478	16 017	16 498	16 993
Threatened and Protected Species	-	-	-	-	-	-	-	-	-	-
Trading	-	-	-	-	-	-	-	-	-	-
<b>Total Licences or Permits</b>	<b>4 143</b>	<b>4 296</b>	<b>5 572</b>	<b>5 851</b>	<b>15 401</b>	<b>15 401</b>	<b>13 478</b>	<b>16 017</b>	<b>16 498</b>	<b>16 993</b>
<b>Transfer and subsidies - Operational</b>										
<b>Allocations In-kind</b>										
Departmental Agencies and Accounts	303	305	314	-	-	-	148	-	-	-
District Municipalities	-	-	-	-	-	-	-	-	-	-
Foreign Government and International Organisations	-	-	-	-	-	-	-	-	-	-
Higher Educational Institutions	-	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-	-
National Government	-	-	-	-	-	-	-	-	-	-
Non-Profit Institutions	-	-	-	-	-	-	-	-	-	-
Parent Municipality	-	-	-	-	-	-	-	-	-	-

Private Enterprises	-	-	-	-	-	-	-	-	-	-
Provincial Government	-	-	-	-	-	-	-	-	-	-
Public Corporations	-	-	-	-	-	-	-	-	-	-
<b>Total Allocations In-kind</b>	<b>303</b>	<b>305</b>	<b>314</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>148</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Monetary Allocations</b>										
Departmental Agencies and Accounts	-	-	-	-	233	233	-	250	250	250
District Municipalities	-	-	-	-	-	-	-	-	-	-
Foreign Government and International Organisations	-	-	-	-	-	-	-	-	-	-
Higher Educational Institutions	-	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-	-
National Governments	5 913	10 115	6 552	6 758	6 758	6 758	5 358	6 650	5 279	5 344
National Revenue Fund	189 853	205 239	216 586	217 276	217 276	217 276	217 201	214 272	213 767	227 918
Non-Profit Institutions	-	-	-	-	-	-	-	-	-	-
Parent Municipality	-	-	-	-	-	-	-	-	-	-
Private Enterprises	-	-	-	-	-	-	-	-	-	-
Provincial Government	-	-	-	-	-	-	-	-	-	-
Public Corporations	-	-	-	-	-	-	-	-	-	-
<b>Total Monetary Allocations</b>	<b>195 767</b>	<b>215 354</b>	<b>223 137</b>	<b>224 034</b>	<b>224 267</b>	<b>224 267</b>	<b>222 559</b>	<b>221 172</b>	<b>219 296</b>	<b>233 512</b>
<b>Total Transfer and subsidies - Operational</b>	<b>196 070</b>	<b>215 659</b>	<b>223 452</b>	<b>224 034</b>	<b>224 267</b>	<b>224 267</b>	<b>222 707</b>	<b>221 172</b>	<b>219 296</b>	<b>233 512</b>
<b>Interest Receivables</b>										
Property Rates	30 429	34 468	39 035	43 242	43 242	43 242	25 871	44 972	46 321	47 710
<b>Service Charges</b>										
Electricity	-	-	-	-	-	-	-	-	-	-
Waste Management	-	-	-	-	-	-	-	-	-	-
Waste Water Management	-	-	-	-	-	-	-	-	-	-
Water	-	-	-	-	-	-	-	-	-	-
<b>Total Service Charges</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Interest Receivables</b>	<b>30 429</b>	<b>34 468</b>	<b>39 035</b>	<b>43 242</b>	<b>43 242</b>	<b>43 242</b>	<b>25 871</b>	<b>44 972</b>	<b>46 321</b>	<b>47 710</b>
<b>Fuel Levy (RSC Replacement Grant)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Operational Revenue - Service Charges</b>										
Electricity - Availability Charges	-	-	-	-	-	-	-	-	-	-
Waste Management - Availability Charges	-	-	-	-	-	-	-	-	-	-
Waste Water Management - Availability Charges	-	-	-	-	-	-	-	-	-	-
Water - Availability Charges	-	-	-	-	-	-	-	-	-	-
<b>Total Operational Revenue - Service Charges</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Gains on Disposal of Fixed and Intangible Assets</b>										
Biological Assets	(17)	87	-	-	-	-	-	-	-	-
Heritage Assets	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-
Living resources	-	-	-	-	-	-	-	-	-	-
Property, Plant and Equipment	-	-	-	-	-	-	-	-	-	-
<b>Total Disposal of Fixed and Intangible Assets</b>	<b>(17)</b>	<b>87</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>Other Gains</b>										
Debt waived	-	-	-	-	-	-	-	-	-	-
Fair Value Adjustment										
Actuarial Assessments	-	-	-	-	-	-	-	-	-	-
Leave Gratuity	-	-	-	-	-	-	-	-	-	-
Long Service Awards	10 542	(1 476)	2 412	-	-	-	-	-	-	-
Medical	-	-	-	-	-	-	-	-	-	-
Pension Funds	-	-	-	-	-	-	-	-	-	-
<b>Total Actuarial Assessments</b>	<b>10 542</b>	<b>(1 476)</b>	<b>2 412</b>	-	-	-	-	-	-	-
<b>Total Fair Value Adjustment</b>	<b>10 542</b>	<b>(1 476)</b>	<b>2 412</b>	-	-	-	-	-	-	-
Foreign Exchange	-	-	-	-	-	-	-	-	-	-
Contributions to Provisions for landfill sites	-	-	-	-	-	-	-	-	-	-
<b>Total Other Gains</b>	<b>10 542</b>	<b>(1 476)</b>	<b>2 412</b>	-	-	-	-	-	-	-
Discontinued Operations										
<b>Total Revenue</b>	<b>562 120</b>	<b>553 365</b>	<b>597 562</b>	<b>750 286</b>	<b>742 768</b>	<b>742 768</b>	<b>520 844</b>	<b>708 648</b>	<b>753 526</b>	<b>792 211</b>
<b>EXPENDITURE ITEMS:</b>										
<b>Employee related costs</b>										
<b>Salaries and Allowances</b>										
Basic Salary	96 507	97 504	104 564	122 413	121 170	121 170	72 345	126 925	133 272	139 602
Bonuses	46	283	290	-	-	-	-	-	-	-
<b>Allowance</b>										
Accommodation, Travel and Incidental	-	-	-	-	-	-	-	-	-	-
Cellular and Telephone	1 543	1 938	1 916	2 182	2 377	2 377	1 305	2 490	2 615	2 739
Housing Benefits	727	590	528	1 056	1 051	1 051	420	1 101	1 156	1 211
Non-pensionable	2 221	1 352	1 466	5 782	3 180	3 180	1 111	3 331	3 498	3 664
Travel or Motor Vehicle	14 854	15 736	17 023	22 408	20 988	20 988	12 083	21 985	23 085	24 181
Voluntary Work	-	-	-	-	-	-	-	-	-	-
<b>Total Allowance</b>	<b>19 346</b>	<b>19 616</b>	<b>20 933</b>	<b>31 429</b>	<b>27 597</b>	<b>27 597</b>	<b>14 918</b>	<b>28 908</b>	<b>30 354</b>	<b>31 795</b>
<b>Service Related Benefits</b>										
Acting	3 039	3 136	3 351	4 777	3 642	3 642	1 861	3 815	4 006	4 196
Bonus	7 906	7 820	8 174	9 808	9 661	9 661	5 139	10 120	10 626	11 130
Danger Allowance	-	-	-	-	-	-	-	-	-	-
Entertainment	-	-	-	-	-	-	-	-	-	-
Fire Brigade	-	-	-	-	-	-	-	-	-	-
In-kind Benefits	-	-	-	-	-	-	-	-	-	-
Leave Pay	11 199	8 216	10 180	11 060	8 800	8 800	3 797	9 218	9 679	10 139
Lifeguard/Duty Squads	-	-	-	-	-	-	-	-	-	-
Long Service Award	(994)	(2 196)	(424)	-	1 566	1 566	1 433	1 641	1 723	1 805
Overtime	3 844	1 394	2 428	4 656	4 546	4 546	2 296	4 762	5 000	5 238
Scarcity	-	-	-	-	-	-	-	-	-	-
Standby Allowance	551	-	-	1 150	950	950	345	995	1 045	1 095
Tools Allowance	1	1	1	2	2	2	0	2	2	2
Uniform-Special-Protective Clothing	-	-	-	-	-	-	-	-	-	-

Leave gratuity	-	-	-	-	-	-	-	-	-	-
Long Term Service Award	-	-	-	-	-	-	-	-	-	-
<b>Total Service Related Benefits</b>	<b>25 545</b>	<b>18 372</b>	<b>23 710</b>	<b>31 454</b>	<b>29 167</b>	<b>29 167</b>	<b>14 872</b>	<b>30 553</b>	<b>32 081</b>	<b>33 604</b>
<b>Total Salaries and Allowances</b>	<b>141 444</b>	<b>135 774</b>	<b>149 498</b>	<b>185 296</b>	<b>177 935</b>	<b>177 935</b>	<b>102 135</b>	<b>186 386</b>	<b>195 706</b>	<b>205 002</b>
Social Contributions										
Bargaining Council	47	48	52	100	102	102	36	106	112	117
Group Life Insurance	522	575	716	1 130	1 130	1 130	534	1 184	1 243	1 302
Medical	9 216	11 457	8 890	12 973	15 897	15 897	8 509	16 652	17 485	18 315
Pension	18 375	18 697	19 482	23 357	23 127	23 127	13 828	24 226	25 437	26 645
Unemployment Insurance	770	758	799	989	979	979	525	1 025	1 076	1 127
<b>Total Social Contributions</b>	<b>28 929</b>	<b>31 536</b>	<b>29 940</b>	<b>38 549</b>	<b>41 235</b>	<b>41 235</b>	<b>23 433</b>	<b>43 193</b>	<b>45 353</b>	<b>47 507</b>
Post-retirement Benefit	-	-	-	-	-	-	-	-	-	-
Medical	1 749	-	-	-	-	-	-	-	-	-
Other Benefits	-	-	-	-	-	-	-	-	-	-
Pension	-	-	-	-	-	-	-	-	-	-
<b>Total Post-retirement Benefit</b>	<b>1 749</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Sub-Total</b>	<b>172 122</b>	<b>167 310</b>	<b>179 437</b>	<b>223 845</b>	<b>219 169</b>	<b>219 169</b>	<b>125 568</b>	<b>229 580</b>	<b>241 059</b>	<b>252 509</b>
Less: Employees costs capitalised to PPE	-	-	-	-	-	-	-	-	-	-
<b>Total Employee Related Cost</b>	<b>172 122</b>	<b>167 310</b>	<b>179 437</b>	<b>223 845</b>	<b>219 169</b>	<b>219 169</b>	<b>125 568</b>	<b>229 580</b>	<b>241 059</b>	<b>252 509</b>
<b>Remuneration of Councillors</b>										
<b>Allowances and Service Related Benefits</b>										
Basic Salary	9 873	11 711	11 799	12 843	12 843	12 843	7 536	13 253	13 926	14 597
Cell phone Allowance	1 624	1 716	1 735	1 897	1 897	1 897	1 155	1 987	2 086	2 185
Housing Allowance	-	-	-	-	-	-	-	-	-	-
In-kind Benefits	-	-	-	-	-	-	-	-	-	-
Market Related Non-pensionable Allowance	-	-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance	-	-	-	-	-	-	-	-	-	-
Office-bearer Allowance	3 401	-	-	-	-	-	-	-	-	-
Out of pocket Expenses	-	-	-	-	-	-	-	-	-	-
Travelling Allowance	3 291	3 560	3 726	4 456	4 456	4 456	2 512	4 667	4 901	5 134
Use of Personal Facilities	-	-	-	-	-	-	-	-	-	-
<b>Total Allowances and Service Related Benefits</b>	<b>18 189</b>	<b>16 987</b>	<b>17 260</b>	<b>19 196</b>	<b>19 196</b>	<b>19 196</b>	<b>11 204</b>	<b>19 908</b>	<b>20 913</b>	<b>21 916</b>
<b>Social Contributions</b>										
Medial Aid Benefits	-	-	-	-	-	-	-	-	-	-
Pension Fund Contributions	-	-	-	-	-	-	-	-	-	-
<b>Total Social Contributions</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Remuneration of Councillors</b>	<b>18 189</b>	<b>16 987</b>	<b>17 260</b>	<b>19 196</b>	<b>19 196</b>	<b>19 196</b>	<b>11 204</b>	<b>19 908</b>	<b>20 913</b>	<b>21 916</b>
<b>Bulk Purchases - Electricity</b>										
ESKOM	93 614	116 160	138 092	150 812	150 812	150 812	100 682	164 024	178 507	194 412
<b>Independent Power Producers</b>										
<b>Green Electricity</b>										
Green Charges	-	-	-	-	-	-	-	-	-	-
Green Rights and Certificates	-	-	-	-	-	-	-	-	-	-

<b>Total Green Electricity</b>	-	-	-	-	-	-	-	-	-	-
Renewable, Cogen, etc	-	-	-	-	-	-	-	-	-	-
<b>Total Independent Power Producers</b>	-	-	-	-	-	-	-	-	-	-
Self Generation	-	-	-	-	-	-	-	-	-	-
Capitalisation Electricity Costs (Credit Account)	-	-	-	-	-	-	-	-	-	-
<b>Total Bulk Purchases - Electricity</b>	<b>93 614</b>	<b>116 160</b>	<b>138 092</b>	<b>150 812</b>	<b>150 812</b>	<b>150 812</b>	<b>100 682</b>	<b>164 024</b>	<b>178 507</b>	<b>194 412</b>
<b>Inventory Consumed</b>										
Agricultural	108	198	30	-	-	-	-	-	-	-
Consumables	1 698	3 231	1 574	1 545	1 748	1 748	806	1 988	2 054	2 119
Finished Goods	-	-	-	-	-	-	-	-	-	-
Housing Stock	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-
Materials and Supplies	34 200	42 853	40 507	24 768	31 687	31 687	15 685	33 467	34 035	37 524
Water	-	-	-	-	-	-	-	-	-	-
<b>Sub-total</b>	<b>36 006</b>	<b>46 282</b>	<b>42 111</b>	<b>26 313</b>	<b>33 435</b>	<b>33 435</b>	<b>16 491</b>	<b>35 455</b>	<b>36 088</b>	<b>39 644</b>
Less: Capitalisation of inventory consumed	-	-	-	-	-	-	-	-	-	-
<b>Total Inventory Consumed</b>	<b>36 006</b>	<b>46 282</b>	<b>42 111</b>	<b>26 313</b>	<b>33 435</b>	<b>33 435</b>	<b>16 491</b>	<b>35 455</b>	<b>36 088</b>	<b>39 644</b>
<b>Debt Impairment</b>										
<b>Trade and Other Receivables from Exchange Transactions</b>										
Electricity	1 133	-	-	17 570	17 570	17 570	-	18 220	18 821	19 423
Shared Services	-	-	-	-	-	-	-	-	-	-
Waste Management	-	-	-	5 445	5 445	5 445	-	5 647	5 833	6 020
Waste Water Management	-	-	-	-	-	-	-	-	-	-
Water	-	-	-	-	-	-	-	-	-	-
Non Specific Accounts	-	-	-	-	-	-	-	-	-	-
<b>Total Trade and Other Receivables from Exchange Transactions</b>	<b>1 133</b>	<b>-</b>	<b>-</b>	<b>23 015</b>	<b>23 015</b>	<b>23 015</b>	<b>-</b>	<b>23 867</b>	<b>24 654</b>	<b>25 443</b>
<b>Other Receivables from Non-exchange Revenue</b>										
<b>Property Rates</b>										
Property Rates General	-	-	-	-	-	-	-	-	-	-
Agricultural Properties	-	-	-	-	-	-	-	-	-	-
Business and Commercial Properties	-	-	-	-	-	-	-	-	-	-
Industrial Properties	-	-	-	-	-	-	-	-	-	-
Mining Properties	-	-	-	-	-	-	-	-	-	-
Public Benefit Organisations	-	-	-	-	-	-	-	-	-	-
Public Service Infrastructure Properties	-	-	-	-	-	-	-	-	-	-
Public Service Purposes Properties	-	-	-	-	-	-	-	-	-	-
Residential Properties	-	-	-	87 127	87 127	87 127	-	89 351	91 332	93 319
Residential Sectional Title Garages	-	-	-	-	-	-	-	-	-	-
Sport Clubs and Fields	-	-	-	-	-	-	-	-	-	-
Vacant Land	-	-	-	-	-	-	-	-	-	-
<b>Total Property Rates</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>87 127</b>	<b>87 127</b>	<b>87 127</b>	<b>-</b>	<b>89 351</b>	<b>91 332</b>	<b>93 319</b>
<b>Total Other Receivables from Non-exchange Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>87 127</b>	<b>87 127</b>	<b>87 127</b>	<b>-</b>	<b>89 351</b>	<b>91 332</b>	<b>93 319</b>
<b>Total Debt Impairment</b>	<b>1 133</b>	<b>-</b>	<b>-</b>	<b>110 142</b>	<b>110 142</b>	<b>110 142</b>	<b>-</b>	<b>113 217</b>	<b>115 986</b>	<b>118 762</b>

<b>Depreciation, Amortisation and Impairment</b>										
<b>Amortisation</b>										
Intangible Assets	91	91	0	-	-	-	-	-	-	-
<b>Total Amortisation</b>	<b>91</b>	<b>91</b>	<b>0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Depreciation</b>										
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-	-
Coastal Infrastructure	-	-	-	-	-	-	-	-	-	-
Community Assets	12 914	11 114	8 713	14 364	14 635	14 635	9 439	24 074	24 526	24 074
Computer Equipment	877	852	2 331	1 668	2 168	2 168	1 449	-	-	-
Electrical Infrastructure	-	8 173	8 222	10 822	9 932	9 932	5 494	9 820	10 114	9 820
Furniture and Office Equipment	314	479	446	812	812	812	522	-	-	-
Heritage Assets	-	-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-
Libraries	-	-	-	-	-	-	-	-	-	-
Living resources	-	-	-	-	-	-	-	-	-	-
Machinery and Equipment	1 035	861	1 041	2 063	1 563	1 563	862	-	-	-
Other Assets	16 606	10 365	10 345	14 384	16 884	16 884	11 057	-	-	-
Rail Infrastructure	-	-	-	-	-	-	-	-	-	-
Roads Infrastructure	40 403	31 946	33 169	36 814	35 764	35 764	22 735	48 047	43 978	43 047
Sanitation Infrastructure	-	-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure	-	-	-	-	-	-	-	-	-	-
Storm water Infrastructure	25	2 161	2 477	3 129	3 073	3 073	1 769	3 166	3 261	3 166
Transport Assets	2 615	2 290	2 017	3 163	2 388	2 388	1 370	-	-	-
Water Supply Infrastructure	-	-	-	-	-	-	-	-	-	-
Zoo, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-	-
<b>Total Depreciation</b>	<b>74 789</b>	<b>68 242</b>	<b>68 760</b>	<b>87 220</b>	<b>87 220</b>	<b>87 220</b>	<b>54 697</b>	<b>85 106</b>	<b>81 879</b>	<b>80 106</b>
<b>Capital Impairment Losses and Reversals</b>										
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-	-
Construction Work-in-progress	-	-	-	-	-	-	-	-	-	-
Heritage Assets	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-
Investment Property	(27 458)	(31 933)	(20 288)	-	-	-	-	-	-	-
Living resources	-	-	-	-	-	-	-	-	-	-
Contributions to Provisions for landfill sites	-	-	-	-	-	-	-	-	-	-
Property, Plant and Equipment	-	-	-	-	-	-	-	-	-	-
Coastal Infrastructure	-	-	-	-	-	-	-	-	-	-
Community Assets	-	-	-	-	-	-	-	-	-	-
Computer Equipment	-	-	-	-	-	-	-	-	-	-
Electrical Infrastructure	-	-	-	-	-	-	-	-	-	-
Furniture and Office Equipment	-	-	-	-	-	-	-	-	-	-
Housing	-	799	3 381	-	-	-	-	-	-	-
Information and Communication Infrastructure	-	-	-	-	-	-	-	-	-	-

Land	-	-	-	-	-	-	-	-	-	-
Machinery and Equipment	-	-	-	-	-	-	-	-	-	-
Operational Buildings	-	-	-	-	-	-	-	-	-	-
Other Assets	-	-	-	-	-	-	-	-	-	-
Rails Infrastructure	-	-	-	-	-	-	-	-	-	-
Roads Infrastructure	-	4 605	701	-	-	-	-	-	-	-
Sanitation Infrastructure	-	-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure	-	-	-	-	-	-	-	-	-	-
Storm water Infrastructure	-	-	-	-	-	-	-	-	-	-
Transport Assets	-	-	-	-	-	-	-	-	-	-
Water Supply Infrastructure	-	-	-	-	-	-	-	-	-	-
Zoo, Marine and Non-biological Assets	-	-	-	-	-	-	-	-	-	-
<b>Total Property, Plant and Equipment</b>	-	<b>5 404</b>	<b>4 082</b>	-	-	-	-	-	-	-
<b>Total Capital Impairment Losses and Reversals</b>	<b>(27 458)</b>	<b>(26 529)</b>	<b>(16 206)</b>	-	-	-	-	-	-	-
<b>Total Depreciation, Amortisation and Impairment</b>	<b>47 422</b>	<b>41 804</b>	<b>52 554</b>	<b>87 220</b>	<b>87 220</b>	<b>87 220</b>	<b>54 697</b>	<b>85 106</b>	<b>81 879</b>	<b>80 106</b>
<b>Interest, Dividends and Rent on Land</b>										
Dividends Paid	-	-	-	-	-	-	-	-	-	-
Interest Paid	20 847	22 902	21 490	20 722	5 000	5 000	-	5 000	5 000	5 000
Rent on Land	-	-	-	-	-	-	-	-	-	-
<b>Total Interest, Dividends and Rent on Land</b>	<b>20 847</b>	<b>22 902</b>	<b>21 490</b>	<b>20 722</b>	<b>5 000</b>	<b>5 000</b>	<b>-</b>	<b>5 000</b>	<b>5 000</b>	<b>5 000</b>
<b>Contracted Services</b>										
Consultants and Professional Services	10 022	15 740	19 157	18 565	17 039	17 039	7 989	13 951	14 093	13 649
Contractors	15 652	18 350	13 409	22 475	18 495	18 495	3 329	28 197	31 859	28 215
Outsourced Services	23 118	28 006	27 269	27 601	26 350	26 350	15 911	28 258	23 099	25 033
<b>Total Contracted Services</b>	<b>48 792</b>	<b>62 096</b>	<b>59 834</b>	<b>68 642</b>	<b>61 884</b>	<b>61 884</b>	<b>27 229</b>	<b>70 406</b>	<b>69 051</b>	<b>66 897</b>
<b>Transfers and Subsidies</b>										
<b>Capital</b>										
Allocations In-kind	-	-	-	-	-	-	-	-	-	-
Monetary Allocations	-	-	-	-	-	-	-	-	-	-
<b>Total Capital</b>	-	-	-	-	-	-	-	-	-	-
<b>Operational</b>										
Allocations In-kind	7 265	13 733	-	-	-	-	-	-	-	-
Monetary Allocations	125	289	219	522	522	522	73	541	559	577
<b>Total Operational</b>	<b>7 390</b>	<b>14 022</b>	<b>219</b>	<b>522</b>	<b>522</b>	<b>522</b>	<b>73</b>	<b>541</b>	<b>559</b>	<b>577</b>
<b>Total Transfers and Subsidies</b>	<b>7 390</b>	<b>14 022</b>	<b>219</b>	<b>522</b>	<b>522</b>	<b>522</b>	<b>73</b>	<b>541</b>	<b>559</b>	<b>577</b>
<b>Irrecoverable Debts Written Off</b>										
<b>Bad debt written off</b>										
<b>Exchange</b>										
Electricity	(54 976)	258 191	6 104	-	-	-	-	-	-	-
Non Specific Accounts	-	-	-	-	-	-	-	-	-	-
Waste Management	-	-	31 587	-	-	-	31 587	-	-	-
Waste Water Management	-	-	-	-	-	-	-	-	-	-
Water	-	-	-	-	-	-	-	-	-	-

<b>Total Exchange</b>	(54 976)	258 191	37 690	-	-	-	31 587	-	-	-
<b>Non-exchange</b>										
Non Specific Accounts	-	-	627	-	-	-	-	-	-	-
Property Rates	-	-	108 599	-	-	-	-	-	-	-
Service Charges	-	-	-	-	-	-	-	-	-	-
<b>Total Non-exchange</b>	-	-	109 226	-	-	-	-	-	-	-
<b>Total Irrecoverable Debts Written Off</b>	(54 976)	258 191	146 917	-	-	-	31 587	-	-	-
<b>Operational Cost and Other Cost</b>										
<b>Operational Cost</b>										
Achievements and Awards	-	-	-	-	-	-	-	-	-	-
Advertising, Publicity and Marketing	1 219	917	2 506	3 356	3 684	3 684	1 192	4 482	4 482	4 340
Assets less than the Capitalisation Threshold	590	1 009	3 094	3 941	3 584	3 584	1 729	2 609	2 525	2 447
Atmospheric Emission Licence	-	-	-	-	-	-	-	-	-	-
Bank Charges, Facility and Card Fees	314	341	341	322	422	422	231	-	-	-
Bargaining Council	-	-	-	-	-	-	-	-	-	-
Bond Issue Amortisation Costs	-	-	-	-	-	-	-	-	-	-
Brokers Fees	-	-	-	-	-	-	-	-	-	-
Bursaries (Employees)	863	492	410	522	522	522	123	541	559	541
Cash Discount	3 899	1 929	25 942	2 633	5 633	5 633	1 777	-	-	-
Cleaning Services	31	33	3	74	30	30	-	31	32	31
Commission	481	896	1 294	1 217	1 217	1 217	577	1 217	1 179	1 142
Communication	1 804	1 819	3 364	2 090	1 808	1 808	997	1 487	1 508	1 460
Contribution to Provisions	(2 598)	(11 427)	16 746	261	-	-	-	-	-	-
Copy Right Fees	-	-	-	-	-	-	-	-	-	-
Cost relating to the Sale of Houses	-	-	-	-	-	-	-	-	-	-
Courier and Delivery Services	-	-	-	-	-	-	-	-	-	-
Deeds	23	29	38	52	52	52	8	54	55	54
Drivers Licences and Permits	-	-	-	-	-	-	-	-	-	-
Dumping Fees (District Council)	-	-	-	-	-	-	-	-	-	-
Electricity Compliance Certificate	-	-	-	-	-	-	-	-	-	-
Entertainment	94	79	87	75	59	59	5	-	-	-
Entrance Fees	-	-	-	-	-	-	-	-	-	-
Environmental Levy	-	-	-	-	-	-	-	-	-	-
Eskom Connection Fees	-	-	-	-	-	-	-	-	-	-
External Audit Fees	6 950	7 076	7 674	7 391	7 391	7 391	6 919	7 665	7 918	7 665
External Computer Service	4 372	3 308	4 231	5 163	4 753	4 753	4 698	6 348	6 145	5 954
Fines and Penalties	-	-	-	-	-	-	-	-	-	-
Firearm Handling Fees	-	-	-	-	-	-	-	-	-	-
Freight Services	-	-	-	-	-	-	-	-	-	-
Full Time Union Representative	-	-	-	-	-	-	-	-	-	-
Hire Charges	5 897	10 703	13 927	11 497	15 115	15 115	6 943	17 906	19 752	19 525
Honoraria (Voluntarily Workers)	-	-	-	-	-	-	-	-	-	-
Indigent Relief	311	665	993	943	943	943	626	-	-	-
Insurance Underwriting	3 393	2 442	3 769	3 130	4 430	4 430	3 645	3 478	3 367	3 263

Capitalisation of Wet Fuel Costs (Credit Account)	-	-	-	-	-	-	-	-	-	-
Land Alienation Costs	-	-	-	-	-	-	-	-	-	-
Learnerships and Internships	-	2 244	2 204	2 899	2 599	2 599	1 684	2 695	2 784	2 695
Levies Paid - Water Resource Management Charges	-	-	-	-	-	-	-	-	-	-
Licences	270	351	288	435	367	367	196	344	355	344
Management Fee	-	-	-	-	-	-	-	-	-	-
Municipal Services	5 680	7 238	8 026	7 473	6 938	6 938	3 883	78	76	73
Office Decorations	-	-	-	-	-	-	-	-	-	-
Parking Fees	-	-	-	-	-	-	-	-	-	-
Permits	-	-	-	-	-	-	-	-	-	-
Personnel Agency Fees [Personnel Recruitment Costs]	61	59	21	91	91	91	28	94	97	94
Printing, Publications and Books	764	1 327	2 444	1 753	2 202	2 202	1 128	670	665	644
Professional Bodies, Membership and Subscription	2 237	1 041	2 730	2 444	2 357	2 357	1 719	2 414	2 494	2 414
Registration Fees	857	1 772	2 234	3 097	3 097	3 097	1 375	2 976	3 074	2 976
Remuneration to Section 79 Committee Members	260	786	116	230	230	230	-	-	-	-
Repayment of Forfeited Deposits	-	-	-	-	-	-	-	-	-	-
Resettlement Cost	-	-	-	-	-	-	-	-	-	-
Rewards Incentives	-	160	310	230	257	257	19	43	42	41
Road Worthy Test	-	-	-	-	-	-	-	-	-	-
Samples and Specimens	-	-	-	-	-	-	-	-	-	-
Search Fees	-	-	-	-	-	-	-	-	-	-
Seating Allowance for Traditional Leaders	24	19	29	45	45	45	13	47	49	47
Servitudes and Land Surveys	-	-	-	-	-	-	-	-	-	-
Signage	-	-	-	217	217	217	-	130	126	122
Skills Development Fund Levy	1 366	1 381	1 473	1 338	1 524	1 524	1 013	1 581	1 633	1 581
Small Differences Tolerances	-	-	-	-	-	-	-	-	-	-
Storage of Assets and Goods	-	-	-	-	-	-	-	-	-	-
Storage of Files (Archiving)	-	-	-	-	-	-	-	-	-	-
Supplier Development Programme	-	-	-	-	-	-	-	-	-	-
System Access and Information Fees	-	-	-	-	-	-	-	-	-	-
Taking over Contractual Obligations	-	-	-	-	-	-	-	-	-	-
Toll Gate Fees	-	-	-	-	-	-	-	-	-	-
Transport Provided as Part of Departmental Activities	55	262	233	1 017	646	646	85	174	202	196
Travel Agency and Visas	-	-	-	-	1 250	1 250	-	868	884	856
Travel and Subsistence	8 853	9 571	9 860	12 542	11 690	11 690	4 486	10 097	10 310	9 982
Uniform and Protective Clothing	1 698	1 911	1 801	1 772	2 435	2 435	411	2 610	2 620	2 537
Vehicle Tracking	173	234	182	270	197	197	115	204	211	204
Ward Committees	-	3 342	4 596	-	4 676	4 676	3 117	4 849	5 009	4 849
Warrantees and Guarantees	-	-	-	-	-	-	-	-	-	-
Wet Fuel	4 459	4 817	3 990	4 300	3 900	3 900	1 800	4 044	4 178	4 044
Witness Fees	-	-	-	-	-	-	-	-	-	-
Workmens Compensation Fund	1 192	789	1 655	1 565	1 565	1 565	241	1 800	1 859	1 800
<b>Total Operational Cost</b>	<b>55 594</b>	<b>57 616</b>	<b>126 607</b>	<b>84 384</b>	<b>95 927</b>	<b>95 927</b>	<b>50 784</b>	<b>81 537</b>	<b>84 190</b>	<b>81 923</b>
<b>Operating Leases</b>										

ANNUAL BUDGET 2026/27

Biological Assets	-	-	-	-	-	-	-	-	-	-
Community Assets	-	-	-	-	-	-	-	-	-	-
Computer Equipment	237	510	1 553	1 652	2 052	2 052	1 134	2 065	2 015	1 968
Furniture and Office Equipment	659	628	671	652	802	802	510	1 304	1 263	1 224
Heritage Assets	-	-	-	-	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-
Investment Properties	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-
Libraries	-	-	-	-	-	-	-	-	-	-
Machinery and Equipment	-	-	-	-	-	-	-	-	-	-
Other Assets	-	-	-	-	-	-	-	1 600	1 600	1 600
Transport Assets	93	203	(1 315)	1 043	1 043	1 043	800	3 200	3 200	3 200
Zoo, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-	-
<b>Total Operational Leases</b>	<b>989</b>	<b>1 342</b>	<b>908</b>	<b>3 348</b>	<b>3 898</b>	<b>3 898</b>	<b>2 444</b>	<b>8 170</b>	<b>8 078</b>	<b>7 992</b>
<b>Discontinued Operations</b>	-	-	-	-	-	-	-	-	-	-
<b>Statutory Payments other than Income Taxes</b>	-	-	-	-	-	-	-	-	-	-
<b>Total Operational Cost and Other Cost</b>	<b>56 582</b>	<b>58 958</b>	<b>127 516</b>	<b>87 732</b>	<b>99 825</b>	<b>99 825</b>	<b>53 227</b>	<b>89 707</b>	<b>92 268</b>	<b>89 915</b>
<b>Other Losses</b>										
<b>Inventory</b>										
Decrease in net-realizable Value	404	223	196	-	-	-	-	-	-	-
<b>Total Inventory</b>	<b>404</b>	<b>223</b>	<b>196</b>	-	-	-	-	-	-	-
<b>Total Water Losses</b>	-	-	-	-	-	-	-	-	-	-
<b>Fair Value Adjustment</b>										
<b>Actuarial Assessments</b>										
Leave Gratuity	-	-	-	-	-	-	-	-	-	-
Long Service Awards	-	1 296	530	-	-	-	-	-	-	-
Medical	-	-	-	-	-	-	-	-	-	-
Pension Funds	-	-	-	-	-	-	-	-	-	-
<b>Total Actuarial Assessments</b>	-	<b>1 296</b>	<b>530</b>	-	-	-	-	-	-	-
Biological Assets	-	-	-	-	-	-	-	-	-	-
Heritage Assets	-	-	-	-	-	-	-	-	-	-
Interest rate Swaps	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-
Investments	-	-	-	-	-	-	-	-	-	-
Living resources	-	-	-	-	-	-	-	-	-	-
<b>Total Fair Value Adjustment</b>	-	<b>1 296</b>	<b>530</b>	-	-	-	-	-	-	-
<b>Foreign Exchange</b>	-	-	-	-	-	-	-	-	-	-
<b>Discontinued Operations and Disposals of Non-current Assets</b>	-	-	-	-	-	-	-	-	-	-
<b>Contributions to Provisions for landfill sites</b>	-	-	-	-	-	-	-	-	-	-
<b>Total Other Losses</b>	<b>404</b>	<b>1 519</b>	<b>726</b>	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>447 526</b>	<b>806 232</b>	<b>786 156</b>	<b>795 146</b>	<b>787 205</b>	<b>787 205</b>	<b>420 758</b>	<b>812 944</b>	<b>841 310</b>	<b>869 737</b>
<b>Surplus/(Deficit)</b>	<b>114 594</b>	<b>(252 866)</b>	<b>(188 594)</b>	<b>(44 860)</b>	<b>(44 438)</b>	<b>(44 438)</b>	<b>100 086</b>	<b>(104 296)</b>	<b>(87 784)</b>	<b>(77 526)</b>

ANNUAL BUDGET 2026/27

<b>Transfers and subsidies - capital (monetary allocations)</b>										
Departmental Agencies and Accounts	-	-	-	-	-	-	-	-	-	-
District Municipalities	-	-	-	-	-	-	-	-	-	-
Foreign Government and International Organisations	-	-	-	-	-	-	-	-	-	-
Higher Educational Institutions	-	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-	-
National Government	42 559	49 065	35 105	37 083	62 083	62 083	22 130	37 518	41 399	42 633
Non-Profit Institutions	-	-	-	-	-	-	-	-	-	-
Parent Municipality	-	-	-	-	-	-	-	-	-	-
Private Enterprises	-	-	-	-	-	-	-	-	-	-
Provincial Governments	-	-	-	-	-	-	-	-	-	-
Public Corporations	-	-	-	-	-	-	-	-	-	-
<b>Total Transfers and subsidies - capital (monetary allocations)</b>	<b>42 559</b>	<b>49 065</b>	<b>35 105</b>	<b>37 083</b>	<b>62 083</b>	<b>62 083</b>	<b>22 130</b>	<b>37 518</b>	<b>41 399</b>	<b>42 633</b>
<b>Total Transfers and subsidies - capital (in-kind)</b>	<b>332</b>	<b>47 059</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Surplus/(Deficit) after capital transfers and contributions</b>	<b>157 484</b>	<b>(156 743)</b>	<b>(153 488)</b>	<b>(7 777)</b>	<b>17 646</b>	<b>17 646</b>	<b>122 216</b>	<b>(66 778)</b>	<b>(46 385)</b>	<b>(34 893)</b>
<b>Income Tax</b>										
Continuing Operations	-	-	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-	-	-
<b>Total Income Tax</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Surplus/(Deficit) after income tax</b>	<b>157 484</b>	<b>(156 743)</b>	<b>(153 488)</b>	<b>(7 777)</b>	<b>17 646</b>	<b>17 646</b>	<b>122 216</b>	<b>(66 778)</b>	<b>(46 385)</b>	<b>(34 893)</b>
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) attributable to municipality</b>	<b>157 484</b>	<b>(156 743)</b>	<b>(153 488)</b>	<b>(7 777)</b>	<b>17 646</b>	<b>17 646</b>	<b>122 216</b>	<b>(66 778)</b>	<b>(46 385)</b>	<b>(34 893)</b>
Share of Surplus/Deficit attributable to Associate Intercompany/Parent-subsidiary Transactions	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) for the year</b>	<b>157 484</b>	<b>(156 743)</b>	<b>(153 488)</b>	<b>(7 777)</b>	<b>17 646</b>	<b>17 646</b>	<b>122 216</b>	<b>(66 778)</b>	<b>(46 385)</b>	<b>(34 893)</b>
<b>Repairs and Maintenance by Expenditure Item</b>										
Employee related costs	-	-	-	-	-	-	-	-	-	-
Inventory Consumed (Project Maintenance)	11 768	14 636	13 446	13 252	16 361	16 361	7 957	16 121	16 653	17 186
Contracted Services	-	-	-	-	-	-	-	19 435	16 904	16 570
Operational Costs	-	-	-	-	-	-	-	-	-	-
<b>Total Repairs and Maintenance Expenditure</b>	<b>11 768</b>	<b>14 636</b>	<b>13 446</b>	<b>13 252</b>	<b>16 361</b>	<b>16 361</b>	<b>7 957</b>	<b>35 556</b>	<b>33 557</b>	<b>33 756</b>

**b. Matrix Financial Performance**

Description	Ref	Vote 1 - Executive and Councillors	Vote 2 - Budget and Treasury Office	Vote 3 - Corporate Services	Vote 4 - Community and Social Services	Vote 5 - Planning and Development Services	Vote 6 - Technical Services	Total
<b>R thousand</b>	1							
<b>Revenue</b>								
<b>Exchange Revenue</b>								
Service charges - Electricity		-	(4 785)	-	-	-	181 452	176 668
Service charges - Water		-	-	-	-	-	-	-
Service charges - Waste Water Management		-	-	-	-	-	-	-
Service charges - Waste Management		-	(1 043)	-	-	-	23 021	21 978
Sale of Goods and Rendering of Services		-	202	-	399	366	152	1 119
Agency services		-	3 818	-	8 591	-	-	12 409
Interest		-	-	-	-	-	-	-
Interest earned from Receivables		-	23	-	-	-	17 416	17 439
Interest earned from Current and Non Current Assets		-	4 525	-	-	-	-	4 525
Dividends		-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-
Rental from Fixed Assets		-	-	1 721	-	-	-	1 721
Licence and permits		-	-	-	-	-	-	-
Special rating levies		-	-	-	-	-	-	-
Construction Contract Revenue		-	-	-	-	-	-	-
Development Charges		-	-	-	-	-	1 800	1 800
Operational Revenue		-	1 161	-	624	-	16	1 801
<b>Non-Exchange Revenue</b>								
Property rates		-	185 931	-	-	-	-	185 931
Surcharges and Taxes		-	-	-	-	-	-	-
Fines, penalties and forfeits		-	-	-	1 098	-	-	1 098
Licences or permits		-	-	-	16 017	-	-	16 017
Transfer and subsidies - Operational		-	217 272	250	-	-	3 650	221 172
Interest		-	44 972	-	-	-	-	44 972
Fuel Levy		-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-
Gains on disposal of Fixed and Intangible Assets		-	-	-	-	-	-	-
Other Gains		-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-

ANNUAL BUDGET 2026/27

<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>-</b>	<b>452 074</b>	<b>1 971</b>	<b>26 730</b>	<b>366</b>	<b>227 507</b>	<b>708 648</b>
<b>Expenditure</b>								
Employee related costs		22 475	36 818	43 936	60 527	15 488	50 337	229 580
Remuneration of councillors		19 908	-	-	-	-	-	19 908
Bulk purchases - electricity		-	-	-	-	-	164 024	164 024
Inventory consumed		992	6 725	429	2 825	50	24 434	35 455
Debt impairment		-	89 351	-	-	-	23 867	113 217
Depreciation, amortisation and impairment		-	2 115	-	22 498	-	60 493	85 106
Interest, Dividends and Rent on Land		-	5 000	-	-	-	-	5 000
Contracted services		21 635	8 402	8 917	12 539	5 522	13 391	70 406
Transfers and subsidies		-	-	541	-	-	-	541
Irrecoverable debts written off		-	-	-	-	-	-	-
Operational costs		17 796	17 926	27 983	8 827	4 026	13 149	89 707
Disposal of Fixed and Intangible Assets		-	-	-	-	-	-	-
Other Losses		-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>82 805</b>	<b>166 336</b>	<b>81 807</b>	<b>107 216</b>	<b>25 086</b>	<b>349 694</b>	<b>812 944</b>
<b>Surplus/(Deficit)</b>		<b>(82 805)</b>	<b>285 738</b>	<b>(79 836)</b>	<b>(80 486)</b>	<b>(24 720)</b>	<b>(122 187)</b>	<b>(104 296)</b>
Transfers and subsidies - capital (monetary allocations)		-	-	-	-	-	37 518	37 518
Transfers and subsidies - capital (in-kind)		-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		<b>(82 805)</b>	<b>285 738</b>	<b>(79 836)</b>	<b>(80 486)</b>	<b>(24 720)</b>	<b>(84 668)</b>	<b>(66 778)</b>

c. Supporting Details to Budgeted Financial Position

LIM334 Ba-Phalaborwa - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26				2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
<b>ASSETS</b>											
<b>Current Assets</b>											
<b>Cash and Cash Equivalents</b>											
Call Deposits and Investments		(127 444)	(272 630)	(467 752)	-	-	-	(535 676)	(483 188)	(501 065)	(517 100)
Cash at Bank		171 389	326 744	502 703	25 252	16 416	16 416	649 182	487 047	823 393	555 500
Cash on Hand		(8 227)	-	(1 107)	-	-	-	(17 432)	(1 144)	(1 186)	(1 224)
<b>Total Cash and Cash Equivalents</b>		<b>35 719</b>	<b>54 114</b>	<b>33 844</b>	<b>25 252</b>	<b>16 416</b>	<b>16 416</b>	<b>96 073</b>	<b>2 716</b>	<b>321 142</b>	<b>37 176</b>
<b>Short term Investments</b>											
Deposit Taking Institutions											
<b>Trade and other receivables from exchange transactions</b>											
Electricity		86 684	70 827	88 935	143 042	124 242	124 242	156 332	107 619	101 192	104 438
Waste Management		175 671	188 352	193 950	211 311	209 600	209 600	215 518	222 328	230 467	237 841
Waste Water Management		199 143	265 636	288 707	11 534	11 534	11 534	315 931	310 230	321 625	331 892
Water		1 217 092	1 404 344	1 529 080	-	-	-	1 595 674	1 579 539	1 637 982	1 690 398
Other trade receivables from exchange transactions		9 374	31 470	11 371	22 177	25 525	25 525	(152 988)	(3 071)	2 237	(1 709)
VAT Receivable Input Tax Accrual		-	-	-	24 175	25 744	25 744	-	29 480	31 894	32 329
<b>Gross: Trade and other receivables from exchange transactions</b>		<b>1 687 964</b>	<b>1 960 630</b>	<b>2 112 042</b>	<b>412 240</b>	<b>396 647</b>	<b>396 647</b>	<b>2 130 467</b>	<b>2 246 125</b>	<b>2 325 397</b>	<b>2 395 189</b>
<b>Less: Impairment for debt</b>											
Impairment for Electricity		(49 936)	(70 438)	(77 512)	(88 008)	(88 008)	(88 008)	(77 512)	(98 289)	(101 853)	(105 112)
Impairment for Waste Management		(101 200)	(151 669)	(186 101)	(157 115)	(157 115)	(157 115)	(186 101)	(197 889)	(205 188)	(211 754)
Impairment for Waste Water Management		-	-	(666)	-	-	-	(666)	(688)	(714)	(737)
Impairment for Water		-	-	(2 888)	-	-	-	(2 888)	(2 984)	(3 094)	(3 193)
Impairment for other trade receivables from exchange transactions		(6 679)	(11 416)	(7 186)	(11 446)	(11 446)	(11 446)	(7 186)	(7 423)	(7 698)	(7 944)
<b>Total Less: Impairment for debt</b>		<b>(157 815)</b>	<b>(233 524)</b>	<b>(274 353)</b>	<b>(256 568)</b>	<b>(256 568)</b>	<b>(256 568)</b>	<b>(274 353)</b>	<b>(307 273)</b>	<b>(318 547)</b>	<b>(328 741)</b>
<b>Total net Trade and other receivables from Exchange Transactions</b>		<b>1 530 149</b>	<b>1 727 106</b>	<b>1 837 689</b>	<b>155 671</b>	<b>140 078</b>	<b>140 078</b>	<b>1 856 114</b>	<b>1 938 852</b>	<b>2 006 850</b>	<b>2 066 448</b>
Receivables from non-exchange transactions											

ANNUAL BUDGET 2026/27

<b>Property rates</b>										
Agricultural Properties	131 866	145 575	160 049	138 970	147 070	147 070	170 682	168 385	171 448	176 934
Business and Commercial Properties	(1 107)	24 779	52 344	22 918	22 418	22 418	73 496	53 623	55 609	57 389
Industrial Properties	17 897	21 485	25 165	17 758	17 591	17 591	28 045	26 681	26 527	27 376
Mining Properties	16 818	27 643	38 998	16 263	15 760	15 760	47 129	42 322	40 477	41 773
Public Benefit Organisations	172	218	256	196	191	191	265	7 894	10 769	11 113
Public Service Infrastructure Properties	164	152	20 469	7 572	1 482	1 482	20 471	22 665	24 108	24 880
Public Service Purposes Properties	66 341	69 901	73 622	(1 815)	(2 731)	(2 731)	77 194	76 722	78 866	81 389
Residential Properties	409 263	309 639	327 223	422 492	415 392	415 392	438 203	372 833	386 364	398 635
Residential Sectional Title Garages	-	-	-	-	-	-	-	-	-	-
Sports Clubs and Fields	-	-	-	-	-	-	-	-	-	-
Vacant Land	1 070	1 035	3 650	434	534	534	5 188	4 189	3 910	4 036
Property Rates General	-	-	-	-	-	-	-	-	-	-
<b>Gross: Property rates</b>	<b>642 485</b>	<b>600 427</b>	<b>701 776</b>	<b>624 788</b>	<b>617 707</b>	<b>617 707</b>	<b>860 674</b>	<b>775 314</b>	<b>798 078</b>	<b>823 524</b>
Less: Impairment of Property rates	(370 299)	(551 167)	(660 526)	(586 317)	(586 317)	(586 317)	(660 526)	(771 674)	(798 902)	(823 531)
<b>Net Property rates</b>	<b>272 186</b>	<b>49 261</b>	<b>41 250</b>	<b>38 471</b>	<b>31 390</b>	<b>31 390</b>	<b>200 147</b>	<b>3 640</b>	<b>(824)</b>	<b>(7)</b>
Other receivables from non-exchange transactions	1 333	1 605	2 324	196	196	196	2 324	2 401	2 490	2 569
Less: Impairment for other receivables from non-exchange transactions	-	(1 605)	(1 605)	-	-	-	(1 605)	(1 658)	(1 719)	(1 774)
<b>Net other receivables from non-exchange transactions</b>	<b>1 333</b>	<b>-</b>	<b>720</b>	<b>196</b>	<b>196</b>	<b>196</b>	<b>720</b>	<b>743</b>	<b>771</b>	<b>795</b>
<b>Total net Receivables from non-exchange transactions</b>	<b>273 519</b>	<b>49 261</b>	<b>41 970</b>	<b>38 667</b>	<b>31 586</b>	<b>31 586</b>	<b>200 867</b>	<b>4 383</b>	<b>(53)</b>	<b>789</b>
<b>Inventory</b>										
Agricultural	-	-	-	-	-	-	-	-	(135)	(139)
Consumables	(19 869)	(38 952)	(50 489)	(1 545)	(1 748)	(1 748)	(40 795)	(52 992)	(55 534)	(57 311)
Finished Goods	-	-	-	-	-	-	-	-	-	-
Housing Stock	-	-	-	-	-	-	-	-	-	-
Land	-	-	1 549	1 549	-	-	1 549	1 600	1 659	1 713
Materials and Supplies	40 794	55 982	65 152	17 026	17 969	17 969	72 750	68 060	70 575	72 834
Water	-	-	-	-	-	-	-	-	-	-
Work-in-progress	-	-	-	-	-	-	-	-	-	-
<b>Total Inventory</b>	<b>20 926</b>	<b>17 030</b>	<b>16 212</b>	<b>17 030</b>	<b>16 222</b>	<b>16 222</b>	<b>33 503</b>	<b>16 668</b>	<b>16 566</b>	<b>17 096</b>
<b>VAT Receivable</b>										
Input Tax Capital	16 856	16 104	16 109	-	-	-	16 118	-	-	-
Input Tax General	63 824	101 690	140 120	2 410	2 410	2 410	167 974	-	-	-
VAT Control (Receivable)	(21 440)	(39 467)	(54 556)	29 220	37 688	37 688	(80 983)	30 884	30 650	32 063

ANNUAL BUDGET 2026/27

<b>Total VAT Receivable</b>		<b>59 240</b>	<b>78 327</b>	<b>101 673</b>	<b>31 630</b>	<b>40 098</b>	<b>40 098</b>	<b>103 109</b>	<b>30 884</b>	<b>30 650</b>	<b>32 063</b>
<b>Other current assets</b>											
Construction Contracts and Receivables		-	-	-	-	-	-	-	-	-	-
Control, Clearing and Interface Accounts		(707)	-	711	878	878	878	891	920	954	985
Deposits		9 099	9 710	10 292	10 500	10 500	10 500	10 292	10 632	11 025	11 378
Fair Value Adjustments		-	-	-	-	-	-	-	-	-	-
Income Tax Receivable		-	-	-	-	-	-	-	-	-	-
Operating Lease - Straight Lining		(21)	(21)	-	-	-	-	-	-	-	-
Intercompany/Parent-subsidiary Transactions		-	-	-	-	-	-	-	-	-	-
<b>Total Other current assets</b>		<b>8 372</b>	<b>9 688</b>	<b>11 003</b>	<b>11 378</b>	<b>11 378</b>	<b>11 378</b>	<b>11 183</b>	<b>11 552</b>	<b>11 980</b>	<b>12 363</b>
<b>Total Current Assets</b>		<b>1 927 924</b>	<b>1 935 527</b>	<b>2 042 390</b>	<b>279 629</b>	<b>255 778</b>	<b>255 778</b>	<b>2 300 850</b>	<b>2 005 054</b>	<b>2 387 135</b>	<b>2 165 936</b>
<b>Non-current Assets</b>											
<b>Investment Property</b>											
Investment Property at Cost / Fair Value		440 904	472 392	492 680	472 392	492 680	492 680	492 680	508 939	527 769	544 658
Less: Accumulated Depreciation		-	-	-	-	-	-	-	-	-	-
Less: Accumulated Impairment		-	-	-	-	-	-	-	-	-	-
<b>Total Investment Property</b>		<b>440 904</b>	<b>472 392</b>	<b>492 680</b>	<b>472 392</b>	<b>492 680</b>	<b>492 680</b>	<b>492 680</b>	<b>508 939</b>	<b>527 769</b>	<b>544 658</b>
<b>Property, Plant and Equipment</b>											
Property, Plant and Equipment at Cost / Revaluation		1 501 947	1 613 082	1 661 398	1 953 392	1 956 385	1 956 385	1 667 214	1 735 666	1 794 942	1 881 380
Leases recognised as Property, Plant and Equipment	3	-	-	-	-	-	-	-	-	-	-
Less: Accumulated Depreciation		(888 258)	(926 926)	(995 687)	(1 275 014)	(1 275 014)	(1 275 014)	(1 050 384)	(1 113 651)	(1 148 480)	(1 180 838)
Less: Accumulated Impairment		-	(5 238)	(6 936)	-	-	-	(6 936)	(7 165)	(7 430)	(7 668)
<b>Total Property, Plant and Equipment</b>	2	<b>613 690</b>	<b>680 917</b>	<b>658 775</b>	<b>678 378</b>	<b>681 371</b>	<b>681 371</b>	<b>609 894</b>	<b>614 850</b>	<b>639 032</b>	<b>692 874</b>
<b>Construction Work-in-progress</b>											
Acquisitions		29 982	34 038	34 734	45 319	54 478	54 478	34 102	39 378	43 130	10 455
Opening Balance		109 553	71 157	55 133	55 133	55 133	55 133	92 117	51 923	53 844	55 567
Prior period corrections		-	-	-	-	-	-	-	-	-	-
Transfer to Heritage asset		-	-	-	-	-	-	-	-	-	-
Transfer to Intangible Assets		-	-	-	-	-	-	-	-	-	-
Transfer to Investment property		-	-	-	-	-	-	-	-	-	-
Transfer to PPE		(52 163)	(50 062)	(39 602)	-	-	-	(49 989)	-	-	-
Less: Accumulated Impairment		-	-	-	-	-	-	-	-	-	-
<b>Total Construction Work-in-progress</b>	2	<b>87 371</b>	<b>55 133</b>	<b>50 265</b>	<b>100 452</b>	<b>109 611</b>	<b>109 611</b>	<b>76 230</b>	<b>91 301</b>	<b>96 974</b>	<b>66 023</b>

ANNUAL BUDGET 2026/27

<b>Heritage Assets</b>										
Heritage Assets at Cost / Revaluation	332 230	332 230	332 560	317	317	317	332 560	343 535	356 246	367 645
Less: Accumulated Impairment	(227 278)	(254 415)	(256 800)	-	-	-	(256 800)	(265 274)	(275 089)	(283 892)
<b>Total Heritage Assets</b>	<b>104 952</b>	<b>77 815</b>	<b>75 760</b>	<b>317</b>	<b>317</b>	<b>317</b>	<b>75 760</b>	<b>78 261</b>	<b>81 156</b>	<b>83 753</b>
<b>Intangible Assets</b>										
Heritage Assets at Cost / Revaluation	2 280	2 280	2 280	2 280	2 280	2 280	2 280	2 355	2 442	2 520
Less: Accumulated Amortisation	(2 189)	(2 280)	(2 280)	(2 280)	(2 280)	(2 280)	(2 280)	(2 355)	(2 442)	(2 520)
Less: Accumulated Impairment	-	-	-	-	-	-	-	-	-	-
<b>Total Intangible Assets</b>	<b>91</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Trade and other receivables from exchange transactions</b>										
Electricity	-	-	-	-	-	-	1 219	-	-	-
Property Rental Debtors	-	-	-	-	-	-	-	-	-	-
Service Charges	-	-	-	-	-	-	74	-	-	-
Waste Management	-	-	-	-	-	-	104	-	-	-
Waste Water Management	-	-	-	-	-	-	234	-	-	-
Water	-	-	-	-	-	-	624	-	-	-
<b>Total Trade and other Receivables from Exchange Transactions</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2 255</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Non-current Receivables from Non-exchange Transactions</b>										
Property Rates	149	149	149	-	-	-	1 068	-	-	-
Public Organisation	-	-	-	-	-	-	-	-	-	-
Sporting and Other Bodies	-	-	-	-	-	-	-	-	-	-
Staff Loans/Recoveries	-	-	-	-	-	-	-	-	-	-
Subsidiaries	-	-	-	-	-	-	-	-	-	-
<b>Total Non-current Receivables from Non-exchange Transactions</b>	<b>149</b>	<b>149</b>	<b>149</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1 068</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Non Current Assets</b>	<b>1 247 158</b>	<b>1 286 406</b>	<b>1 277 629</b>	<b>1 251 539</b>	<b>1 283 979</b>	<b>1 283 979</b>	<b>1 257 887</b>	<b>1 293 350</b>	<b>1 344 931</b>	<b>1 387 308</b>
<b>TOTAL ASSETS</b>	<b>3 175 082</b>	<b>3 221 933</b>	<b>3 320 019</b>	<b>1 531 168</b>	<b>1 539 757</b>	<b>1 539 757</b>	<b>3 558 738</b>	<b>3 298 405</b>	<b>3 732 066</b>	<b>3 553 244</b>
<b>Liabilities</b>										
<b>Current Liabilities</b>										
<b>Financial Liabilities</b>										
Concessionary Loan	14 816	17 809	19 191	26 038	26 038	26 038	19 191	(575)	158	816
Short-term Borrowings	1 700	-	-	(20 400)	(12 600)	(12 600)	-	-	-	-
Current portion of Finance Lease Liabilities	1 152	2 313	2 560	2 313	2 313	2 313	2 560	2 644	2 742	2 830
Current portion of Non-current Borrowings	-	-	-	-	-	-	-	-	-	-

ANNUAL BUDGET 2026/27

Current portion of Operating Lease Liabilities	-	-	-	-	-	-	-	-	-	-
Unamortised Premium on Long-term Debts	-	-	-	-	-	-	-	-	-	-
<b>Total Financial Liabilities</b>	<b>17 668</b>	<b>20 122</b>	<b>21 751</b>	<b>7 951</b>	<b>15 751</b>	<b>15 751</b>	<b>21 751</b>	<b>2 069</b>	<b>2 900</b>	<b>3 646</b>
<b>Consumer Deposits</b>										
Building Plans	-	-	-	-	-	-	-	-	-	-
Buying Card	-	-	-	-	-	-	-	-	-	-
Electricity	4 822	5 267	5 680	5 267	5 680	5 680	5 843	5 868	6 085	6 280
Water	184	265	355	-	-	-	459	367	380	392
Wayleave	-	-	-	-	-	-	-	-	-	-
<b>Total Consumer Deposits</b>	<b>5 006</b>	<b>5 532</b>	<b>6 035</b>	<b>5 267</b>	<b>5 680</b>	<b>5 680</b>	<b>6 302</b>	<b>6 235</b>	<b>6 465</b>	<b>6 672</b>
<b>Trade and Other Payable Exchange Transactions</b>										
Accrued Interest	-	-	-	18 346	5 000	5 000	-	5 000	5 000	5 000
Advance Payments	(767)	(405)	(737)	(2 532)	(2 532)	(2 532)	(737)	(762)	(790)	(815)
Affiliates, Related Parties and Associated Companies	1 450 757	1 449 359	1 449 418	-	-	-	1 449 359	1 497 249	1 552 647	1 602 332
Agency Fees Payable	(16 513)	(16 543)	(16 544)	-	-	-	(26 588)	(17 090)	(17 722)	(18 289)
Auditor-General of South Africa	-	19	-	700	700	700	-	-	-	-
Bonus	-	-	-	-	-	-	-	-	-	-
Compensation Commission (COID)	-	-	-	-	-	-	-	-	-	-
Control, Clearing and Interface Accounts	51	3 613	1 898	40 706	41 606	41 606	(326)	5 961	6 033	7 099
Deferred Revenue	-	-	-	-	-	-	-	-	-	-
Dividends Declared	-	-	-	-	-	-	-	-	-	-
Electricity Bulk Purchase	9 452	11 909	12 911	-	5 000	5 000	0	27 725	30 830	30 273
Fair Value Adjustment	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent-subsiidiary Transactions	329 003	485 951	679 282	252 477	252 477	252 477	745 227	701 321	727 269	750 542
Leave Accrual	-	-	-	-	-	-	-	-	-	-
Long Service Award	-	-	-	-	1 566	1 566	-	-	-	-
Municipal Debt Relief	-	-	-	-	-	-	-	-	-	-
Overtime	-	-	-	-	-	-	-	-	-	-
Payables and Accruals	6 620	20 788	22 648	37 267	55 134	55 134	10 409	60 780	349 284	49 416
PAYE Deductions	-	-	-	-	-	-	-	-	-	-
Pension and Retirement Contributions	-	-	-	-	-	-	-	-	-	-
Retentions	12 732	12 345	12 101	12 345	12 345	12 345	14 410	12 501	12 963	13 378
Standby	-	-	-	-	-	-	-	-	-	-
Tender documentation	-	-	-	-	-	-	-	-	-	-

ANNUAL BUDGET 2026/27

Unallocated Deposits		7 276	24 742	3 495	24 594	24 594	24 594	4 134	3 610	3 744	3 864
Water Inventory Bulk Purchases		-	-	-	-	-	-	-	-	-	-
VAT Payables Output Tax Accrual		-	-	-	-	-	-	-	-	-	-
VAT Payables Output Tax Provision for Doubtful Debt Impairment		-	-	-	-	-	-	-	-	-	-
<b>Total Trade and Other Payable Exchange Transactions</b>	<b>2, 5</b>	<b>1 798 611</b>	<b>1 991 776</b>	<b>2 164 472</b>	<b>383 902</b>	<b>395 889</b>	<b>395 889</b>	<b>2 195 887</b>	<b>2 296 295</b>	<b>2 669 260</b>	<b>2 442 799</b>
<b>Trade and Other Payable Non-exchange Transactions</b>											
<b>Transfers and Subsidies Unspent</b>											
Capital		(4 966)	(3 081)	(2 903)	-	(179)	(179)	36 682	-	-	-
Operational		4 966	3 421	3 156	-	(75)	(75)	2 605	-	-	-
<b>Total Transfers and Subsidies Unspent</b>		<b>0</b>	<b>340</b>	<b>253</b>	<b>-</b>	<b>(253)</b>	<b>(253)</b>	<b>39 286</b>	<b>-</b>	<b>-</b>	<b>-</b>
VAT Payables Output Tax Accrual		6 471	930	5 701	35 931	10 895	10 895	5 701	-	-	-
VAT Payables Output Tax Provision for Doubtful Debt Impairment		-	-	-	-	-	-	-	-	-	-
<b>Total Trade and Other Payable Non-exchange Transactions</b>	<b>2</b>	<b>6 471</b>	<b>1 270</b>	<b>5 955</b>	<b>35 931</b>	<b>10 642</b>	<b>10 642</b>	<b>44 988</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Provision</b>											
Alien Vegetation		-	-	-	-	-	-	-	-	-	-
Bonus		2 969	3 022	3 200	-	-	-	3 200	3 305	3 428	3 537
Decommissioning, Restoration and Similar Liabilities		3 206	3 725	-	3 725	3 725	3 725	-	-	-	-
Ex-gratia Pension		-	-	-	-	-	-	-	-	-	-
Insurance Claims		-	-	-	-	-	-	-	-	-	-
Leave		17 907	16 166	17 921	-	-	-	17 921	18 512	19 197	19 811
Litigation		-	-	-	-	-	-	-	-	-	-
Pension Fund Investment Return Shortfall		-	-	598	-	-	-	598	-	-	-
Staff Parity		-	-	-	-	-	-	-	-	-	-
Impairment		-	-	-	-	-	-	-	-	-	-
<b>Total Provision</b>		<b>24 082</b>	<b>22 913</b>	<b>21 718</b>	<b>3 725</b>	<b>3 725</b>	<b>3 725</b>	<b>21 718</b>	<b>21 817</b>	<b>22 625</b>	<b>23 349</b>
<b>VAT Payable</b>											
VAT Payable: Output Tax		90 882	129 346	148 523	47 067	47 481	47 481	166 605	-	-	-
VAT Payable: VAT Control		(5 596)	(8 961)	(8 909)	-	(11 577)	(11 577)	(8 909)	-	-	-
<b>Total VAT Payable</b>		<b>85 285</b>	<b>120 385</b>	<b>139 614</b>	<b>47 067</b>	<b>35 904</b>	<b>35 904</b>	<b>157 697</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other current liabilities</b>											
<b>Employee Benefits</b>											
Post-employment Benefits		2 780	2 300	2 030	2 300	2 300	2 300	2 030	-	-	-
Other Long-Term Benefits		-	-	-	-	-	-	-	-	-	-

ANNUAL BUDGET 2026/27

Termination Benefits		-	-	-	-	-	-	-	-	-	-
<b>Total Employee Benefits</b>		<b>2 780</b>	<b>2 300</b>	<b>2 030</b>	<b>2 300</b>	<b>2 300</b>	<b>2 300</b>	<b>2 030</b>	-	-	-
Deferred Tax Liabilities		-	-	-	-	-	-	-	-	-	-
Income Tax Payable		-	-	-	-	-	-	-	-	-	-
Intercompany/Parent-subsiidiary Transactions		(848)	2 027	(366)	-	-	-	(366)	-	-	-
<b>Total Other current liabilities</b>		<b>1 932</b>	<b>4 328</b>	<b>1 664</b>	<b>2 300</b>	<b>2 300</b>	<b>2 300</b>	<b>1 664</b>	-	-	-
<b>Total Current Liabilities</b>		<b>1 939 056</b>	<b>2 166 325</b>	<b>2 361 210</b>	<b>486 142</b>	<b>469 891</b>	<b>469 891</b>	<b>2 450 007</b>	<b>2 326 416</b>	<b>2 701 250</b>	<b>2 476 465</b>
<b>Non-current Liabilities</b>											
<b>Financial Liabilities</b>											
<b>Borrowings</b>											
Annuity and Bullet Loans		-	-	-	-	-	-	-	-	-	-
Bankers Acceptance Certificate		-	-	-	-	-	-	-	-	-	-
Concessionary Loan		42 561	24 752	5 560	24 752	24 752	24 752	1 460	-	-	-
<b>Total Borrowings</b>	4	<b>42 561</b>	<b>24 752</b>	<b>5 560</b>	<b>24 752</b>	<b>24 752</b>	<b>24 752</b>	<b>1 460</b>	-	-	-
Operating Lease Liability		3 257	1 110	3 369	1 132	1 132	1 132	3 369	3 480	3 609	3 724
<b>Total Financial Liabilities</b>		<b>45 818</b>	<b>25 862</b>	<b>8 929</b>	<b>25 884</b>	<b>25 884</b>	<b>25 884</b>	<b>4 829</b>	<b>3 480</b>	<b>3 609</b>	<b>3 724</b>
<b>Provisions</b>											
Alien Vegetation		-	-	-	-	-	-	-	-	-	-
Bonus		-	-	-	-	-	-	-	-	-	-
Decommissioning, Restoration and Similar Liabilities		107 046	106 867	138 271	106 867	106 867	106 867	138 271	142 834	148 119	152 858
Ex-gratia Pension		-	-	-	-	-	-	-	-	-	-
Impairment		-	-	-	-	-	-	-	-	-	-
Insurance Claims		-	-	-	-	-	-	-	-	-	-
Leave		-	-	-	-	-	-	-	-	-	-
Litigation		(853)	(262)	6 816	6 770	6 770	6 770	6 816	-	-	-
Pension Fund Investment Return Shortfall		-	-	-	-	-	-	-	-	-	-
Staff Parity		-	-	-	-	-	-	-	-	-	-
<b>Total Provisions</b>		<b>106 193</b>	<b>106 605</b>	<b>145 087</b>	<b>113 637</b>	<b>113 637</b>	<b>113 637</b>	<b>145 087</b>	<b>142 834</b>	<b>148 119</b>	<b>152 858</b>
<b>Other non-current liabilities</b>											
<b>Employee Benefits</b>											
Post-employment Benefits		49 929	58 440	50 331	51 407	51 407	51 407	50 331	-	-	-
Other Long-Term Benefits		-	-	-	-	-	-	-	-	-	-
Termination Benefits		-	-	-	-	-	-	-	-	-	-

<b>Total Employee Benefits</b>		49 929	58 440	50 331	51 407	51 407	51 407	50 331	-	-	-
Deferred Tax Liabilities		-	-	-	-	-	-	-	-	-	-
Intercompany/Parent-subsidiary Transactions		-	-	-	-	-	-	-	-	-	-
<b>Total Other non-current liabilities</b>		49 929	58 440	50 331	51 407	51 407	51 407	50 331	-	-	-
<b>Total non current liabilities</b>		201 940	190 907	204 348	190 928	190 928	190 928	200 248	146 314	151 728	156 583
<b>TOTAL LIABILITIES</b>		2 140 996	2 357 232	2 565 557	677 070	660 819	660 819	2 650 255	2 472 729	2 852 977	2 633 048
<b>CHANGES IN NET ASSETS</b>		1 034 086	864 701	754 462	854 098	878 938	878 938	908 483	825 675	879 088	920 195
<b>COMMUNITY WEALTH/EQUITY</b>											
<b>Accumulated Surplus/(Deficit)</b>											
Changes in Accounting Policy		-	-	-	-	-	-	-	-	-	-
Correction of Prior Period Error		201 034	21 831	40 787	-	-	-	41 050	-	-	-
Depreciation Offsets		-	-	-	-	-	-	-	-	-	-
Opening Balance		488 305	883 933	847 866	849 681	854 650	854 650	821 932	879 847	912 402	941 598
Transfers to/from operating revenue and expenditure		1 558 049	715 554	(52 249)	(7 777)	17 646	17 646	(544 648)	(66 778)	(46 385)	(34 893)
Transfers to/from Reserves		-	-	-	-	-	-	-	-	-	-
<b>Total Accumulated Surplus/(Deficit)</b>	1	2 247 388	1 621 318	836 404	841 905	872 296	872 296	318 334	813 070	866 017	906 705
<b>Reserves and Funds</b>											
Capital Replacement Reserve		-	-	-	-	-	-	-	-	-	-
Capitalisation Reserve		-	-	-	-	-	-	-	-	-	-
Compensation for Occupational Injuries and Diseases		-	-	-	-	-	-	-	-	-	-
Employee Benefit Reserve		-	-	-	-	-	-	-	-	-	-
Housing Development Fund		-	-	-	-	-	-	-	-	-	-
Investment in associate account		-	-	-	-	-	-	-	-	-	-
Non-current Provisions Reserve		-	-	-	-	-	-	-	-	-	-
Revaluation Reserve		12 193	6 642	6 642	12 193	6 642	6 642	6 642	6 862	7 115	7 343
Self Insurance Reserve		-	-	-	-	-	-	-	-	-	-
Valuation Reserve		-	-	-	-	-	-	-	-	-	-
<b>Total Reserves and Funds</b>	2	12 193	6 642	6 642	12 193	6 642	6 642	6 642	6 862	7 115	7 343
<b>Other</b>											
<b>Equity</b>											
Capital Contributed by Other Government Units		-	-	-	-	-	-	-	-	-	-
Ordinary Shares		-	-	-	-	-	-	-	-	-	-
Preference Shares		-	-	-	-	-	-	-	-	-	-

Share Premium		-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>		-	-	-	-	-	-	-	-	-	-
<b>Non-controlling Interest</b>											
Opening Balance		-	-	-	-	-	-	-	-	-	-
Movement during the year		-	-	-	-	-	-	-	-	-	-
<b>Total Non-controlling Interest</b>		-	-	-	-	-	-	-	-	-	-
Intercompany/Parent-subsiary Transactions		-	-	-	-	-	-	-	-	-	-
<b>Total Other</b>	2	-	-	-	-	-	-	-	-	-	-
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	2	2 259 581	1 627 960	843 046	854 098	878 938	878 938	324 977	819 931	873 132	

d. The municipality has no entities.

e. Reconciliation of transfers, Grant Receipts and Unspent Funds

LIM334 Ba-Phalaborwa - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
<b>Operating transfers and grants:</b>										
<b>Monetary Allocations</b>	1,3									
Balance unspent at beginning of the year										
Current year receipts		195 949	213 809	223 212	224 034	224 267	224 267	221 172	219 296	233 512
Repayment of grants										
<b>Conditions met - transferred to revenue</b>		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities		(195 949)	(213 809)	(223 212)	(224 034)	(224 267)	(224 267)	(221 172)	(219 296)	(233 512)
<b>Total operating transfers and grants - CTBM</b>	2	<b>(195 949)</b>	<b>(213 809)</b>	<b>(223 212)</b>	<b>(224 034)</b>	<b>(224 267)</b>	<b>(224 267)</b>	<b>(221 172)</b>	<b>(219 296)</b>	<b>(233 512)</b>
<b>Capital transfers and grants:</b>										
<b>Monetary Allocations</b>	1,3									
Balance unspent at beginning of the year										
Current year receipts		42 377	50 950	35 284	37 083	62 083	62 083	37 518	41 399	42 633
<b>Conditions met - transferred to revenue</b>		(1 097)	1 885	177	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities		(43 474)	(49 065)	(35 107)	(37 083)	(62 083)	(62 083)	(37 518)	(41 399)	(42 633)
<b>Total capital transfers and grants revenue</b>		<b>(1 097)</b>	<b>1 885</b>	<b>177</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total capital transfers and grants - CTBM</b>	2	<b>(43 474)</b>	<b>(49 065)</b>	<b>(35 107)</b>	<b>(37 083)</b>	<b>(62 083)</b>	<b>(62 083)</b>	<b>(37 518)</b>	<b>(41 399)</b>	<b>(42 633)</b>
<b>TOTAL TRANSFERS AND GRANTS REVENUE</b>		<b>(1 097)</b>	<b>1 885</b>	<b>177</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL TRANSFERS AND GRANTS - CTBM</b>		<b>(239 423)</b>	<b>(262 874)</b>	<b>(258 318)</b>	<b>(261 117)</b>	<b>(286 350)</b>	<b>(286 350)</b>	<b>(258 690)</b>	<b>(260 695)</b>	<b>(276 145)</b>

#### **f. Future Financial Implications**

- The municipality has no programmes above the three-year budgeting cycle.

#### **g. Projects Delayed from Previous Financial Years**

- No project delays from the previous financial year.

## Other supporting tables

LIM334 Ba-Phalaborwa - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
R thousand	1									
<b>Capital expenditure on renewal of existing assets by Asset Class/Sub-class</b>										
-										
<b>Infrastructure</b>		-	-	-	-	-	-	4 348	4 348	4 348
Roads Infrastructure		-	-	-	-	-	-	4 348	4 348	4 348
Roads		-	-	-	-	-	-	4 348	4 348	4 348
<b>Total Capital Expenditure on renewal of existing assets</b>	1	-	-	-	-	-	-	4 348	4 348	4 348
<b>Renewal of Existing Assets as % of total capex</b>		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	7.4%	7.5%	7.9%
<b>Renewal of Existing Assets as % of deprecn"</b>		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	5.1%	5.3%	5.4%

**LIM334 Ba-Phalaborwa - Supporting Table SA34c Repairs and maintenance expenditure by asset class**

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
<b>R thousand</b>	<b>1</b>									
<u>Repairs and maintenance expenditure by Asset Class/Sub-class</u>										
-										
<b>Infrastructure</b>		<b>16 730</b>	<b>22 420</b>	<b>14 715</b>	<b>17 486</b>	<b>15 973</b>	<b>15 973</b>	<b>23 047</b>	<b>20 546</b>	<b>20 665</b>
Roads Infrastructure		5 317	8 095	7 931	9 569	8 700	8 700	11 308	8 987	9 274
<i>Roads</i>		5 317	8 095	7 931	9 569	8 700	8 700	11 308	8 987	9 274
<i>Road Structures</i>		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		7 952	11 270	2 743	5 000	2 091	2 091	4 348	4 237	4 134
<i>Power Plants</i>		-	-	-	-	-	-	-	-	-
<i>HV Substations</i>		-	-	-	1 609	-	-	-	-	-
<i>HV Switching Station</i>		-	-	-	-	-	-	-	-	-
<i>HV Transmission Conductors</i>		-	-	-	-	-	-	-	-	-
<i>MV Substations</i>		7 952	11 270	316	522	522	522	-	-	-
<i>MV Switching Stations</i>		-	-	-	-	-	-	-	-	-
<i>MV Networks</i>		-	-	-	1 130	-	-	2 957	2 862	2 773
<i>LV Networks</i>		-	-	2 427	1 739	1 570	1 570	1 391	1 375	1 361
<i>Capital Spares</i>		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		3 415	2 728	3 577	2 917	4 682	4 682	7 391	7 322	7 257
<i>Landfill Sites</i>		3 415	2 728	3 577	2 917	4 682	4 682	7 391	7 322	7 257
Information and Communication Infrastructure		47	326	465	-	500	500	-	-	-
<i>Data Centres</i>		-	-	-	-	-	-	-	-	-
<i>Core Layers</i>		47	326	465	-	500	500	-	-	-
<i>Distribution Layers</i>		-	-	-	-	-	-	-	-	-
<i>Capital Spares</i>		-	-	-	-	-	-	-	-	-

ANNUAL BUDGET 2026/27

<b>Community Assets</b>		<b>378</b>	<b>63</b>	<b>517</b>	<b>1 870</b>	<b>1 729</b>	<b>1 729</b>	<b>4 000</b>	<b>3 872</b>	<b>3 752</b>
Community Facilities		378	63	510	1 870	1 729	1 729	4 000	3 872	3 752
<i>Halls</i>		3	62	489	565	565	565	-	-	-
<i>Cemeteries/Crematoria</i>		375	1	21	1 304	1 164	1 164	4 000	3 872	3 752
<b>Other assets</b>		<b>60</b>	<b>-</b>	<b>4</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1 043</b>	<b>1 010</b>	<b>979</b>
Operational Buildings		60	-	4	-	-	-	1 043	1 010	979
<i>Municipal Offices</i>		60	-	-	-	-	-	1 043	1 010	979
<b>Furniture and Office Equipment</b>		<b>546</b>	<b>28</b>	<b>0</b>	<b>130</b>	<b>130</b>	<b>130</b>	<b>217</b>	<b>210</b>	<b>204</b>
Furniture and Office Equipment		546	28	0	130	130	130	217	210	204
<b>Machinery and Equipment</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Machinery and Equipment		-	-	-	-	-	-	-	-	-
<b>Transport Assets</b>		<b>7 793</b>	<b>5 210</b>	<b>7 097</b>	<b>6 597</b>	<b>8 851</b>	<b>8 851</b>	<b>7 682</b>	<b>7 919</b>	<b>8 156</b>
Transport Assets		7 793	5 210	7 097	6 597	8 851	8 851	7 682	7 919	8 156
<b>Total Repairs and Maintenance Expenditure</b>	<b>1</b>	<b>25 507</b>	<b>27 720</b>	<b>22 334</b>	<b>26 083</b>	<b>26 683</b>	<b>26 683</b>	<b>35 991</b>	<b>33 557</b>	<b>33 756</b>
<b>R&amp;M as a % of PPE &amp; Investment Property</b>		<b>2.4%</b>	<b>2.4%</b>	<b>1.9%</b>	<b>2.3%</b>	<b>2.3%</b>	<b>2.3%</b>	<b>2.8%</b>	<b>2.5%</b>	<b>2.5%</b>
<b>R&amp;M as % Operating Expenditure</b>		<b>5.7%</b>	<b>3.4%</b>	<b>2.8%</b>	<b>3.3%</b>	<b>3.4%</b>	<b>3.4%</b>	<b>8.6%</b>	<b>4.1%</b>	<b>4.0%</b>

**LIM334 Ba-Phalaborwa - Supporting Table SA34d Depreciation by asset class**

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
<b>Depreciation by Asset Class/Sub-class</b>										
-										
<b>Infrastructure</b>		<b>40 428</b>	<b>42 280</b>	<b>43 868</b>	<b>50 765</b>	<b>48 769</b>	<b>48 769</b>	<b>61 032</b>	<b>57 353</b>	<b>56 032</b>
Roads Infrastructure		40 403	31 946	33 169	36 814	35 764	35 764	48 047	43 978	43 047
<i>Roads</i>		40 403	31 946	33 169	9 421	5 621	5 621	-	-	-
<i>Road Structures</i>		-	-	-	408	258	258	265	273	265
<i>Road Furniture</i>		-	-	-	26 985	29 885	29 885	47 782	43 705	42 782
<i>Capital Spares</i>		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		25	2 161	2 477	3 129	3 073	3 073	3 166	3 261	3 166
<i>Drainage Collection</i>		-	-	-	22	266	266	274	282	274
<i>Storm water Conveyance</i>		25	2 161	2 477	3 107	2 807	2 807	2 891	2 978	2 891
<i>Attenuation</i>		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	8 173	8 222	10 822	9 932	9 932	9 820	10 114	9 820
<i>Power Plants</i>		-	-	-	-	-	-	-	-	-
<i>HV Substations</i>		-	-	-	-	-	-	-	-	-
<i>HV Switching Station</i>		-	-	-	-	-	-	-	-	-
<i>HV Transmission Conductors</i>		-	-	-	-	-	-	-	-	-
<i>MV Substations</i>		-	8 173	8 222	5 179	5 179	5 179	5 334	5 494	5 334
<i>MV Switching Stations</i>		-	-	-	293	203	203	209	216	209
<i>MV Networks</i>		-	-	-	4 652	4 152	4 152	4 276	4 405	4 276
<i>LV Networks</i>		-	-	-	699	399	399	-	-	-
<i>Capital Spares</i>		-	-	-	-	-	-	-	-	-
<b>Community Assets</b>		<b>12 914</b>	<b>11 114</b>	<b>8 713</b>	<b>14 364</b>	<b>14 635</b>	<b>14 635</b>	<b>24 074</b>	<b>24 526</b>	<b>24 074</b>
Community Facilities		12 914	11 114	8 713	11 500	13 171	13 171	22 566	22 973	22 566

Halls	-	-	-	329	-	-	-	-	-	
Libraries	4	11 114	-	-	-	-	-	-	-	
Cemeteries/Crematoria	-	-	-	66	66	66	68	70	68	
Public Ablution Facilities	12 909	-	8 713	11 105	13 105	13 105	22 498	22 903	22 498	
Sport and Recreation Facilities	-	-	-	2 864	1 464	1 464	1 508	1 553	1 508	
Indoor Facilities	-	-	-	-	-	-	-	-	-	
Outdoor Facilities	-	-	-	2 864	1 464	1 464	1 508	1 553	1 508	
Capital Spares	-	-	-	-	-	-	-	-	-	
<b>Other assets</b>	<b>16 606</b>	<b>10 365</b>	<b>10 345</b>	<b>14 384</b>	<b>16 884</b>	<b>16 884</b>	-	-	-	
Operational Buildings	16 606	10 365	10 345	14 384	16 884	16 884	-	-	-	
Municipal Offices	16 606	10 365	10 345	14 384	16 884	16 884	-	-	-	
Pay/Enquiry Points	-	-	-	-	-	-	-	-	-	
<b>Intangible Assets</b>	91	91	0	-	-	-	-	-	-	
Servitudes	-	-	-	-	-	-	-	-	-	
Licences and Rights	91	91	0	-	-	-	-	-	-	
Computer Software and Applications	91	91	0	-	-	-	-	-	-	
<b>Computer Equipment</b>	877	852	2 331	1 668	2 168	2 168	-	-	-	
Computer Equipment	877	852	2 331	1 668	2 168	2 168	-	-	-	
<b>Furniture and Office Equipment</b>	314	479	446	812	812	812	-	-	-	
Furniture and Office Equipment	314	479	446	812	812	812	-	-	-	
<b>Machinery and Equipment</b>	1 035	861	1 041	2 063	1 563	1 563	-	-	-	
Machinery and Equipment	1 035	861	1 041	2 063	1 563	1 563	-	-	-	
<b>Transport Assets</b>	2 615	2 290	2 017	3 163	2 388	2 388	-	-	-	
Transport Assets	2 615	2 290	2 017	3 163	2 388	2 388	-	-	-	
<b>Total Depreciation</b>	<b>1</b>	<b>74 880</b>	<b>68 333</b>	<b>68 760</b>	<b>87 220</b>	<b>87 220</b>	<b>87 220</b>	<b>85 106</b>	<b>81 879</b>	<b>80 106</b>

LIM334 Ba-Phalaborwa - Supporting Table SA34e Capital expenditure on the upgrading of existing assets by asset class

Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/26			2026/27 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
<b>R thousand</b>	1									
<b>Capital expenditure on upgrading of existing assets by Asset Class/Sub-class</b>										
<b>– Infrastructure</b>		–	42 120	(4 779)	12 522	18 043	18 043	15 415	35 999	5 933
Roads Infrastructure		–	42 120	(4 779)	12 522	18 043	18 043	15 415	35 999	5 933
Roads		–	–	4 456	12 522	9 348	9 348	15 415	35 999	5 933
Road Structures		–	42 120	(9 235)	–	8 696	8 696	–	–	–
Road Furniture		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
<b>Community Assets</b>		–	–	–	9 043	3 341	3 341	5 702	–	–
Sport and Recreation Facilities		–	–	–	9 043	3 341	3 341	5 702	–	–
Indoor Facilities		–	–	–	–	–	–	–	–	–
Outdoor Facilities		–	–	–	9 043	3 341	3 341	5 702	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
<b>Heritage assets</b>		36	–	330	–	–	–	–	–	–
Monuments		36	–	330	–	–	–	–	–	–
Historic Buildings		–	–	–	–	–	–	–	–	–
Works of Art		–	–	–	–	–	–	–	–	–
Conservation Areas		–	–	–	–	–	–	–	–	–
Other Heritage		–	–	–	–	–	–	–	–	–
<b>Total Capital Expenditure on upgrading of existing assets</b>	1	36	42 120	(4 449)	21 565	21 385	21 385	21 117	35 999	5 933
<b>Upgrading of Existing Assets as % of total capex</b>		0.1%	32.1%	-10.9%	36.4%	29.9%	29.9%	35.9%	61.7%	10.8%
<b>Upgrading of Existing Assets as % of deprecn"</b>		0.0%	61.6%	-6.5%	24.7%	24.5%	24.5%	24.8%	44.0%	7.4%

LIM334 Ba-Phalaborwa - Supporting Table SA35 Future financial implications of the capital budget

Vote Description R thousand	Ref	2026/27 Medium Term Revenue & Expenditure Framework			Forecasts			
		Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29	Forecast 2029/30	Forecast 2030/31	Forecast 2031/32	Present value
<b>Capital expenditure</b>	1							
Vote 1 - Executive and Councillors		-	-	-				
Vote 2 - Budget and Treasury Office		-	-	-				
Vote 3 - Corporate Services		435	1 478	1 478				
Vote 4 - Community and Social Services		2 174	6 522	37 313				
Vote 5 - Planning and Development Services		696	696	-				
Vote 6 - Technical Services		55 515	49 651	16 368				
<i>List entity summary if applicable</i>								
<b>Total Capital Expenditure</b>		<b>58 820</b>	<b>58 347</b>	<b>55 159</b>	-	-	-	-
<b>Net Financial Implications</b>		<b>58 820</b>	<b>58 347</b>	<b>55 159</b>	-	-	-	-

**MUNICIPAL MANAGER'S QUALITY CERTIFICATION**

**QUALITY CERTIFICATE**


I **Ms Sebote T Mokobi**, Municipal manager of **BA-PHALABORWA MUNICIPALITY**, hereby certify that the annual budget and supporting documentation have been prepared in accordance with the **Municipal Finance Management Act 53 of 2003** and regulations made under the act, and that the annual budget and supporting documents made under the Act, and that the annual budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

**Print Name:**

**Municipal Manager:**

**Ba-Phalaborwa Municipality (LIM334)**

**Signature:**



\_\_\_\_\_

**Date:**

27 May 2026